



Missouri Gaming Commission

Annual Report to
The General Assembly
Fiscal Year 2003

Floyd O. Barch
Chairman

Judith (Judy) Sutter-Hinrichs
Commissioner

Judge Jack Gant
Commissioner



Mission Statement

To serve the citizens of Missouri by ensuring the integrity of charitable and commercial gaming and by optimizing its social and economic impact on the state.

Photograph on cover taken by Missouri Gaming Commission Staff

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The Commissioners

Chief Floyd Bartch (Retired), *Chairman*



Chief Floyd Bartch retired from the Kansas City, Missouri police department on April 2, 1999. After retirement, Chief Bartch served and continues to serve on various committees and boards concerning public issues in the Kansas City Metropolitan area. During his 31-year career with the police department, Chief Bartch was involved in the development of many programs. However, his experience in criminal justice and financial matters and as a lobbyist for the police department should assist him with gaming issues in the State of Missouri.

Judith (Judy) Sutter-Hinrichs



Judy Hinrichs is Vice-President Community Affairs for MERS/Goodwill Industries. Ms. Hinrichs has considerable experience as a community activist in civic, health, social service and cultural organizations. She serves as President of the St. Mary's Hospital Foundation of East St. Louis, Illinois and as a national board member of the Business and Professional Women's Foundation. She has served as President of the St. Louis Zoo Friends Association and the Asthma and Allergy Association. She has been an executive board member of the Missouri Environmental Improvement Energy Resources Authority (EIERA), Missouri Goodwill Industries, Leadership St. Louis, Life Crisis and the St. Louis Junior League as well as board member of many other organizations. As a member of the RCGA Public Policy Council and the RCGA Illinois Public Policy Council, Ms. Hinrichs is committed to the improvement and growth of downtown St. Louis and the St. Louis region.

Judge Jack Gant



Judge Jack Gant was appointed to the bench as a Circuit Judge on December 17, 1976. He served as an active judge until February 27, 1998, when he went on senior judge status. He served as a member of the Missouri State Senate from 1966-1976. He served in the Marine Corps. Judge Gant served as past president of the Missouri State Trial Judge Association; presiding judge of the Jackson County Circuit Court; Chairman of the Missouri Division of Youth Services State Advisory Commission; president of the University of Missouri-Kansas City Alumni Association and Law School Alumni Association. Judge Gant has received the judicial recognition award from the Association for Women Lawyers of Greater Kansas City; Greater Kansas City Metropolitan Bar Association Lifetime Achievement Award and Kansas City Metropolitan Bar Association President's Award. He has also received several awards from the University of Missouri-Kansas City including Law Foundation Award and Law Alumni Lifetime Achievement Award.



A Tribute To
Dr. Muriel Battle
MGC Commissioner
March 15, 2000 - March 2, 2003

She was a trailblazer, an educator, a mentor, an activist, a wife and a mother of four - she was Dr. Muriel Battle, the other half of husband Eliot. In their son Eliot Jr.'s words, "They are really a union that cannot be separated."

Muriel and Eliot moved to Columbia in 1956. It was in Columbia where she had a lot of firsts in her life - first black teacher at West Junior High School, first black principal in Columbia and first woman to be selected as an associate superintendent for the Columbia Public Schools.

Retired superintendent Russell Thompson, who hired Muriel to be his associate superintendent, saw in her more than an educator. "She was a superb role model not only for children but for the whole community," he said. "I thought of her as a very classy lady."

Muriel was a compassionate woman, taking time in her busy life to listen and to be there for others. Her daughter Donna said losing her mother was like losing her safety net. And daughter Muriel said her mother gave her own heart, soul and life to make the world a better place.

She received several awards during her career, including the Martin Luther King Jr. Award from Stephens College and, along with her husband, the 2000 Chamber of Commerce Outstanding Citizen of the Year Award.

In the words of her daughter Carolyn, "The greatest legacy we can all give my mother is to ask what she (Muriel) would have done and just do it."

Part of this information was used with permission from Columbia Daily Tribune



Message from the Chairman

On behalf of the Missouri Gaming Commission, it is my pleasure to present the annual report for FY 2003. This report is submitted to comply with Section 313.837, RSMo. I am the Commission's fifth chairman since its inception in 1993. The backgrounds of my predecessors are a tribute to the Commission's diversity. Of the five chairmen, there have been three democrats and two republicans. Two of the chairmen had backgrounds in business and finance, two in law enforcement and one as a lawyer. I hope that my background in law enforcement will help perpetuate the Commission's reputation for firm but fair enforcement of the gaming laws and regulations.

The FY 2003 annual report contains an account of the Commission's activities over the past year, including a summary of the status of each licensed gaming facility; a report of gaming tax and admission fee collections; an analysis of the gaming markets in Missouri; a summary of the responsibilities and activities of each section of the Commission's staff; a report on the status of the gaming industry affirmative action programs; and an update on the Commission's programs for problem gamblers and their families.

The annual report also contains a section fulfilling the Commission's statutory mandate to report to you on the effect of the loss limit on the competitiveness of Missouri riverboat casinos versus gaming facilities in neighboring jurisdictions. For the past decade, this Commission has reported to you that the data clearly shows the loss limit renders Missouri riverboat casinos less competitive versus their competitors in Illinois, Iowa and Mississippi. Indian casinos do not release the results of their operations. Thus, we are not able to provide an analysis of the competitive environment versus the Indian casinos in Kansas. However, the consistency of the data in other states suggests these casinos, operating without a loss limit, also enjoy a competitive advantage over casinos in Kansas City and St. Joseph.

It appears quite clear to the Commission that this statutory mandate has served its purpose. There has been little change in the data over the past decade, making the issue well settled. To our knowledge, it is undisputed that the loss limit results in a competitive disadvantage for Missouri casinos. Thus, in order to avoid unnecessary attention to an undisputed fact, we recommend you consider repealing this reporting requirement, which has now become an annual redundancy.

The gaming statutes also require the Commission to suggest changes in the adjusted gross receipts tax as provided in Section 313.822, RSMo. On pages 9-11, you will find a detailed analysis of Missouri's gaming tax rate as it compares to the gaming tax rates in other riverboat gambling states. In addition, the report provides the Commission's view of how tax rates affect the economics of gaming, the quality of the operations located in the state and the impact of gaming taxes on employees, home dock communities, patrons and state revenues.

Another of the Commission's statutory mandates is to provide recommendations for legislation the Commission deems advisable. The Commission is thankful for legislation enacted last session updating its statutory authority to use the FBI's fingerprint database. This year the Commission asks the General Assembly to consider legislation expanding the enforcement authority for Commission agents. Currently, the only gaming agents having complete enforcement authority are Missouri State Highway Patrol officers assigned to the Gaming Division. However, the Commission's enforcement presence has expanded and diversified over the years and now includes compliance auditors, electronic gaming device technicians, financial investigators and gaming enforcement managers. Each of these categories of personnel are critical to the enforcement effort and should have complete statutory authority to enforce Missouri's gaming laws.



A handwritten signature in dark ink, appearing to read "Harold B. Burt".

The Commission also recommends legislation requiring jackpots won by persons in the voluntary exclusion program be deposited into the Compulsive Gamblers Fund. Under current law, problem gamblers who voluntarily exclude themselves from Missouri casinos are not eligible to place a wager or win a jackpot. If they win a jackpot, they forfeit the winnings and the casino retains the jackpot amount. The Commission believes it is more appropriate to dedicate these funds to problem gambling education, prevention and treatment efforts.

The most significant event affecting the Missouri gaming market was the expansion of Ameristar's gaming complex in St. Charles. Station Casinos began construction of the diverse entertainment facility in the mid-1990s. However, financial considerations persuaded Station to terminate construction of the facility, leaving it incomplete and in disarray, much to the consternation of the City of St. Charles. Ameristar purchased the property in 2000 and immediately announced aggressive plans to complete the facility. The final product did not disappoint St. Charles and Ameristar has established itself as the new market leader in Missouri.

The Commission suffered through a painful loss in 2003 when Muriel Battle passed away on March 2, 2003. Dr. Battle was best known for her lifelong vocation as an educator. She spent 40 years working on behalf of young people in the Columbia public schools. The Commission admired Muriel for her quick smile, good humor, impeccable integrity and fidelity to principle. Muriel and her husband, Eliot Battle, frequently traveled together to Commission events and embodied everything that is right and good about principled living and public service. Dr. Battle will continue to serve as a sterling example for current Commissioners and those to come.

The Commission also bid farewell to its Chairman and senior member Robert C. Smith. Chairman Smith had served on the Commission since July 1997 when he replaced Robert M. Clayton II. During his tenure on the Commission, Smith helped guide the Commission through many difficult issues. His experience in law, government and public policy proved invaluable. In 2002, Governor Bob Holden designated Smith the Commission's fourth Chairman. In this capacity, he further demonstrated his knowledge of the law and his penchant for fairness and justice. The Commission is thankful for his service and wishes him well.

Governor Holden appointed two new members to the Commission in 2003. Both members bring a wealth of experience in public service. Judith Sutter-Hinrichs is currently Vice-President of Community Relations for Mers-Goodwill of St. Louis. The Honorable Jack Gant is a retired Circuit Judge and former State Senator from Jackson County. Both members will help build upon the solid foundation that has been laid by previous Commissioners.

During FY 2004, the Commission will begin to examine the St. Louis metropolitan market to determine if it is in the best interest of Missouri to consider an additional license in this area. There has been significant growth in the St. Louis market over the past several years and the current casinos are clustered in the northern section of the region. While market studies continue to show unmet demand in the southern region of the market, the Commission is committed to examining proposals for an improved facility in downtown St. Louis. While the President Casino's future is uncertain as it makes its way through bankruptcy proceedings, the City of St. Louis is in the process of acquiring 20 acres adjacent to the riverfront near the Edward D. Jones Dome and has issued a Request for Proposals to develop a state of the art gaming facility.

You can expect the Commission to take its time with this process. The Commission and its staff will proceed in a diligent, prudent manner. The process will be lengthy and the analysis will be thorough. In the end, it will produce a decision based on sound reasoning. The Commission's record of accomplishment in managing the number of licenses in Missouri is excellent and this new group of Commissioners intends to build upon that tradition.

Message from the Executive Director

April 29, 2003 marked the 10th anniversary of the Missouri Gaming Commission. During the past decade, we have seen a remarkably dynamic evolution of commercial gaming enterprises in Missouri. Markets have changed, the products have changed, the venues have changed and the areas of regulatory focus have changed. However, one constant has maintained order throughout this turbulent decade – the Missouri Gaming Commission's fidelity to principle and its dedication to high standards for gaming licensees.

As you prepare for deliberations in the upcoming legislative session, there are three primary issues that merit special attention.

Technology and Its Impact on the Commission Workforce

The change in the way casinos operate and the way patrons gamble is having a substantial impact on the way the Commission regulates. We see ample evidence of the changes in casino operations and patron preferences by following the money. There has been a dramatic shift from table play to electronic gaming devices over the past ten years. In FY 1995 table game play represented nearly 46% of casino revenue. That percentage dwindled to less than 25% by FY 1998 and currently stands at less than 13%. Electronic gaming devices (EGDs) now dominate the casino floor.

The overwhelming shift toward EGDs leads to technology playing an increasingly important role in the way the industry operates and the way we regulate it. In the past two years, Missouri's casino floors have been completely reinvented through the implementation of "ticket-in ticket-out" (TITO) where bar-coded tickets are rapidly replacing metal tokens. In the coming months the Commission will have to evaluate wireless technology, comprehensive online metering systems, various technologies for converting currency into electronic cash and an array of technologies designed to speed up EGD software updates.

The Commission cannot stand still during this technological transformation. During the past three years, the Commission has added two highly trained EGD technicians and substantially increased technology training efforts. While these efforts have proven beneficial, they are not enough.

The Commission will be working with you to reinvent its workforce. The modern gaming regulator must have the tools necessary to analyze and decipher complex technological issues. They must be dedicated lifetime learners capable of constantly being retrained to handle new technologies.

This specialized workforce will not come cheap but experience has shown that not acquiring such talent is even more expensive. Over 60 percent of casino cheating theft involves EGDs and the trend is rising. We look forward to working with you to design the most efficient yet effective way to address this critical issue.

Taxes

As state governments throughout the country face fiscal crisis, it seems that among the more popular solutions has been dramatic increases in gaming taxes or the implementation of legalized gaming with exorbitant tax rates. Since these issues are typically fraught with controversy, few have been implemented. While a more detailed discussion of the impact of various tax policies is reserved for a section devoted to that topic on pages 9-11, it is important to note our assessment of Illinois' ill-advised tax policy decisions were correct.

Since the implementation of Illinois' two massive tax increases, gaming revenue in Illinois has continued to decline. Furthermore, there has been virtually no reinvestment in the state. If the current tax policies remain in place, Illinois facilities will deteriorate over time, resulting in a vastly inferior product and work environment



A handwritten signature in dark ink, appearing to read "K. P. M. S.", written in a cursive style.

for Illinois employees. Conversely, Missouri operators continue to reinvest in Missouri based on steady revenue growth and stable tax policy.

Although Indiana also adopted a graduated tax system, which the Commission staff believes is a deterrent to capital investment, the more modest Indiana tax increase is showing early success. Indiana combined a relatively modest tax increase with regulatory changes allowing the industry to offer a more consumer-friendly product.¹ Unlike the Illinois policy changes that resulted in gross revenue declines, the changes in Indiana created an environment producing a 12% increase in gross gaming revenue.

The Commission staff continues to believe a graduated tax system on gross gaming revenues deters capital investment and is bad economic policy. However, if combined with changes in statutory regulations that allow the industry to provide a more consumer-friendly product, there is ample evidence that Missouri casino operators could absorb a modest across the board tax increase.

Internet Gambling

While we would not classify Internet gambling as an issue that merits specific action this year, it is something policy makers should learn about and begin to analyze. There currently is no comprehensive Internet gambling policy in the United States. While it is widely proclaimed to be illegal, it is equally widespread.² One need only pick up a sports magazine or tune into a sports radio or television station to observe rampant advertising for hundreds of Internet gambling sites. Furthermore, a cursory poll of a local sports bar or college campus will expose dozens of individuals who acknowledge they gamble on the Internet.

What should concern state policy makers most about congressional debates over Internet policy over the past eight years is the federal government's lackluster record of accomplishment in formulating gambling policy.³ In order to protect Missouri's interests, the Commission advises state policy makers to carefully monitor federal Internet gambling legislation.

Conclusion

The path to the present has not been easy and has often been controversial. Still, the current state of legalized gaming in Missouri is good. Current Missouri casino operators have accepted Missouri's strict regulatory climate and are working hard to establish good compliance records. The operators have shown their commitment to the state by steadily reinvesting their profits in capital expansion projects.

In addition, Missouri citizens have shown widespread acceptance of casino gambling as a form of entertainment as evidenced by a recent examination of casino databases showing that 1.6 million Missourians have visited a casino in the past year. This represents 42% of the state's population over the age of 21. Perhaps more telling, one person in at least 47% of Missouri households has visited a casino in the past year.⁴

After ten years, the Commission has built a national reputation for its prudent evaluation of gaming markets, its thorough investigations, its ability to carefully weigh difficult and complex issues, its innovative approaches to dealing with problem gambling and its willingness to rapidly reinvent itself through organizational change.

The Commission and its staff appreciate the support they have received from the Governor's office and the General Assembly during the past decade. Although opinions of legalized gambling vary widely, Missouri's public officials have been steadfast in their support of strict regulation. We will persist in building upon the foundation you have helped us lay and hope we can work together to protect the state's interests as this industry continues to develop.

¹ See page 10 for a more detailed explanation of the Indiana tax and policy changes.

² Attorney General Jay Nixon is one of the few U.S. law enforcement officials to obtain a conviction for Internet gambling.



³ For critical analysis of the Indian Gaming Regulatory Act, see Donald L. Barlett and James B. Steele, *Wheel of Misfortune*, Time, December 16, 2002. Also see, Rand, Kathryn, *There are no Pequots on the Plains: Assessing the Success of Indian Gaming*, Chapman Law Review, Spring 2002; and Washburn, Kevin, *Recurring Problems in Indian Gaming*, Wyoming Law Review, 2001.

⁴ Democracy Data Inc., survey of Missouri casino databases conducted in 2003. Interestingly, the percentage jumps to 59% if we expand the definition of household to include all common addresses. We chose to use the more conservative 47% number, which uses households with a common address and a common last name.

Section 313.837 Report on Competitiveness

Introduction

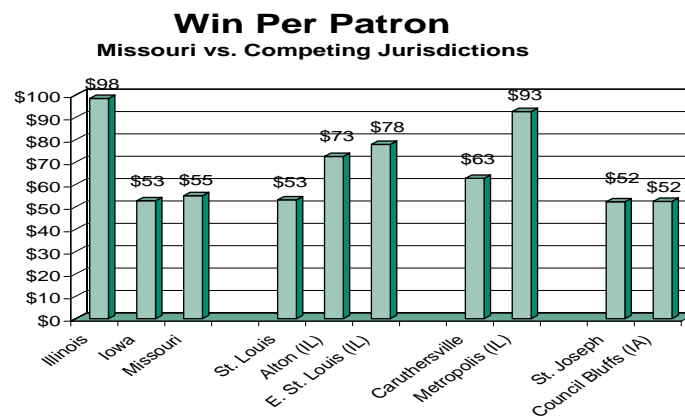
Since its inception, the Missouri law governing riverboat gambling has included a loss limit of \$500 per person for each “gambling excursion”, now a legal fiction used only for purposes of collecting the \$2 admission fee and administering the loss limit.¹ Missouri’s loss limit emulated an Iowa law that was repealed in 1995. Missouri is now the only jurisdiction in the world imposing a loss limit on its gambling customers.

Section 313.837, RSMo, requires the Commission to report annually to the General Assembly “the status of the competitiveness of Missouri excursion gambling boats when compared to the gaming tax rate of adjoining states and the effects of the loss limits imposed by subdivision (3) of Section 313.805, RSMo, on the competitiveness of the gaming industry in Missouri.”

Competitive Impact of the \$500 Loss Limit

For the past eight years, the Commission has fulfilled this statutory requirement by reporting that the data unequivocally shows the loss limit renders Missouri casinos less competitive than casinos in neighboring jurisdictions. Furthermore, the loss limit results in less gaming tax revenue for education, fewer tourists and less admission fee revenue for veterans, the National Guard, college student loans and early childhood development programs.

The reason the loss limit renders Missouri casinos less competitive is that customers do not like it. Those who use Missouri casinos find the loss limit a patronizing intrusion by government into a private business transaction. Perhaps more important to the issue of competitiveness are those who dislike the loss limit so much that they refuse to patronize Missouri casinos, choosing instead to visit casinos in neighboring jurisdictions² or to gamble illegally at truck stops³ and private clubs.⁴



¹ Section 313.800.1(8), RSMo., defines a “gambling excursion” as “the time during which gambling games may be operated on an excursion gambling boat whether docked or during a cruise.” Riverboat gambling operators are required to submit an excursion schedule to the Gaming Commission, which is responsible for approving the schedule. Most excursions are two hours with the exception usually being the last excursion of the gaming day, which is typically three hours. Thus, as a practical matter, the loss limit is \$500 every two hours.

² Missouri residents comprise 77% of the St. Louis metropolitan area population base. Yet, Missouri casinos in the St. Louis metropolitan area capture only 67% of the gaming revenue market.

³ Despite the best efforts of the Gaming Commission, there is ample evidence of widespread use of illegal slot machines in Missouri. A cursory survey of Missouri truck stops will show many contain illegal slot machines operated in plain view. Because the Gaming Commission does not have jurisdiction over these machines, the best it can do when it receives a citizen’s complaint is refer the matter to the Attorney General’s office and local law enforcement. Since 2002, the Commission has written 77 such letters reporting illegal slot machines at truck stops.

⁴ Since 1995, the Commission has initiated discipline against 40 bingo licensees for housing illegal slot machines. On October 1, 2001, the Commission adopted a zero tolerance policy, notifying licensees that it would seek license revocation of any licensee housing illegal slot machines. This seems to have curbed the use of such devices.

In addition, since Missouri is the only jurisdiction in the world with a loss limit, tourists and business travelers find it particularly confusing. Out-of-state customers visiting Missouri casinos for the first time often have a look of bewilderment when learning of the loss limit. They typically go directly to the entrance of the casino where they are rerouted to a ticketing window. Once there, the customer is told to produce government-approved photo identification and complete paperwork attesting to their identity. Finally, the casino issues the customer a player's card that will make a permanent record of their casino visits and track their play. Understandably, many customers simply leave rather than completing the process.

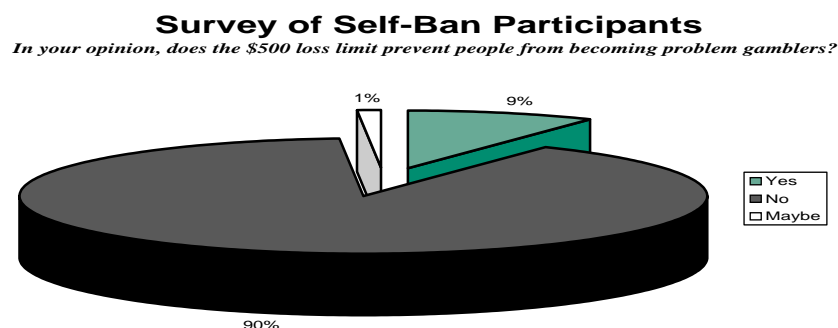
The propriety of the loss limit is a public policy issue for the General Assembly and the Governor. Many argue it was adopted to curb problem gambling. However, there has been no evidence that it is effective in this regard.⁵ Interestingly, while jurisdictions around the world have imitated many of Missouri's innovative programs to assist problem gamblers and prevent problem gambling behavior, none have adopted a loss limit.

Regardless of the decision to keep or repeal the loss limit, the Commission's obligation to report on competitiveness no longer serves a meaningful purpose. No one has been able to make a cogent argument that the loss limit does not render Missouri casinos less competitive. Since the answer to this question is clear, it is now time to repeal the reporting requirements in Section 313.805(3), RSMo. For the third consecutive year, the Commission respectfully requests you to do so.

Competitive Impact of Missouri's Gaming Tax Rate

The gaming tax rates imposed on riverboat gaming operations in Missouri have not changed since the first licenses were issued in May 1994. Missouri law imposes an 18% tax on the adjusted gross receipts (AGR) of riverboat gaming operators.⁶ In addition, a local tax of 2% on AGR is collected by the state and distributed to each home dock city or county.⁷

The statute also imposes an admission fee on the operators of excursion gambling boats in the amount of two dollars (\$2) per patron, per excursion, which is split between the home dock community and the state.⁸ Furthermore, pursuant to Section 313.824, RSMo, excursion gambling boat operators are charged for the cost



⁵ A preliminary survey of the people placing themselves in Missouri's voluntary exclusion program for problem gamblers indicates the ineffectiveness of the loss limit as a problem gambling deterrent. Over 90% of those surveyed indicate that the loss limit does not prevent people from becoming problem gamblers.

⁶ Adjusted gross receipts are defined by Section 313.800, RSMo, as "the gross receipts from licensed gambling games and devices less the winnings paid to wagerers." In other words, the amount the casino "wins" from patrons. It is often referred to as "casino win". The tax on AGR is set forth in Section 313.822, RSMo.

⁷ Section 313.822, RSMo.

⁸ Section 313.820, RSMo.

of gaming agents who are assigned to the riverboat with the responsibility of protecting the public. While the cost of Commission agents varies with each operation, the average annual cost is approximately \$568,000 per gaming facility.

Despite the massive tax increases recently enacted by Illinois, Missouri’s gaming tax rate remains among the top tier in the United States. The Commission continues to believe that graduated gaming tax represents bad economic policy. Graduated tax rates based on gaming tax revenue penalize companies for placing more capital at risk. Furthermore, high graduated tax rates discourage reinvestment of profits in such things as new technology, the construction of non-gaming amenities and marketing dollars used to grow the business. Finally, such tax policy inevitably results in layoffs and fewer job offerings.⁹ In summary, this type of tax policy encourages poorly maintained, understaffed facilities that cater primarily to local customers.

Illinois Tax Increase Summary

Tax Bracket (AGR)	Previous Rate	2002 Increase	Tax Bracket (AGR)	2003 Increase
Less than \$25 million	15.0%	15.0%	Less than \$25 million	15.0%
\$25 - \$50 million	20.0%	22.5%	\$25 - \$37.5 million	27.5%
\$50 - \$75 million	25.0%	27.5%	\$37.5 - \$50 million	32.5%
\$75 - \$100 million	30.0%	32.5%	\$50 - \$75 million	37.5%
\$100 - \$150 million	35.0%	37.5%	\$75 - \$100 million	45.0%
\$150 - \$200 million	35.0%	45.0%	\$100 - \$250 million	50.0%
Greater than \$200 million	35.0%	50.0%	Greater than \$250 million	70.0%

The effect of the Illinois tax increase is already apparent. While Missouri casinos continue to post steady growth in the face of the current recession, Illinois casinos are experiencing double-digit declines in gross gaming revenue. All of the significant construction and renovation projects in Illinois have been cancelled or indefinitely postponed.

While the Illinois tax increase has drastically decreased gaming revenues, Indiana’s more moderate tax increase has not. In 2002, Indiana increased its effective tax rate by 4.8% by adopting a graduated tax rate and eliminating its boarding fee on customers staying over for more than one “excursion”. Although the Commission argues against the graduated tax rate, the negative impact to gaming revenue was mitigated somewhat by Indiana coupling regulatory reforms with the tax increase. Before 2002, Indiana imposed restricted boarding and mandatory cruising. In conjunction with the 2002 tax increase, Indiana rescinded the boarding and cruising requirements, thus allowing casino operators to effectively absorb the tax increase.¹⁰

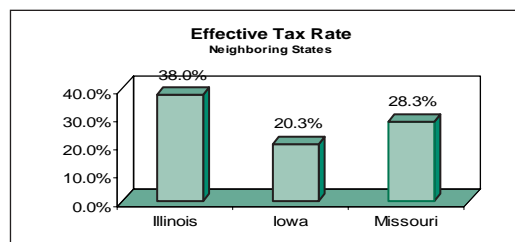
⁹ “Casinos blast Illinois tax increase”, Chicago Sun Times, September 3, 2003, quoting Illinois Casino Gaming Association executive director Tom Swoik, “As a direct result of this tax policy, we have laid off nearly 700 employees and are not filling close to 600 additional vacancies. Additionally, we anticipate there may be further layoffs in the months to come.”

¹⁰For the 12 months ended June 2003, Indiana casinos realized a \$233 million increase in gaming revenue, while taxes increased only about \$165 million.

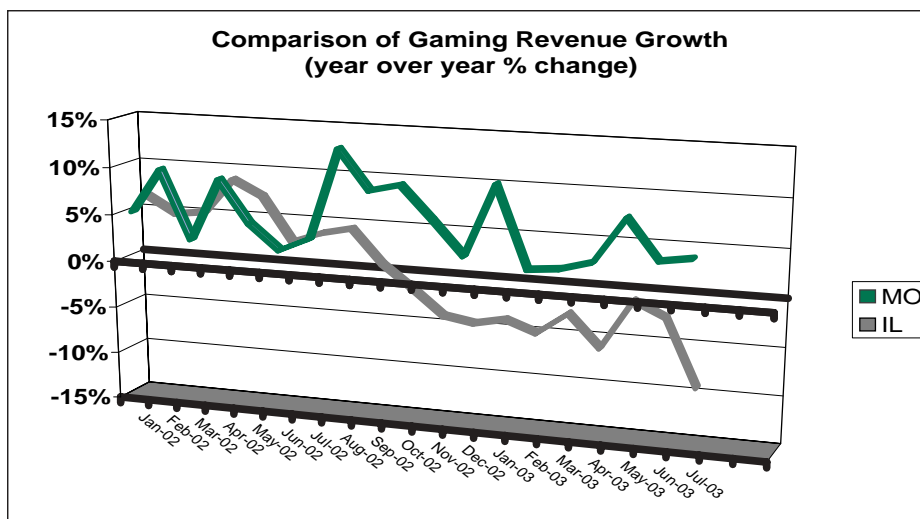
While the Iowa tax rate is lower than Missouri's, it is comparable, and like Missouri, its tax structure has not changed since initial enactment. There is no evidence that the lower Iowa tax rate is having negative impact on the competitiveness of Missouri casinos. Certainly, over the long term, the fact that Indian casinos in Kansas pay no tax will have an impact on western Missouri gaming operators. You should also be aware of the potential for rapid expansion of Kansas Indian casinos.¹¹ Finally, Missouri casinos have been profitable in spite of the high tax rate largely because of the Commission's gradual approach to licensure. The Commission's practice of waiting to introduce new gaming capacity into a market until there is adequate demand allows Missouri licensees to remain profitable and encourages them to reinvest in Missouri.

Summary

The Missouri tax rate remains among the highest in the gaming industry. However, its structure has some inherent advantages over Illinois and the lower tax rate in Iowa does not appear to be affecting the competitiveness of the Missouri operators. The data from Indiana offers evidence that the industry can absorb a modest tax increase without adverse economic consequences if it is accompanied by other policy changes allowing gaming operators to eliminate practices consumers find offensive, such as the loss limit.



¹¹ The Wyandotte Tribe of Oklahoma opened a casino in downtown Kansas City, Kansas on August 29, 2003. While there is currently litigation challenging the legality of the casino and the machines in play, the casino continues to operate in spite of having no agreement with state or local governments. See "KCK Casino Opens Amid Controversy", Kansas City Star August 29, 2003.



Organizational Structure

EXECUTIVE DIRECTOR

Kevin Mullally, Executive Director

The Executive Director is the Missouri Gaming Commission's chief operations officer. The Executive Director is responsible for the overall functions and policy of the staff. The Executive Director also serves as the primary liaison between the Commissioners and the staff.

ENFORCEMENT

Steve Johnson, Chief Deputy Director

Licensing investigations, special investigations, existing property expansions, new system and regulation development and the continuing evolution of electronic gaming devices (slot machines) have been the focus of the enforcement section this fiscal year. As reported last year, we are understaffed; however, our officers and agents continue to ensure the integrity of gaming and the protection of assets as well as oversee the safety of both staff and patrons aboard our excursion boats. The enforcement section is also responsible for the coordination of investigation into complaints relative to this industry and responding to those who are displeased with any particular practice, issue or incident. Another significant function within the enforcement section is supervision and maintenance of the charitable gaming industry (Bingo) within the state. This industry is also experiencing an electronic evolution that is moving them away from the traditional paper-based conduct of Bingo. We have maintained a reasonable regulatory presence in this arena, with a continued emphasis on fairness, consistency and responsiveness to the industry's concerns. Our agents and supervisors in this unit have devoted a significant amount of their time in assisting out-state jurisdictions with the detection and seizure of illegal gaming devices which can be found virtually statewide. It is important to note that our agents do not have primary enforcement authority relative to illegal devices unless these devices are located within licensed Bingo facilities. As mentioned in previous annual reports, we have adopted a zero tolerance policy relative to illegal devices in licensed Bingo halls, which is likely why we have noticed a significant decline in the number of complaints relative to this issue. (See more detailed information on charitable gaming on pages 28-30.)

Cashless wagering is the latest industry innovation and Missouri is seeing a steady transition to this concept. The development of internal controls relative to the conversion to cashless wagering as well as the practical problems associated with the conversion of existing devices to this system have burned a significant amount of available staff time. In addition to this concept, slot machine monitoring systems have become increasingly sophisticated and our agents have worked very hard to stay ahead of the learning curve while managing this function.

A significant departure from business as usual this past year has been the first major overhaul of the Commission's approach to the disciplining of industry for infractions or oversights that come to our attention. Our discipline process has been significantly streamlined with a focus on efficiency, fairness, timely notification of licensees who are being accused and a timely resolution of cases resulting in some form of discipline. The significant changes to the discipline process include the separation of the process into two distinctive arenas; the investigatory process and the adjudication process. (Prior to the development of the new system, the investigators who actually investigated an incident were charged with the additional responsibility of making a recommendation regarding punitive responses. The investigators no longer have that responsibility.) We have developed a new notice of investigation that guarantees the licensee the opportunity to respond to the accusation and is not, in itself, a disciplinary instrument. We have formed a formal six member disciplinary review board that meets weekly rather than every six weeks, and are currently developing a comprehensive database to capture all discipline-related data from a totally revised Gaming Incident Report form. The development of this new process was accomplished through the efforts of a multi-disciplined group representing both industry and all relevant components of the Commission staff.

We have begun the daunting task of rewriting the various sections of the Minimum Internal Controls in an effort to bring them up-to-date. We have just completed the section related to electronic gaming devices and will be bringing the new standard to the Commission for approval in the very near future. This process is arduous at best and involved representatives from industry working hand-in-hand with our staff to complete. We are beginning the next section, Table Games, and should have that section completed early next year.

Finally, I would like to offer my deep appreciation to the enforcement staff for an exceptional effort this past year. They have embraced the endless stream of new concepts, technologies and systems with zeal and a wonderful can-do attitude. This, in addition to their already formidable responsibilities associated with enforcement, clearly indicates a high level of professional resolve and loyalty to the mission of the Commission.

Audit - The audit staff performs independent audits, reviews and investigations to identify and document noncompliance with laws, policies and procedures. Auditors recommend corrective actions related to internal controls and interpretation of policy and work closely with officer-agents in follow-up investigations arising out of audit findings as well as agent initiated cases. The audit staff complies with the Standards for the Professional Practice of Internal Auditing and Government Audit Standards. Gaming is a very sophisticated business, more so today than ever before as a result of sophisticated slot machine management systems and increasing automation in virtually every facet of this business, from mixed drink delivery systems to electronic access control systems. In an attempt to adequately monitor and audit these functions, we have a staff of 21 auditors to conduct comprehensive audits where indicated. During FY 2003, the audit staff prepared 60 audit reports reflecting the results of audits of casino operations.

Licensing – The licensing staff coordinates and implements the licensing of excursion gambling boats (Class A), issuance of Class A liquor licenses, licensing of suppliers of gambling games and administers License 2001, a statewide licensing program that contains information on 11, 231 active Level I, Level II and service technician occupational licensees. License 2001 provides the Commission a vehicle to license and track all occupational licenses, as well as generate a monthly invoice for fees associated with applications, licenses issued, duplicate licenses and renewals for Level I, Level II and service technician occupational licenses.

During FY 2003, licensing, enforcement and IT staff were instrumental in Level II licensure of over 1,000 additional employees at Ameristar Casino St. Charles due to their expansion. Occupational gaming licenses issued statewide for FY 2003 totaled over 4,600 and renewals totaled approximately 8,700.

Licensing personnel were issued, trained and certified to use Personal Applicant Live Scan units, which allows applicants to be electronically fingerprinted for licensing requirements. The electronic transmission of fingerprints to the Missouri State Highway Patrol provides for 24-hour turnaround time on criminal record responses. Electronic transmission of fingerprints to the Federal Bureau of Investigation was implemented on August 12, 2003.

A new Level II application and a new Key Person and Level I application were released to Class A and Supplier licensees to further enhance occupational licensure.

New badging equipment and scanners were procured for Commission gaming offices in the field to ensure integrity of the licenses, as well as more efficiently manufacture the state gaming licenses. State-of-the-art scanners will allow Level II license applications to be stored electronically and also utilized with the new DAP application system.

A review of Chapter 4- Licensing, Code of State Regulations, is ongoing to provide detailed clarification regarding requirements for Class A, Supplier and occupational licensure.

Training - The continuous evolution of electronic gaming devices coupled with a more sophisticated approach to stealing has necessitated a shift in our training priorities. Identity theft continues to be a major consideration for both the industry and those who regulate it. We have worked with the various gaming companies this past year in an attempt to educate them on matters related to fraudulent identification and the theft of identification in an effort to curtail this activity in Missouri. Our involvement in the voluntary exclusion program also necessitates current training related to identification concerns. The changes in the electronic arena have been handled through a partnership with various industry authorities such as International Game Technology and our testing contractor, Gaming Laboratories International. We have opened our training, space available, to other gaming jurisdictions in an effort to coordinate regulatory responses throughout the regulatory environment.

Our training section, under the direction of Mr. Chris Baker, has also delivered training to all boat agents and senior management members relative to the aforementioned new discipline process. Our training section has conducted 35 separate training sessions with total attendance of 429 students. The reduction in the total number of students is the direct result of most agents having been through the basic games protection schools and the necessity to focus narrowly on topics that are specialized in nature. We do not anticipate a shift in training priorities in the upcoming fiscal year.

Pari-Mutuel Horse Racing – Pari-Mutuel Horse Racing was established in the State of Missouri with the enactment of Senate Bill 572 in 1986. This allowed for wagering on the outcome of horse races in which those who wager purchase tickets of various denominations on a horse or horses in one or more races. To this date no track has been established in the state. The Gaming Commission was assigned the responsibility for governing pari-mutuel horse racing from the Missouri Horse Racing Commission in 1997.

Missouri State Highway Patrol – The Gaming Division of the Highway Patrol, pursuant to a memorandum of understanding with the Gaming Commission, provides criminal and regulatory enforcement of gaming operations within the state. Under the command of Captain Robert Bloomberg, the division is divided into four sections: Eastern District Enforcement, Western District Enforcement, Background Investigations and Administrative Services. The enforcement districts are responsible for enforcing Missouri statutes and Commission regulations on licensed casino properties. The background unit conducts investigations of individuals, companies and suppliers applying for licensure with the Commission, as well as persons applying for employment with the Gaming Commission. The background unit has a section that is responsible for enforcement related to charitable games in Missouri. The administrative services section oversees the collection and preservation of evidence and property, division training, criminal records and case management and special projects performed by the Gaming Division.

Charges listed in the chart on the following page were filed as a result of arrests made by troopers assigned to the Gaming Division from July 1, 2002 through June 30, 2003.



TYPE OF CHARGE	NUMBER		TYPE OF CHARGE	NUMBER
Assault	32		Motor Vehicle	120
Conservation	2		Obstruction of Judicial Process	461
Damaged Property	136		Obstructing Police	8
Dangerous Drugs	40		Peace Disturbance	6
Family Offense	7		Prostitution	1
Flight/Escape	18		Public Order	1
Forgery	43		Robbery	2
Fraud	53		Sex Offenses	1
Gambling	187		Sexual Assault	1
Homicide	1		Stealing	81
Liquor Laws	8		Stolen Property	6
Misc. Admin. Charges	5		Weapons	4
Misc. Fed. Charges	1		Total Charges	*1,225

*These totals reflect the number of charges filed by agents of the Commission. The number of individuals arrested will be lower as some individuals may have multiple charges filed as a result of an individual incident. These totals also include arrests made attendant to outstanding warrants for criminal activity that did not occur on property of excursion gambling boats.

ADMINISTRATION

Deborah A. Ferguson, Deputy Director

The administration section of the Missouri Gaming Commission is responsible for managing all fiscal, personnel and record keeping resources of the agency. In addition, the administration section provides support services to 111 Commission employees and, pursuant to a memorandum of understanding, to 124 Highway Patrol officers assigned to the Commission. This section oversees budget development, revenue collection, accounts payable, accounts receivable, cost accounting, procurement, facilities management, support services, human resources, asset inventory and records management. Administration has worked extremely hard during FY 2003 implementing new processes and procedures to enhance the capabilities of the section.

The human resources section developed a new employee exit interview questionnaire and established a new process for conducting employee exit interviews. The data obtained from the exit interviews will be used to analyze trends in organizational development and to assess the work atmosphere for potential improvement initiatives.

Additionally, the human resources section has created a new application form and "Applicant

Characteristic Survey Form,” which is in the final phase of development. The information gathered from this form will be used for federal reporting and research purposes. It will also assist in determining the effectiveness of our recruitment efforts in reaching all segments of the population and in providing equal employment opportunity.

The Commission has been busy working with the Office of Administration–Division of Personnel with the startup of the Uniform Classification and Pay Plan Study in January 2003. Human resources continues to provide information and it is anticipated that recommendations from O.A. personnel will be submitted to the Commission by end of calendar year 2003.

The records administrator chaired a team of Commission employees representing Enforcement, Information Technology, Legal and the Missouri State Highway Patrol in the review and restructuring of the Key Person and Level I Application form. This once cumbersome and lengthy form has been simplified and made user-friendly for both applicants and Gaming Commission staff. It can also be downloaded from the Commission’s website and completed online.

Administration worked closely with the Division of Facilities Management in FY 2003. The lease at the St. Louis Commission office expired on June 30, 2003. Administration was required to submit a new space analysis to Facilities Management and then bids were solicited. The lease for the St. Louis office at 11775 Borman Court, St. Louis, Missouri was renewed for a five-year renewal period. The Kansas City Office lease had been renewed in FY 2002.

This section also worked closely with the State Auditor’s Office to finalize its audit of FYs 2000, 2001 and 2002 financial statements. The auditors determined that the financial statements for the audit period were presented fairly. The agency continues to improve and adjust internal control procedures in order to maintain efficient and effective operations.

The data on the following page shows the proceeds, including interest earned, from riverboat gaming and charitable bingo for education and veterans:

PROCEEDS TO EDUCATION			
	Riverboat Gaming		Bingo
FISCAL YEAR 1995 THRU 6/30/1995	\$ 56,616,282.04	\$	6,253,703.96
FISCAL YEAR 1996 THRU 6/30/1996	\$ 99,730,320.67	\$	4,684,178.52
FISCAL YEAR 1997 THRU 6/30/1997	\$ 118,419,389.02	\$	4,615,579.50
FISCAL YEAR 1998 THRU 6/30/1998	\$ 144,490,378.94	\$	4,384,174.86
FISCAL YEAR 1999 THRU 6/30/1999	\$ 161,287,348.65	\$	4,412,395.16
FISCAL YEAR 2000 THRU 6/30/2000	\$ 178,884,081.17	\$	4,304,256.18
FISCAL YEAR 2001 THRU 6/30/2001	\$ 188,341,342.95	\$	3,912,466.82
FISCAL YEAR 2002 THRU 6/30/2002	\$ 217,678,332.97	\$	3,414,691.13
FISCAL YEAR 2003 THRU 6/30/2003	\$ 234,505,836.07	\$	3,352,993.61
TOTAL	\$ 1,399,953,312.48	\$	39,334,439.74
PROCEEDS TO VETERANS			
			Bingo
FISCAL YEAR 96 THRU 6/30/1996			\$273,775.68
FISCAL YEAR 97 THRU 6/30/1997			\$47,800.63
TOTAL			\$321,576.31
TOTAL OF ALL PROCEEDS			\$1,439,609,328.53

The Missouri Gaming Commission follows Section 313.835, RSMo, for operating fund transfers. It states: "All revenue received by the Commission from license fees, penalties, administrative fees, reimbursement by any excursion gambling boat operators for services provided by the Commission and admission fees authorized pursuant to the provision of Section 313.800 to 313.850, except that portion of the admission fee, not to exceed one cent, that may be appropriated to the compulsive gamblers fund as provided in Section 313.820, shall be deposited in the state treasury to the credit of the 'Gaming Commission Fund' which is hereby created for the sole purpose of funding the administrative costs of the Commission, subject to appropriation."

The statute also provides that the remaining net proceeds in the Gaming Commission Fund for each fiscal year are distributed to various funds in amounts defined in the statute. Additionally, the first five hundred thousand dollars shall be appropriated on a per capita basis to cities and counties that match the state portion and have demonstrated a need for community assistance. As a result, the following amounts have been transferred since inception to the Gaming Commission Fund.

Fiscal Year of Transfer	Veterans Commission Capital Improvement Trust Fund	Missouri National Guard Trust Fund	Mo College Guarantee Fund	Early Childhood Development, Education and Care Fund	Compulsive Gamblers Fund	Cost Allocation to General Revenue	Totals
FY 1994/1995	\$8,408,536.13						\$8,408,536.13
FY 1996	\$23,487,182.59						\$23,487,182.59
FY 1997	\$30,388,830.54						\$30,388,830.54
FY 1998	\$35,905,493.46						\$35,905,493.46
FY 1999	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$30,237,763.51			\$40,737,763.51
FY 2000	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$34,217,803.75			\$44,717,803.75
FY2001	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$30,691,290.20	\$46,612.00		\$41,237,902.20
FY2002	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$31,266,433.92	\$398,074.00	\$576,473.00	\$42,740,980.92
FY2003	\$3,000,000.00	\$3,000,000.00	\$4,500,000.00	\$33,947,613.45	\$489,850.00	\$576,473.00	\$45,513,936.45
Totals	\$113,190,042.72	\$15,000,000.00	\$22,500,000.00	\$160,360,904.83	\$934,536.00	\$1,152,946.00	\$313,138,429.55

Effective August 28, 2003, the 92nd Missouri General Assembly, at its First Regular Session, passed House Bill 444 changing the distribution of net proceeds in the Gaming Commission Fund each year. Under the provisions of this bill, the total distribution for each fund will be as follows: \$6 million to the Veterans' Commission Capital Improvement Trust Fund; \$5 million to the Missouri College Guarantee Fund; \$4 million to the Missouri National Guard Trust Fund; and the remaining net proceeds to the Early Childhood Development, Education and Care Fund.

INFORMATION TECHNOLOGY

Ray Pope, Director

Since the inception of the Missouri Gaming Commission, primarily, systems borrowed from other government agencies have fulfilled the data needs of the Commission. At this point in the Commission's development, it is time to begin developing application systems that reflect our growth of knowledge in the gaming industry. Over the next year, we intend to complete a few of these systems and put in place the necessary practices to continue developing new applications and maintain and enhance the in-place systems. It is also appropriate that we undertake improving the staff efficiencies through better application of the computer technology currently in place. This undertaking is significant and will take several years to complete.

We will also monitor the network configuration to evaluate its capacity to accommodate the enhanced data collection and delivery needs. We will be collecting electronic images of documents created in the field for storage and more efficient workflow between the field and the central office in Jefferson City.

LEGAL

Michael Bushmann, General Counsel

The legal section, formerly the legal and legislative affairs section, was reorganized during FY 2003. Following the departure of the deputy director for legal and legislative affairs, that staff position was eliminated and the duties related to legislative issues were reallocated among other staff members. The general counsel was named as the new supervisor of the legal and problem gambling program staff.

The legal section provides legal advice to the Commissioners, Executive Director and other Commission staff regarding riverboat and charitable gaming issues, including review of financial transactions, interpretation of laws and regulations and analysis of policy proposals. The section assists the Commission in its quest to ensure that riverboats, bingo organizations, suppliers and individual licensees abide by all laws and rules of the Commission. In particular, Commission lawyers are responsible for drafting proposed disciplines against licensees for violations of laws or rules and presenting those disciplines to the Commission. The legal staff also serves as a liaison with the Attorney General's office regarding discipline appeals and related matters.

In FY 2003, 17 disciplines were imposed on Class A excursion gambling boat licensees. Nine of these disciplines have appeals currently pending. The disciplines proposed fines ranged from \$5,000 to \$250,000 for violations including late tax remittals, audit and sensitive key violations, failure to remove revoked software from slot machines, failure to notify and obtain approval for a financial transaction and failure to perform due diligence on a business associate.

Level I licensees hold gaming licenses for key managerial positions within a riverboat gaming operation, such as the general manager, controller and department managers. In FY 2003, one Level I licensee was disciplined, receiving a 7-day suspension.

Level II licensees hold gaming licenses for occupational positions such as dealers, slot machine technicians and cocktail servers, to name a few. In FY 2003, disciplines were proposed against 181 Level II licensees. Of the disciplinary actions proposed against Level II licensees, 25 were license revocations, 38 were license suspensions, 11 were reprimands and 107 were denials of permanent licensure.

Disciplines imposed in the bingo section have ranged from written reprimands, to license suspensions, and in a few rare cases, license revocation. In the past year, disciplinary action was initiated against seven bingo organizations licensed in Missouri. Of those disciplines, one has been settled and six are pending appeal.



CORPORATE SECURITIES AND FINANCE

Jim Oberkirsch, Chief Financial Analyst

The primary functions of the corporate securities and finance section are financial reporting, gaming market analysis, financial suitability analysis and tax collection.

The Commission provides a monthly market statistics report on its website.¹ The report provides data on adjusted gross receipts (gaming revenue), patron volume, admission counts and the amounts of the gaming tax and admission fees collected.

¹ www.mgc.dps.mo.gov/finan_map.html

The corporate securities and finance section is responsible for the analysis of the gaming markets in Missouri for the purpose of providing the senior staff with information they need to make decisions regarding expansion, rule changes and regulatory resolutions. Regarding expansion, the goal is to determine the timing, number and placement of additional casinos. The Commission's charge is to issue licenses to applicants that best serve the interests of the citizens of Missouri. In order to fulfill this responsibility, the Commission evaluates many factors, including whether new gaming capacity can be added to the market without unduly impacting previously licensed facilities. The Commission, in evaluating proposals for additional licenses, focuses on creating incremental growth, expansion of tax revenues, ancillary economic development and employment. Furthermore, it carefully scrutinizes the level of community support and the ability of the developer to minimize the negative social and economic impact of the facility. Thus, Missourians can expect the Commission to deal with expansion issues in a cautious and prudent manner that includes a lengthy public process. However, should a facility become substandard, fall into disrepair or otherwise become non-competitive, the Commission would be forced to consider new projects in that market of better quality that meet the high standards it sets for licensees.

The section also examines business transactions of the licensee's parent company, including the issuance of debt or equity, acquisitions, mergers and others. This analysis is done to determine whether the financial suitability of the gaming entity will be impaired due to the transaction and whether any regulatory action is necessary.

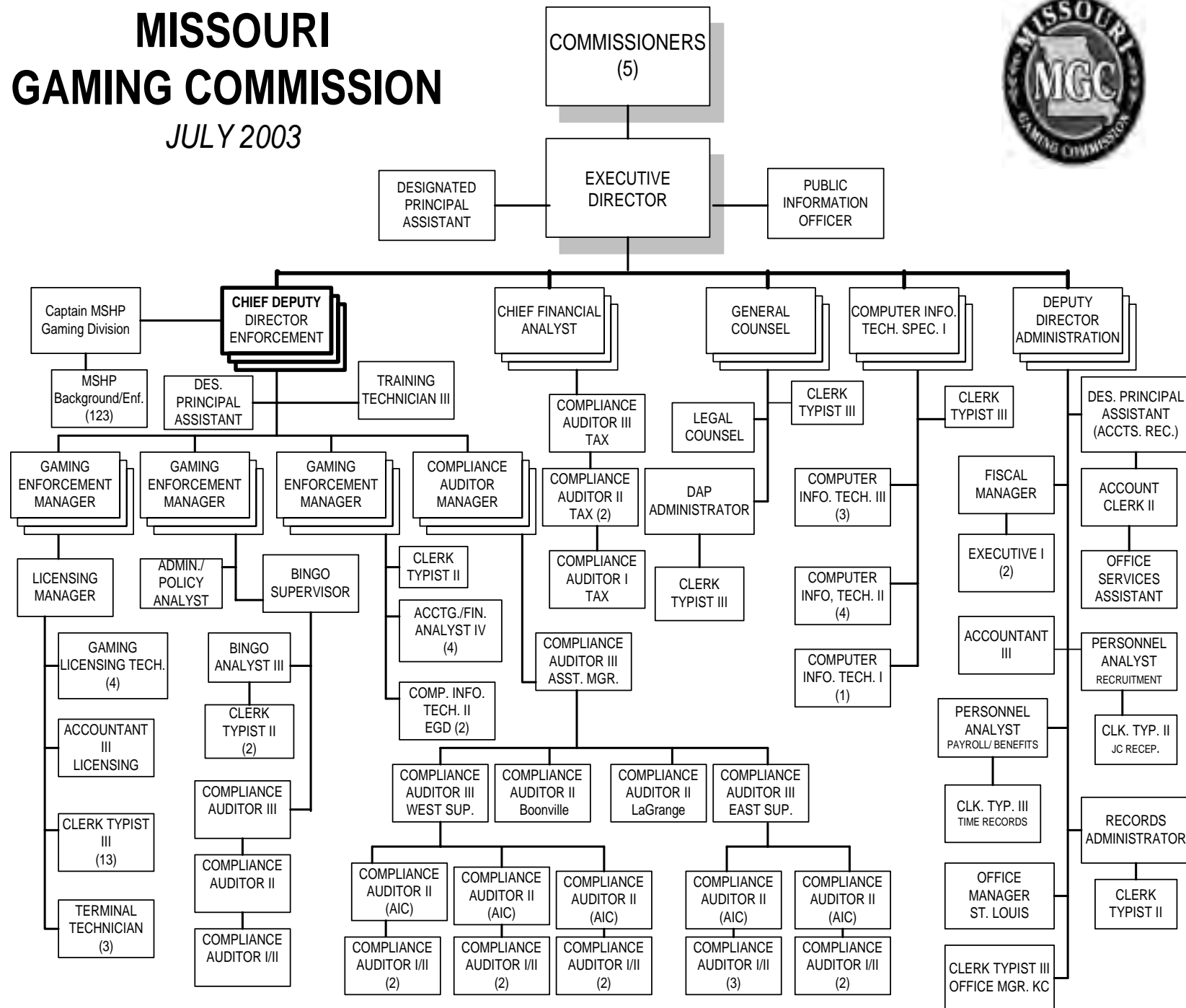
Another function of the corporate securities and finance section is the collection of the gaming tax and admission fees assessed upon casino licensees by statute. The critical role of the tax auditors is to audit the approximately 4,380 tax returns for accuracy and completeness. They also perform on-site tax audits in order to reconcile supporting documentation to the tax returns.

MISSOURI GAMING COMMISSION

JULY 2003



22



Gaming Market Report

Introduction

This section provides an overview of the statewide and regional gaming markets. The Commission closely monitors the markets to determine whether they merit additional capacity. The Commission's charge is to issue licenses to applicants best serving the interests of the citizens of Missouri.¹ In order to fulfill this responsibility, the Commission evaluates each market to determine whether it can add new gaming capacity without unduly affecting previously licensed facilities.²

The Commission, in evaluating proposals for additional licenses, focuses on creating incremental growth, expansion of tax revenues, ancillary economic development and employment. Furthermore, it carefully scrutinizes the level of community support and the ability of the developer to minimize the negative social and economic impact of the facility. Thus, Missourians can expect the Commission to deal with expansion issues in a cautious and prudent manner that includes a lengthy public process.

However, should a facility become substandard, fall into disrepair or otherwise become non-competitive, the Commission would be forced to consider new projects of better quality that meet the high standards it sets for licensees. Operators of substandard facilities should not expect protection from the Commission. To the contrary, if a licensee allows its property to deteriorate and become inferior, it should expect the Commission to examine new projects that are more operationally sound.

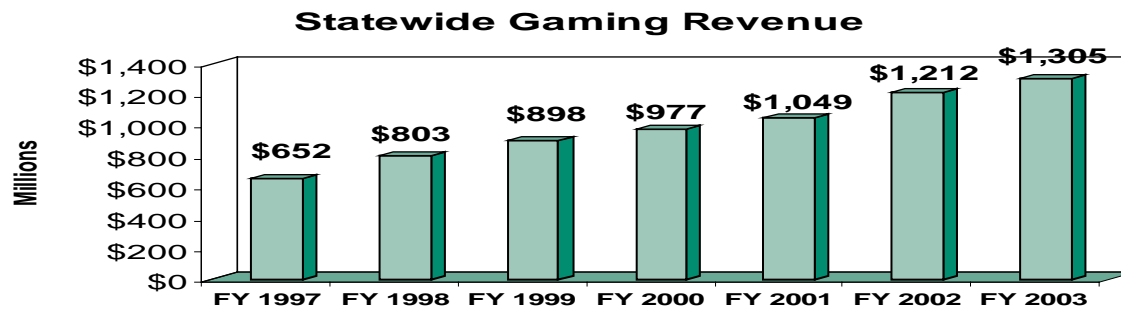
Statewide Market

Statewide gaming revenue increased 8% to just over \$1.3 billion in FY 2003. The gain reflects a 5% increase in patron volume combined with a 2% increase in Win Per Patron (WPP). WPP is the amount the casino wins, on average, from each patron per visit. The opening of the Ameristar St. Charles expansion in August 2002 and the full year contribution from the Isle of Capri in Boonville mainly drove the increase in patron volume. The increase in WPP primarily reflects an increase in the slot hold percentage thanks to the continued migration to the new generation of nickel video slot machines. The following table offers a statewide statistical comparison of FYs 2003 and 2002.

	FY 2003	FY 2002	% Change
Gaming Revenue	\$ 1,305,128,000	\$ 1,212,107,000	7.7%
Patrons	23,736,000	22,565,000	5.2%
Win Per Patron	\$ 54.99	\$ 53.72	2.4%

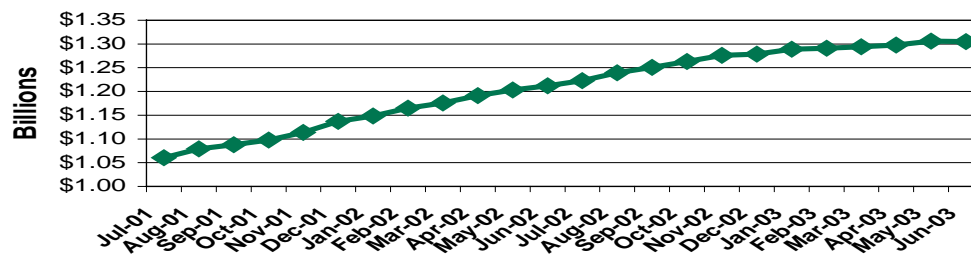
¹ Section 313.805(1), RSMo.

² This is only one of many criteria the Commission evaluates when considering licensure found in 11 CSR 45-4.080.

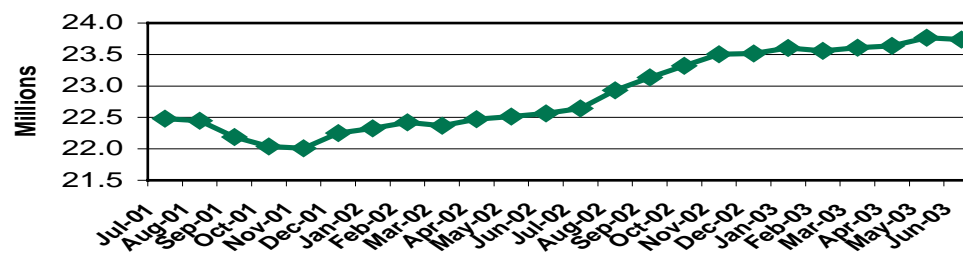


Based on the current statewide trends that show flat patron volume and stabilizing WPP (see following three graphs), the Commission expects relatively flat gaming revenue in the first half of the coming year, with the potential for slow growth in the second half due to the opening of the Argosy expansion in Kansas City in late calendar year 2003.

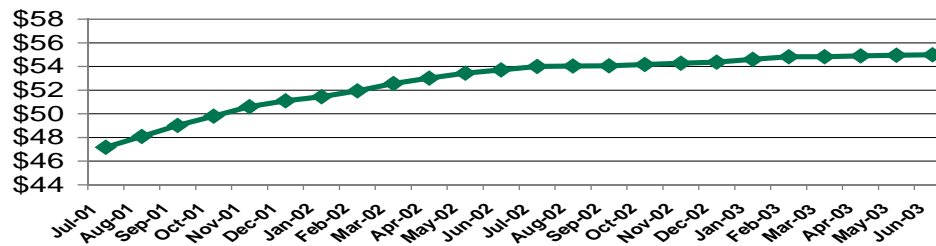
Gaming Revenue Trend (trailing twelve months)



Patron Volume Trend (trailing twelve months)



WPP Trend
(trailing twelve months)



Kansas City Market

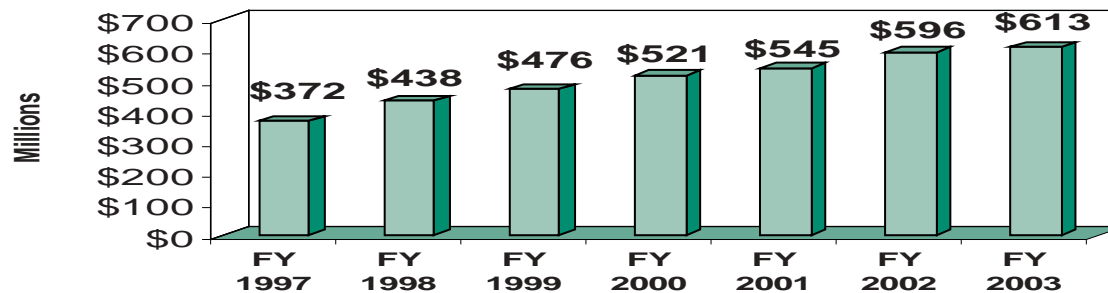
The Kansas City market posted gaming revenue of \$613 million for the fiscal year, a 3% increase over the prior year. The market showed flat patron volume combined with slightly higher WPP. Ameristar beat out Harrah's for the top spot in the market, while the Isle of Capri beat Argosy, both for the first time ever. In terms of gaming revenue, the market fell to fifteenth place, from twelfth, out of the 38 markets in the United States.

The market is looking for a boost from the Argosy expansion, set to open near the end of 2003. The \$110 million expansion in Riverside features a barge in a basin containing 50% more gaming space than the current boat, as well as additional amenities.



	FY 2003		FY 2002		% Change
Gaming Revenue	\$	612,566,000	\$	596,191,000	2.7%
Patrons		10,775,000		10,779,000	0.0%
Win Per Patron	\$	56.85	\$	55.31	2.8%

Kansas City Market Gaming Revenue



St. Louis Market

The Missouri boats in the St. Louis market posted strong growth with gaming revenue of \$553 million, a 9% increase over the prior year. The gain was fueled by the Ameristar expansion (discussed below), which led patron volume higher by 8%. The coming fiscal year will likely show flat results as the impact of the expansion moderates. Harrah's broke ground on their \$75 million expansion, which includes a 300-room hotel tower and added convention space. This expansion will provide the next best chance for meaningful growth in the market.

Ameristar St. Charles opened their \$210 million expansion in August 2002, featuring 130,000 square feet of gaming space, 3,300 slot machines, 95 table games, accompanied by a streetscape scene with seven restaurants. The Commission estimates that the facility grew the overall market on an annual basis by approximately \$50 million or 10%. The new facility increased Ameristar's gaming revenue by 74%, or over \$100 million. Ameristar replaced Harrah's as the market leader with 29% of the market, up from 20% last year.

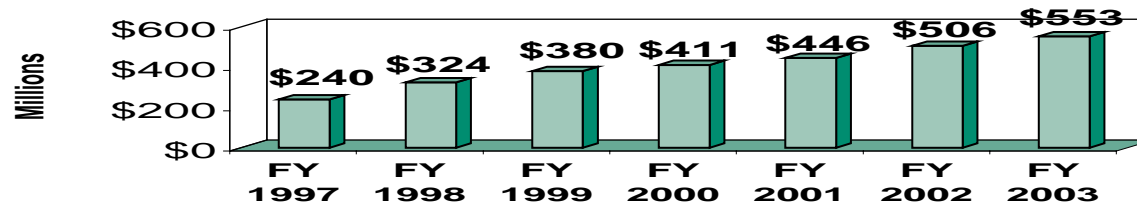
The Illinois boats in the St. Louis market posted gaming revenue of \$274 million, down slightly from last year. They captured 33% of the gaming revenue in the St. Louis market, down from 35% in the prior year, in large part due to the Ameristar expansion.

In terms of gaming revenue, the total St. Louis market now ranks eighth out of 38 markets in the United States, up from tenth last year.



		FY 2003		FY 2002	% Change
<u>Missouri Boats</u>					
Gaming Revenue	\$	553,422,000	\$	506,140,000	9.3%
Patrons		10,418,000		9,652,000	7.9%
Win Per Patron	\$	53.12	\$	52.44	1.3%
<u>Illinois Boats</u>					
Gaming Revenue	\$	273,803,000	\$	277,344,000	-1.3%
Patrons		3,625,000		3,704,000	-2.1%
Win Per Patron	\$	75.53	\$	74.88	0.9%

St. Louis Market Gaming Revenue Missouri Boats Only



Other Markets

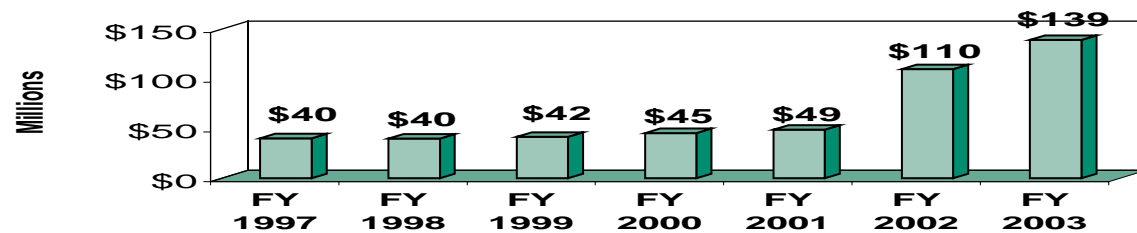
The four small market casinos in Missouri posted mixed results. The older casinos in St. Joseph and Caruthersville recorded weak results as they labored under struggling regional economies. The newer casinos in LaGrange and Boonville fared better as new Missouri residents continue to be introduced to gaming.

Overall, gaming revenue increased 27% to \$139.1 million, almost solely due to the full year contribution from the Isle of Capri in Boonville. The older small market casinos in Caruthersville and St. Joseph posted a 5% decline in gaming revenue for the fiscal year. The absence of new catalyst for growth point to lower gaming revenue for the coming fiscal year.



	FY 2003		FY 2002		% Change
Gaming Revenue	\$	139,139,000	\$	109,776,000	26.7%
Patrons		2,545,000		2,134,000	19.3%
Win Per Patron	\$	54.67	\$	51.44	6.3%

Other Market Gaming Revenue



Charitable Gaming

Charitable gaming includes licensed bingo and associated games such as pull-tabs, merchandise coin boards and other “free” no charge promotional events. The operation of these games is restricted to qualified licensed, religious, charitable, fraternal, veteran and service organizations. In addition, to qualify for the license, the organization must possess an Internal Revenue Service 501(c) (3), (4), (5), (7), (8), (10), (19), or 501 (d) exemption. Organizations must have been in continuing existence in this state for at least five years preceding making of application and have had at least 20 bona fide members during that period.

All proceeds derived from the conduct of bingo must be used for lawful, charitable, religious or philanthropic purposes of the organization, and no part of the net earnings may inure to the benefit of any individual member of the organization.

The number of bingo licensees continues to decline each year with a total of 517 regular licensees in FY 2003. This is down approximately 33 licensees from the previous fiscal year. The chart below reflects the total decline over the past three years.

TYPE OF LICENSE	FY 01	FY 02	FY 03
Regular Bingo	576	550	517
Special Bingo (Valid for one event from 1 to 7 days)	368	345	350
Abbreviated Pull-Tab (Valid for 24 hours, limit 4 per calendar year)	163	159	141
Supplier	6	7	7
Manufacturer	9	11	13
Hall Provider	192	147	151



The fees charged for the various licenses within the Charitable Games Division are as follows:

Regular Bingo License	\$50
Special Bingo License	\$25
Abbreviated Pull-Tab License	\$10
Supplier License	\$5,000 (new) \$1,000 (renewal)
Manufacturer License	\$1,000 (new) \$500 (renewal)
Hall Provider License - the fee is based on the number of occasions conducted on the premises	\$150 (new per organization) \$100 (renewal per organization)

The following chart represents licensing fees collected for the past three fiscal years.

Type of License	FY01	FY02	FY03
Bingo Licenses	\$ 39,425	\$ 38,905	\$ 36,670
Manf./Supplier Licenses	\$ 18,500	\$ 20,000	\$ 20,000
Hall Provider Licenses	\$ 13,450	\$ 13,000	\$ 13,150
Miscellaneous (statute book sales, directory sales, interest)	\$ 6,668	\$ 20,147	\$ 610
Total	\$ 78,043	\$ 92,052	\$ 70,430

The current tax rate for bingo paper is $2/10^{\text{th}}$ of one cent per bingo face. The current tax rate for pull-tabs is 2% of the retail sales value of each pull-tab deal. The tax is remitted by the suppliers and is due by the last day of the month following the month the product was sold. The supplier retains 2% of the total due for the cost of collection. The following chart represents the bingo tax collected over the past three fiscal years. All bingo tax is deposited into the Proceeds for Education Fund.

Although the number of licensees continues to decrease, the actual tax collection increased slightly in FY 2003. The total collections, however, is still down due to the declining interest rates over the past two fiscal years.

Proceeds for Education	FY01	FY02	FY03
Supplier Tax	\$ 3,514,132	\$ 3,187,204	\$ 3,209,784
Interest Earned	\$ 398,335	\$ 227,365	\$ 143,210
TOTAL	\$ 3,912,467	\$ 3,414,569	\$ 3,352,994



In FY 2003, the Charitable Games Division continued to explore ways to improve communication with the charitable organizations. Therefore, a new in-state toll-free telephone number was established, 866-801-8643. In addition, all forms, applications, bulletins, etc., are now available on the Missouri Gaming Commission web page at www.mgc.dps.mo.gov.

The Missouri Gaming Commission adopted a new regulation in FY 2003 that requires licensed manufacturers to report prices charged to the suppliers in Missouri for bingo paper and pull-tabs being sold in the state. The regulation also requires that licensed suppliers report any sales of such products they intend to sell below the price paid for the supplies. The Bingo statutes require that the Commission ensure that bingo supplies sold in the State of Missouri are priced at a reasonable market rate. By receiving the quarterly reports from the manufacturers, the Commission is better equipped to monitor the reasonable market rate and ensure that suppliers, large and small, can remain equally competitive in a declining market. The importance of this requirement is to protect the non-profit organizations from the end result of paying an unreasonable amount

for their bingo products.

The bingo section received 112 complaints, 107 of which were resolved in the same year. The enforcement section conducted 34 inspections during FY 2003; the bingo audit staff assisted with 21 of the inspections. In addition, the audit section conducted 63 audits, including bingo product manufacturers, suppliers and charity game operators. Audits and/or inspections are generally initiated by complaints from players or members of the organizations. During FY 2003, the audit staff implemented two new audit strategies. To take a more proactive approach to compliance, a list was compiled of all bingo operators who had never been contacted in person by Commission representatives. Fifteen of the 63 audits conducted were organizations randomly selected from this list. The audit staff also reviewed the records of organizations previously audited and began conducting follow-up desk audits to determine if the organizations had complied with the suggested changes from the previous visit. Eight of the 63 audits conducted were follow-up desk audits.

Bingo statutes and regulations establish due dates for suppliers, hall providers and bingo operators to submit renewal applications and quarterly reports. Failure to meet the established due dates result in a penalty being assessed in the amount of \$5 per day. Penalties are also assessed in some disciplinary cases. The penalty is collected by the Charitable Gaming Division and then forwarded to the County Treasurer in the county where the company or organization is located for deposit in the county school fund. During FY 2003, the bingo section processed 215 penalties that resulted in \$33,172.50 additional funds for various schools throughout Missouri.

Officers and/or workers of charitable organizations participating in the management, conduct or operation of bingo may only participate if they have never been convicted of a felony. The Commission performs a criminal background check on all names submitted to ensure that no felons are involved. During FY 2003, a total of 32,105 record checks were performed and a total of 43 convicted felons were identified and excluded from participating in the management or operation of charitable games. The total number of felons excluded since the Charitable Games Division was moved to the Missouri Gaming Commission in 1994 is 584. During this same time period, a total of 75,281 criminal history checks have been conducted.

Problem Gambling

Problem Gambling

Missouri continued to be an innovative influence in problem gambling efforts during the past year through the additions and enhancements of the programs and services provided throughout the state. Significant strides were made toward researching the effectiveness of the Voluntary Exclusion Program, the underage prevention programs were strengthened, treatment services were augmented with additional providers and the speakers' bureau and traveling educational exhibits were well-utilized throughout the year.

Over 80 percent of Americans participate in some form of gambling.¹ For most people, gambling is an occasional recreational activity in which they participate responsibly. However, a small percentage of the population experiences problems from their gambling behavior. For some, these problems are due to a lack of awareness regarding responsible gambling practices. Their problematic gambling can be halted once they receive adequate outreach regarding the guidelines for gambling responsibly, as well as information about the risk factors and warning signs of compulsive gambling.

For others, the destructive gambling activity is due to a progressive disorder characterized by continued participation in gambling activities despite the increasing adverse consequences. Neurobiological research has indicated that, as with alcoholism and other substance addictions, there are biological components to the disorder. Recognized by the American Psychiatric Association, pathological gambling (also referred to as compulsive gambling) is both diagnosable and treatable.

Missouri's Approach

Missouri Alliance to Curb Problem Gambling – The growing success of Missouri's public awareness program is largely due to the efforts of the Missouri Alliance to Curb Problem Gambling (Alliance), of which the Missouri Gaming Commission is an active member. Formed in 1997, the Alliance brings together diverse groups with a common interest of working on issues relating to problem gambling.² Dedicated to increasing prevention of underage gambling and awareness among all age groups regarding the guidelines to responsibly participate in gambling activities, how to recognize problem gambling and the resources available for those impacted by a gambling problem, the Alliance plays a key role in Missouri's comprehensive program to attack problem gambling.

Other states and countries have emulated various components of Missouri's broad-based approach to problem gambling prevention, outreach and treatment. Indeed, the "Beat Addiction – Choose the Right Path" video, developed by the Alliance as part of a middle school prevention program, received the Award of Excellence from the Communicator Awards international competition this past year.³

Education & Outreach Efforts

Responsible Gaming Education Month (RGEM) – Governor Holden, on June 30, 2003, officially proclaimed August 2003 Missouri Responsible Gaming Education Month.⁴

RGEM 2003 events included a public forum in Kansas City on problem gambling and the family; an

¹ Source: Final Report of the National Gambling Impact Study Commission (1999).

² The Alliance consists of both governing members and participating members. Governing members share the responsibility of administering the Alliance programs and include: the Missouri Council on Problem Gambling Concerns, Inc. (non-profit advocacy group for problem gamblers); the Missouri Department of Mental Health; the Missouri Gaming Commission; the Missouri Lottery; the Missouri Riverboat Gaming Association (private trade organization representing riverboat casino operators); and the Port Authority of Kansas City.



³ The Award of Excellence is the highest award presented by The Communicator Awards competition, which was founded by communication professionals to recognize excellence in the communication field. The video, facilitator's guide and video script were created with input from students, teachers, school counselors, Alliance members and the Missouri Department of Elementary & Secondary Education.

⁴ To our knowledge, Missouri is the first state to set aside one month to highlight awareness activities promoting problem gambling outreach and education. In 1999, Missouri was also the first state in the country to set aside a week to promote responsible gaming and to educate its residents about the programs available to help problem gamblers.

educational exhibit at the 2003 Missouri Black Expo; an exhibit, focus group and educational track on underage gambling prevention at the 2003 Turning Resources and Energy in New Direction (TREND) conference; an exhibit at the fall training for prosecuting attorneys; and a special presentation on co-occurring disorders by Joanna Franklin.⁵ She also provided two counselor training sessions as part of RGEM. RGEM also featured training sessions for gaming employees, educational displays for employees and visitors, an intensive advertising campaign to heighten public awareness about problem gambling and the distribution of educational resources.

Speakers Bureau and Traveling Educational Exhibits – Speakers are available to give presentations for groups and organizations throughout the state. The presentations are tailored to the needs of the group/organization; they can be a broad overview of problem gambling issues, or focus on a specific topic. Topics include, but are not limited to:

- Problem gambling 101 – misconceptions, prevalence rates, risk factors and warning signs;
- Guideline for responsible gambling;
- Underage gambling issues and prevention; and
- Special populations.

All presentations are free-of-charge and include information about the resources – including free treatment – available in Missouri for residents with a gambling problem and their families.⁶

Missouri's Voluntary Exclusion Program

Approximately 900 individuals elected to join the voluntary exclusion program during the first seven months of 2003. In August 2003, more than 5,800 individuals were in the program. Missouri's voluntary exclusion program for problem gamblers was created in 1996 in response to a citizen's request to be banned from the riverboat gambling boats because he found himself unable to control his gambling.⁷ During development of the program, treatment professionals indicated it is essential for problem gamblers to both acknowledge they have a problem and to take personal responsibility for the problem if they are to achieve long-term recovery. The Commission revised the rule and initiated the program consistent with their advice.

Under the provisions of the program, the problem gambler agrees to accept the responsibility of staying out of the excursion gambling boats, that it is not the responsibility of the boats nor the Commission to prevent them from entering the gambling boat, and that if they choose to violate the program and are discovered, they will be arrested for trespassing. Under this program, the Commission requires all licensees to:

- Remove persons in the program from their direct marketing lists;
- Deny people in the program check cashing privileges and participation in player's clubs; and
- Consult the list of people in the program before paying out any jackpot of \$1,200 or more.⁸

⁵ Franklin is the vice president for the Institute on Problem Gambling, serves on the Board of Directors for the National Council on Problem Gambling and is the director of Network Development and Training for Trimeridian in Indianapolis, Indiana.

⁶ For more information or to arrange a presentation, please contact the Gaming Commission.

⁷ The program is formally called the List of Disassociated Persons. The provisions of the program can be found at 11 CSR 45-17 et. seq.

⁸ Internal Revenue Service form W2-G is required for any jackpot of \$1,200 or more. Because this form requires the patron's social security number, the List of Disassociated Persons can be efficiently referenced.

There is no procedure for removal once a person is placed on the List of Disassociated Persons. Those who treat problem gamblers are nearly unanimous in their belief that problem gambling is a lifetime condition and that a person is never cured but continues to work at their recovery day by day – just as an individual with diabetes is never cured, but can control the disorder by vigilant attention daily to the foods selected for consumption and abstinence.

The voluntary exclusion program is not for everyone, nor is it a quick fix for problem gamblers. The vast majority of people who suffer from problem gambling will need counseling or group therapy such as Gamblers Anonymous (GA).

Research – The Commission received an appropriation of \$25,000 during FY 2003 to use toward research to evaluate the efficacy of the voluntary exclusion program. The Commission entered into a memorandum of understanding with the Port Authority of Kansas City to maximize the utility of funds and resources of both agencies. The joint request for proposals for problem gambling programs and research was released in April 2003. The proposals were reviewed during the summer and the awardees were announced on August 13, 2003.⁹ Harvard Medical School was selected to conduct the research that is scheduled to commence Fall 2003. The Port Authority of Kansas City also awarded two grants for youth outreach programs that will allow the Kansas City area to benefit from outreach programs that are age-specific for youth in grades kindergarten through college. The outreach programs are to begin this academic year.

⁹ The awardees were Harvard Medical School, Tri County Medical Health Services and University of Missouri: Wellness Resource Center.

Other Resources for Problem Gamblers and Their Loved Ones

1-888-BETSOFF Problem Gambling Help Line – The efforts of the Alliance to promote 1-888-BETSOFF, Missouri's 24-hour problem gambling help line, have facilitated increased awareness and utilization of the help line. During 2002, the help line received 2,900 calls from individuals seeking problem gambling information and assistance. Individuals calling the help line can receive referrals to certified compulsive gambling counselors, GA, Gam-Anon and consumer credit counselors, as well as information about the voluntary exclusion program and other Missouri resources.

Free Compulsive Gambling Treatment Services – Missouri provides free compulsive gambling treatment services for Missouri residents suffering from problem gambling. These services are open to both the problem gambler and family members; family members can access the services even if the problem gambler does not. Indeed, this can be a valuable tool for loved ones to find the guidance they need to help the problem gambler recognize and accept the problem with gambling. The Department of Mental Health administers this program using a network of private mental health providers who have been certified as compulsive gambling counselors.

Online Resources – Visitors to the Commission's website <http://www.mgc.dps.mo.gov> can access information about the voluntary exclusion program, including the history of the program, frequently asked questions, information on how to place one's self on the List of Disassociated Persons and a sample application for placement on the list. Visitors can also access links to other on-line resources, including on-line support

groups such as GA and Gam-Anon and the official website of the Missouri Alliance to Curb Problem Gambling <http://www.888BETSOFF.com>. The Alliance website provides information about services for problem gamblers, education and awareness material and research about problem gambling issues.

Casino Self-Exclusion Programs – Some problem gamblers choose not to use the list, yet would like to utilize some external method of limiting their access to gambling activity. Many of Missouri’s casinos provide such alternative tools for problem gamblers, which may include temporary or permanent suspension of playing privileges, voluntary suspension of check-cashing privileges, self-transaction exclusion programs and removal from direct marketing lists.¹⁰

Problem Gambling Advocates – The Commission employs a full-time problem gambling program administrator to act on behalf of problem gamblers, their families and friends. Due to the sustained growth of the voluntary exclusion program and increased demands, approval was given during the 91st legislative session to provide one FTE to provide clerical support for the program administrator. The assistant assumed her new duties in November 2002. The advocates assist problem gamblers and their families in locating treatment and other resources; oversee the voluntary exclusion program; train Commission staff and agents; coordinate problem gambling research efforts; conduct public education and outreach efforts; develop collateral materials for education and prevention efforts and assemble information on problem gambling resources.¹¹

Underage Gambling Prevention

Problem gambling is not restricted to adults. According to the National Gambling Impact Study Commission (NGISC), the number of youth at-risk of becoming problem gamblers is more than double that of adults. It also reported approximately 85 percent of youth (ages 18-20) have gambled at some point in their life, and NCPG reports 77 percent of youth ages 12-17 and 72 percent of youth under 12 years of age, report gambling once a week or more.

Contrary to popular opinion, proximity to an excursion gambling boat is irrelevant to underage gambling activity. The most popular forms of gambling for youth are those to which they have easy access (at home, school, etc.) such as sports betting, card games and personal skill activities, with interest in Internet gambling on the rise. The Alliance continues to expand its underage gambling prevention program that includes the speakers’ bureau, traveling educational exhibit, posters and brochures, fact sheets, participation in education conferences and an in-school addictions awareness program targeting grades 6-9. This program addresses the commonalities and differences of addictions in general, with an emphasis on gambling.¹² In FY 2003, this program was enhanced to include an assembly format, which allows the Alliance to reach a greater number of students with a more effective cost per student. In January 2003, the Alliance began distributing the new “Beat Addiction – Choose the Right Path” video kit with a companion facilitator’s guide.¹³

¹⁰ Individuals should contact the respective property for more information about the programs offered.

¹¹ To our knowledge, Missouri is the only state in the nation whose regulatory agency staffs full-time problem gambling advocates.

¹² For more information about “All Bets Off”, contact the Missouri Gaming Commission.

¹³ The video kit is distributed free of charge to schools with students in grades 6-9. From January to May 2003, more than 385 video kits have been requested and distributed, effectively reaching more than 210,000 secondary-level students in grades 6-12, or about 45 percent of Missouri’s secondary enrollment. This video kit has also gained attention internationally, with requests for copies coming from a variety of states as well as Canada, England and New Zealand.

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Fiscal Year 2003 Report Appendices



**Missouri Gaming Commission Fund Balance Report
Fiscal Year 2003 as of June 30, 2003**

Beginning Balance	\$6,327,060.15	Gaming Commission Expenses	
Note: In accordance with GASB 34, fixed assets were added to the fund balance during FY 2002 increasing fund balance \$1,488,804.54. Also, a prior year revenue adjustment decreased the fund \$50,638.13.		Salaries	\$7,955,317.96
		Fringe Benefits	\$3,547,291.85
		Travel In-State	\$148,774.05
		Travel Out-State	\$83,449.83
		Fuel & Utilities	\$24,992.31
		Supplies	\$138,653.73
		Professional Development	\$79,776.66
		Communication Serv & Supplies	\$237,444.74
		Professional Services	\$224,645.70
		Housekeeping & Janitor Services	\$20,494.93
		Maintenance & Repair Services	\$43,871.81
		Computer Equipment	\$257,348.73
		Office Equipment	\$18,970.75
		Other Equipment	\$163,223.62
		Property & Improvements	\$1,695.00
		Equipment Rentals & Leases	\$3,540.45
		Building Lease Payments	\$414,743.80
		Miscellaneous Expenses	\$15,221.38
		Total MGC Expenses	\$13,379,457.30
		Other Expenses	
		State Auditor Salaries	\$32,315.42
		State Auditor Expense & Equipment	\$4,315.77
		Attorney General Salaries	\$95,029.59
		Attorney General Expense & Equipment	\$6,060.98
		MSHP Vehicle Replacement	\$8,109.22
		MSHP Vehicle Maintenance	\$84,674.83
		MSHP Gasoline	\$186,660.61
		MSHP Automotive Tech PS	\$1,848.00
		MSHP Automotive Tech Overtime	\$14,704.64
		MSHP Administration	\$2,284.20
		MSHP Academy PS	\$135,998.95
		MSHP Academy E&E	\$126,265.31
		Refunds	\$15,000.00
		Juvenile Court Diversion	\$500,000.00
		Leasing Operations Transfer	\$14,575.08
		State Office Building Maintenance Transfer	\$6,145.00
		Other Funds Correction Trf--Var	\$165.26
		Fund Balance Adjustments for Fixed Assets	\$493,644.49
		Total Other Expenses & Transfers	\$1,727,797.35
		Appropriated Transfers	
		Veterans Commission CI Trust Fund FY 2003	\$3,000,000.00
		Missouri National Guard Trust Fund FY 2003	\$3,000,000.00
		Missouri College Guarantee Fund Transfer FY 2003	\$4,500,000.00
		Early Childhood Development Fund Transfer FY 2003	\$29,963,013.53
		Early Childhood Development Fund Transfer FY 2002	\$4,210,688.64
		Transfer to Compulsive Gamblers Fund	\$472,704.00
		Article X Refunds Transfer	\$9,950.00
		Cost Allocation Plan Transfer to General Revenue	\$576,473.00
		Total Appropriated Transfers	\$45,732,829.17
		Total All Expenses & Transfers	\$60,840,083.82
		Fund Balance	\$5,579,648.75
Revenue			
License Fees			
Gaming License Application Fee	\$525,000.00		
Bingo License Fee	\$36,670.00		
Bingo Hall Provider License	\$13,150.00		
Bingo Supplier License	\$12,000.00		
Bingo Manufacturer License	\$8,000.00		
Level I Occupational License Application Fee	\$25,000.00		
Level II Occupational License Application Fee	\$387,825.00		
Supplier Level II Occupational License Application Fee	\$6,925.00		
Supplier Level II Annual Occupational License Renewal	\$10,585.00		
Gaming License Renewal Fees	\$450,000.00		
Level I Occupational License Renewal Fee	\$12,450.00		
Level II Occupational License Renewal Fee	\$635,150.00		
Supplier License Application Fee	\$10,000.00		
Supplier Annual License Renewal Fee	\$110,000.00		
Replacement Gaming License	\$5,865.00		
Liquor License	\$6,000.00		
Total License Fees	\$2,254,620.00		
Reimbursements			
MGC Reimbursement - Company Background	\$10,987.12		
MGC Reimbursement - Level I Background	\$270,368.78		
MGC Reimbursement - Supplier Background	\$95,308.08		
MGC Reimbursement - Enforcement	\$6,254,547.61		
Total Reimbursements	\$6,631,211.59		
Other Income			
Admission Fees	\$51,061,261.00		
Gaming Commission Administrative Income	\$3,737.42		
Witness Fees	\$254.88		
Surplus Property Sales	\$704.50		
Time Deposits Interest	\$18,969.15		
US/Agency Securities Interest	\$119,035.49		
Penalties	\$65.06		
Employee Personal Exp Reimbursement	\$614.27		
Transfer in of Bingo Fund Balance	\$165.26		
Vendor Refunds	\$533.80		
Other Refunds	\$1,500.00		
Total Other Income	\$51,206,840.83		
Total All Revenue	\$60,092,672.42		

Fiscal Year 2003 Project Summary

CASINO / LOCATION	OPENING DATE	ADMISSIONS	ADMISSION FEES	ADMISSION FEES STATE & LOCAL PORTION	ADJUSTED GROSS RECEIPTS	GAMING TAX	GAMING TAX LOCAL PORTION	GAMING TAX STATE PORTION	ESTIMATED CAPITAL INVESTMENT *	EMPLOYEES	TABLE GAMES	SLOT MACHINES	GAMING SPACE (SQ FT)
President / St. Louis	27-May-94	3,851,361	7,702,722	3,851,361	73,443,945	14,688,789	1,468,879	13,219,910	73,900,000	656	38	1,372	58,000
Ameristar / St. Charles	27-May-94	9,903,354	19,806,708	9,903,354	243,416,463	48,683,293	4,868,329	43,814,963	413,600,000	1,832	97	3,306	130,000
Argosy / Riverside	22-Jun-94	3,421,705	6,843,410	3,421,705	95,640,371	19,128,074	1,912,807	17,215,267	94,600,000	836	30	1,125	30,000
St. Jo Frontier / St. Joseph	24-Jun-94	988,430	1,976,860	988,430	25,642,429	5,128,486	512,849	4,615,637	22,700,000	257	16	514	18,000
Harrah's / North Kansas City	22-Sep-94	6,765,995	13,531,990	6,765,995	207,873,039	41,574,608	4,157,461	37,417,147	198,600,000	1,589	49	2,046	60,100
Aztar / Caruthersville	27-Apr-95	760,347	1,520,694	760,347	22,229,139	4,445,828	444,583	4,001,245	59,300,000	323	14	705	20,800
Isle of Capri / Kansas City	18-Oct-96	4,135,289	8,270,578	4,135,289	99,271,902	19,854,380	1,985,438	17,868,942	58,200,000	734	25	1,149	30,000
Ameristar / Kansas City	16-Jan-97	8,884,491	17,768,982	8,884,491	209,781,150	41,956,230	4,195,623	37,760,607	345,900,000	1,918	106	2,828	130,000
Harrah's / Maryland Heights	11-Mar-97	8,577,965	17,155,930	8,577,965	236,562,047	47,312,409	4,731,241	42,581,168	328,400,000	1,736	56	2,583	120,000
Isle of Capri / Boonville	06-Dec-01	2,779,047	5,558,094	2,779,047	66,209,745	13,241,949	1,324,195	11,917,754	59,900,000	561	27	882	28,000
Mark Twain / LaGrange	25-Jul-01	1,097,682	2,195,364	1,097,682	25,057,956	5,011,591	501,159	4,510,432	15,800,000	286	17	504	18,000
GRAND TOTALS		51,165,666	102,331,332	51,165,666	1,305,128,185	261,025,637	26,102,564	234,923,073	1,670,900,000	10,728	475	17,014	642,900

* Figures reflect the current operating property amounts carried on the casino balance sheet at cost.

The figures published in this report are subject to adjustment.

ADMISSION FEE SUMMARY

Fiscal Year Ended June 30, 2003

MONTH	ARGOSY	AZTAR	HARRAH'S NKC	HARRAH'S MH	ISLE OF CAPRI KC	ISLE OF CAPRI BOONVILLE	AMERISTAR KC	MARK TWAIN	PRESIDENT	AMERISTAR SC	ST. JO	STATE TOTAL
Jul-02	606,722	136,174	1,213,358	1,802,520	654,440	495,530	1,596,766	192,828	646,570	1,195,896	165,470	8,706,274
Aug-02	620,534	141,490	1,208,874	1,663,654	674,602	496,910	1,680,670	194,574	674,382	2,073,076	175,872	9,604,638
Sep-02	577,110	131,530	1,090,922	1,463,022	658,436	467,310	1,479,850	178,272	638,820	1,737,454	161,098	8,583,824
Oct-02	554,084	123,830	1,099,656	1,354,328	679,902	445,642	1,437,286	181,534	615,136	1,619,622	165,422	8,276,442
Nov-02	546,394	120,596	1,148,068	1,395,958	721,572	470,956	1,516,496	181,414	621,322	1,652,920	165,140	8,540,836
Dec-02	560,946	114,270	1,122,574	1,339,912	752,132	417,834	1,463,426	181,862	591,770	1,621,548	173,078	8,339,352
Jan-03	568,958	117,042	1,143,380	1,342,030	672,620	444,872	1,442,650	178,092	631,314	1,692,610	166,970	8,400,538
Feb-03	567,632	120,866	1,097,928	1,239,376	662,882	438,296	1,390,822	178,270	633,530	1,510,992	165,570	8,006,164
Mar-03	602,136	133,870	1,243,520	1,469,010	723,814	494,834	1,539,272	204,418	698,332	1,742,908	177,388	9,029,502
Apr-03	540,932	121,816	1,075,534	1,340,708	668,966	431,578	1,361,326	179,226	638,208	1,583,118	151,058	8,092,470
May-03	560,932	131,408	1,098,480	1,434,696	734,246	478,426	1,469,104	179,334	688,992	1,737,686	162,200	8,675,504
Jun-03	537,030	127,802	989,696	1,310,716	666,966	475,906	1,391,314	165,540	624,346	1,638,878	147,594	8,075,788
TOTAL	6,843,410	1,520,694	13,531,990	17,155,930	8,270,578	5,558,094	17,768,982	2,195,364	7,702,722	19,806,708	1,976,860	102,331,332

Fiscal Year Ended June 30, 2002

MONTH	ARGOSY	AZTAR	HARRAH'S NKC	HARRAH'S MH	ISLE OF CAPRI KC	ISLE OF CAPRI BOONVILLE	AMERISTAR KC	MARK TWAIN	PRESIDENT	AMERISTAR SC	ST. JO	STATE TOTAL
Jul-01	672,408	140,784	1,355,262	1,931,534	759,894		1,520,086	61,596	735,644	993,930	197,482	8,368,620
Aug-01	663,730	146,640	1,231,980	1,862,798	751,708		1,457,940	233,388	778,260	987,992	187,572	8,302,008
Sep-01	623,490	131,146	1,100,460	1,711,852	707,844		1,370,032	198,150	723,030	1,003,830	181,492	7,751,326
Oct-01	615,256	117,244	1,100,442	1,645,858	699,026		1,307,696	190,020	701,900	969,200	168,698	7,515,340
Nov-01	636,848	121,756	1,101,506	1,726,290	702,046		1,310,074	186,202	703,688	1,018,292	169,730	7,676,432
Dec-01	662,084	126,486	1,165,492	1,740,496	674,708	501,454	1,428,694	176,626	706,988	978,334	175,914	8,337,276
Jan-02	623,226	121,056	1,119,828	1,686,488	659,518	512,284	1,349,176	177,320	696,344	958,298	163,486	8,067,024
Feb-02	633,026	142,026	1,104,256	1,679,616	663,216	505,208	1,393,896	192,042	733,566	1,008,338	175,100	8,230,290
Mar-02	694,916	152,516	1,242,938	1,798,486	714,134	506,944	1,507,454	201,516	768,280	1,136,912	184,052	8,908,148
Apr-02	633,570	128,858	1,176,022	1,589,078	658,922	455,756	1,358,606	183,680	709,182	1,035,760	168,538	8,097,972
May-02	621,698	133,494	1,138,670	1,742,434	672,428	457,936	1,481,574	187,694	512,906	1,099,362	170,670	8,218,866
Jun-02	584,888	126,874	1,112,240	1,646,150	642,820	421,648	1,535,778	170,246	695,088	1,128,614	160,658	8,225,004
TOTAL	7,665,140	1,588,880	13,949,096	20,761,080	8,306,264	3,361,230	17,021,006	2,158,480	8,464,876	12,318,862	2,103,392	97,698,306

GAMING TAX SUMMARY

Fiscal Year Ended June 30, 2003

MONTH	ARGOSY	AZTAR	HARRAH'S NKC	HARRAH'S MH	ISLE OF CAPRI KC	ISLE OF CAPRI BOONVILLE	AMERISTAR KC	MARK TWAIN	PRESIDENT	AMERISTAR SC	ST. JO	STATE TOTAL
Jul-02	1,667,160	374,788	3,598,422	4,698,031	1,580,167	1,091,940	3,737,083	417,988	1,224,491	2,887,779	411,003	21,688,851
Aug-02	1,700,384	406,140	3,672,326	4,344,538	1,573,679	1,100,297	3,827,310	426,036	1,260,596	4,441,418	435,623	23,188,345
Sep-02	1,573,059	374,414	3,205,471	4,005,826	1,569,019	978,704	3,616,208	396,357	1,176,971	3,883,908	417,656	21,197,594
Oct-02	1,537,565	367,742	3,353,707	3,822,654	1,619,854	1,099,595	3,459,779	389,758	1,178,340	3,832,911	411,866	21,073,770
Nov-02	1,499,996	362,605	3,481,015	3,991,698	1,734,350	1,129,559	3,577,235	393,370	1,193,502	4,010,740	427,622	21,801,694
Dec-02	1,583,766	327,836	3,499,794	3,674,131	1,718,633	1,037,232	3,371,064	418,919	1,155,260	3,964,068	448,375	21,199,076
Jan-03	1,590,258	360,870	3,460,325	3,814,275	1,566,570	1,067,490	3,388,530	420,474	1,234,636	4,240,695	435,171	21,579,296
Feb-03	1,592,519	370,785	3,483,359	3,552,445	1,638,566	1,029,657	3,298,914	434,226	1,283,386	3,958,207	426,164	21,068,228
Mar-03	1,711,540	410,192	3,786,551	4,116,225	1,792,454	1,252,575	3,567,506	468,222	1,350,698	4,525,462	454,486	23,435,909
Apr-03	1,540,010	361,311	3,454,576	3,869,258	1,703,020	1,128,814	3,347,662	416,159	1,223,995	4,147,425	406,630	21,598,860
May-03	1,630,893	395,170	3,542,847	3,979,208	1,777,308	1,211,423	3,515,631	443,204	1,358,619	4,663,976	449,249	22,967,528
Jun-03	1,500,924	333,976	3,036,215	3,444,121	1,580,762	1,114,663	3,249,307	386,879	1,048,295	4,126,704	404,641	20,226,486
TOTAL	19,128,074	4,445,828	41,574,608	47,312,409	19,854,380	13,241,949	41,956,230	5,011,591	14,688,789	48,683,293	5,128,486	261,025,637

Fiscal Year Ended June 30, 2002

MONTH	ARGOSY	AZTAR	HARRAH'S NKC	HARRAH'S MH	ISLE OF CAPRI KC	ISLE OF CAPRI BOONVILLE	AMERISTAR KC	MARK TWAIN	PRESIDENT	AMERISTAR SC	ST. JO	STATE TOTAL
Jul-01	1,650,413	388,883	3,550,912	4,783,608	1,618,080		3,286,444	102,826	1,257,483	2,462,303	475,847	19,576,798
Aug-01	1,668,857	431,381	3,446,460	4,658,435	1,673,110		3,252,959	375,166	1,380,824	2,516,236	456,876	19,860,304
Sep-01	1,591,979	385,907	3,210,006	4,461,691	1,570,924		3,133,372	350,301	1,274,663	2,461,881	450,116	18,890,841
Oct-01	1,601,196	346,764	3,186,998	4,268,273	1,572,062		3,066,486	406,414	1,205,209	2,486,324	457,404	18,597,131
Nov-01	1,690,971	358,553	3,194,058	4,579,838	1,618,585		3,097,870	445,046	1,315,364	2,539,333	433,975	19,273,595
Dec-01	1,735,534	385,120	3,364,790	4,618,412	1,601,413	963,493	3,245,490	377,604	1,273,547	2,600,086	454,311	20,619,802
Jan-02	1,634,872	357,105	3,105,292	4,270,423	1,495,727	1,012,937	3,078,314	401,797	1,356,509	2,412,952	389,922	19,515,851
Feb-02	1,667,199	432,203	3,227,275	4,320,117	1,634,424	1,070,618	3,287,496	419,646	1,490,689	2,613,739	465,609	20,629,014
Mar-02	1,846,603	469,287	3,871,657	4,720,713	1,784,466	1,165,413	3,593,029	459,930	1,574,741	2,912,421	480,780	22,879,039
Apr-02	1,719,078	390,187	3,548,510	4,342,175	1,616,288	1,056,402	3,279,392	422,511	1,424,573	2,661,487	435,682	20,896,284
May-02	1,655,552	405,773	3,568,928	4,681,069	1,665,102	1,080,714	3,509,103	421,606	995,441	2,841,096	437,742	21,262,125
Jun-02	1,552,418	374,317	3,247,008	4,372,445	1,493,226	964,488	3,528,315	403,458	1,274,144	2,819,669	391,223	20,420,712
TOTAL	20,014,673	4,725,480	40,521,894	54,077,198	19,343,407	7,314,067	39,358,270	4,586,305	15,823,186	31,327,527	5,329,489	242,421,497

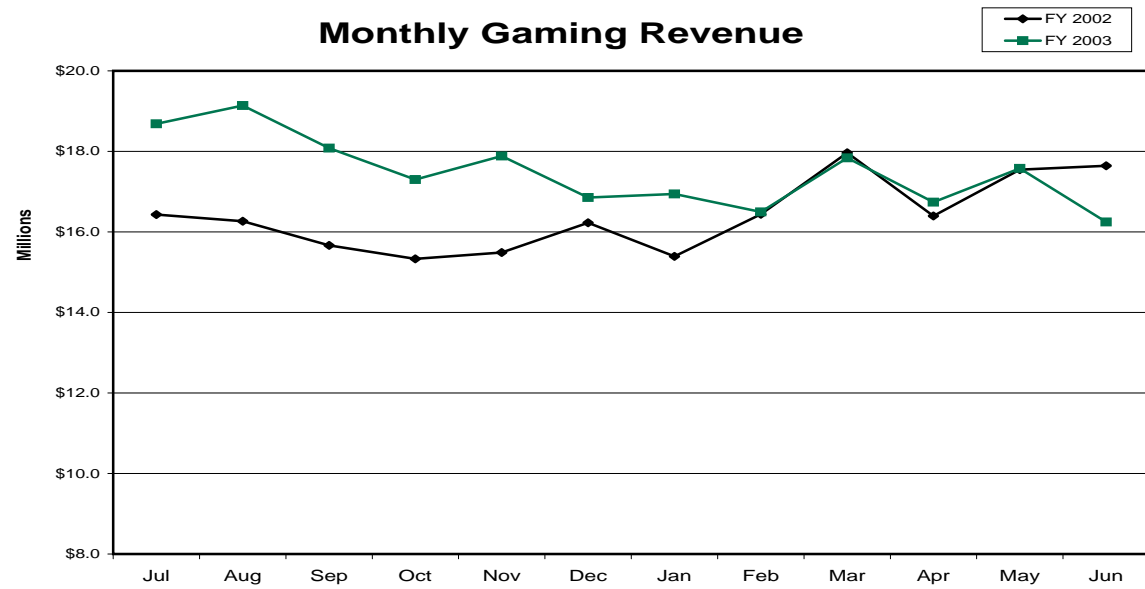
Ameristar - Kansas City

General Manager: David Albrecht
3200 N Ameristar Drive
Kansas City, Missouri 64161
(816) 414-7000

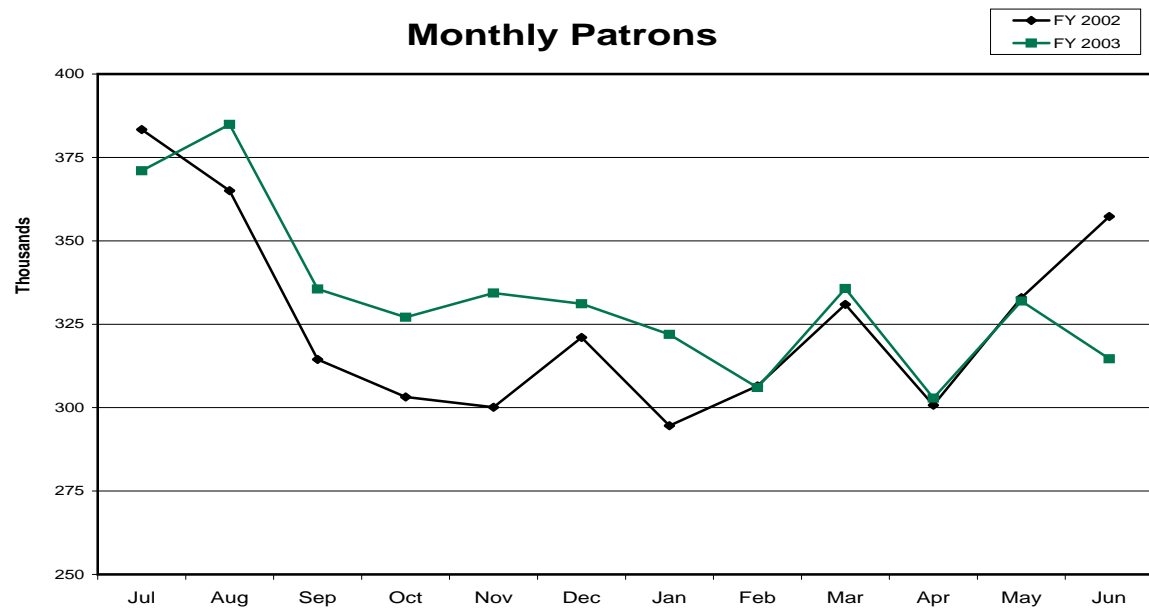
Date Licensed: December 19, 2000
Gaming Space: 130,000 Square Feet
Electronic Gaming Devices: 2,828
Table Games : 106
Restaurants: 11
Parking Garage
200 Room Hotel
18 Screen Movie Theatre, Concert Hall
Compensation Directly Paid to Casino
Employees: \$36,828,000
Total Direct Payments, Benefits & Payroll
Related Expenses: \$52,350,000
Real Estate/Personal Property Tax: \$4,362,000
State Sales Tax: \$3,537,000
Charitable Donations: \$1,077,000
Total Employment: 1,918
Minority Employment: 616
Female Employment: 909

Ameristar KC had another solid year as gaming revenue increased 7% to \$209.8 million, taking the lead in the Kansas City market from Harrah's NKC for the first time. Ameristar benefited from the new parking garage, which helped lead patron volume higher, and a slot upgrade which drove slot volume per patron higher. Ameristar maintained their market share lead in the table game sector with a 40% market share.

Monthly Gaming Revenue



Monthly Patrons



Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$18,685,414	\$2,881,197	24.56%	\$15,804,217	6.81%	371,022	\$50.36	798,383	\$865	\$187
Aug-02	\$19,136,549	\$2,623,014	21.33%	\$16,513,535	6.80%	384,923	\$49.72	840,335	\$788	\$194
Sep-02	\$18,081,042	\$2,805,498	25.14%	\$15,275,545	6.94%	335,542	\$53.89	739,925	\$842	\$185
Oct-02	\$17,298,894	\$2,775,621	24.68%	\$14,523,273	6.89%	327,108	\$52.88	718,643	\$857	\$178
Nov-02	\$17,886,177	\$2,940,855	25.85%	\$14,945,322	6.84%	334,356	\$53.49	758,248	\$883	\$196
Dec-02	\$16,855,318	\$2,612,580	22.56%	\$14,242,738	6.77%	331,114	\$50.90	731,713	\$806	\$197
Jan-03	\$16,942,652	\$2,751,654	24.07%	\$14,190,999	6.82%	321,967	\$52.62	721,325	\$882	\$161
Feb-03	\$16,494,571	\$2,811,168	25.36%	\$13,683,403	6.96%	306,038	\$53.90	695,411	\$892	\$155
Mar-03	\$17,837,530	\$2,276,968	19.09%	\$15,560,563	6.84%	335,712	\$53.13	769,636	\$690	\$174
Apr-03	\$16,738,311	\$2,414,403	21.56%	\$14,323,908	6.66%	302,867	\$55.27	680,663	\$752	\$168
May-03	\$17,578,155	\$2,643,626	22.26%	\$14,934,530	6.80%	331,949	\$52.95	734,552	\$831	\$174
Jun-03	\$16,246,536	\$2,621,630	23.28%	\$13,624,907	6.44%	314,645	\$51.63	695,657	\$824	\$161
TOTALS	\$209,781,150	\$32,158,211	23.27%	\$177,622,939	6.80%	3,997,243	\$52.48	8,884,491	\$826	\$178

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01	\$16,432,218	\$2,879,390	24.71%	\$13,552,827	6.40%	383,338	\$42.87	760,043	\$671	\$142
Aug-01	\$16,264,797	\$2,749,116	23.94%	\$13,515,682	6.63%	365,017	\$44.56	728,970	\$733	\$168
Sep-01	\$15,666,860	\$2,795,474	25.24%	\$12,871,386	6.53%	314,457	\$49.82	685,016	\$758	\$173
Oct-01	\$15,332,431	\$2,721,545	25.69%	\$12,610,885	6.55%	303,180	\$50.57	653,848	\$864	\$146
Nov-01	\$15,489,350	\$2,536,136	22.72%	\$12,953,214	6.85%	300,097	\$51.61	655,037	\$805	\$152
Dec-01	\$16,227,451	\$2,729,610	22.04%	\$13,497,841	6.82%	321,021	\$50.55	714,347	\$820	\$158
Jan-02	\$15,391,568	\$2,553,012	22.46%	\$12,838,556	6.91%	294,576	\$52.25	674,588	\$767	\$148
Feb-02	\$16,437,480	\$2,640,005	23.67%	\$13,797,475	7.10%	306,502	\$53.63	696,948	\$800	\$159
Mar-02	\$17,965,146	\$2,925,728	23.97%	\$15,039,418	6.99%	330,928	\$54.29	753,727	\$887	\$178
Apr-02	\$16,396,959	\$2,381,654	22.09%	\$14,015,306	6.78%	300,743	\$54.52	679,303	\$715	\$167
May-02	\$17,545,517	\$2,700,834	23.36%	\$14,844,683	6.65%	332,982	\$52.69	740,787	\$811	\$174
Jun-02	\$17,641,574	\$2,477,352	22.36%	\$15,164,222	6.89%	357,276	\$49.38	767,889	\$744	\$181
TOTALS	\$196,791,350	\$32,089,855	23.51%	\$164,701,495	6.76%	3,910,117	\$50.33	8,510,503	\$781	\$162

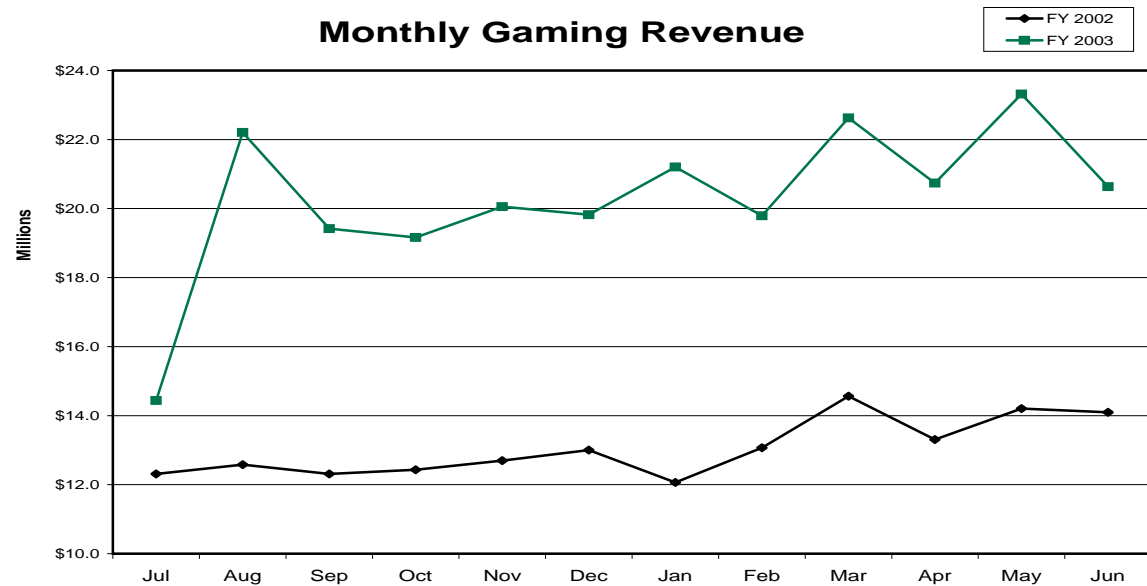
Ameristar - St. Charles

General Manager: Tony Raymon
1260 South Main Street
St. Charles, Missouri 63301
(636) 940-4300

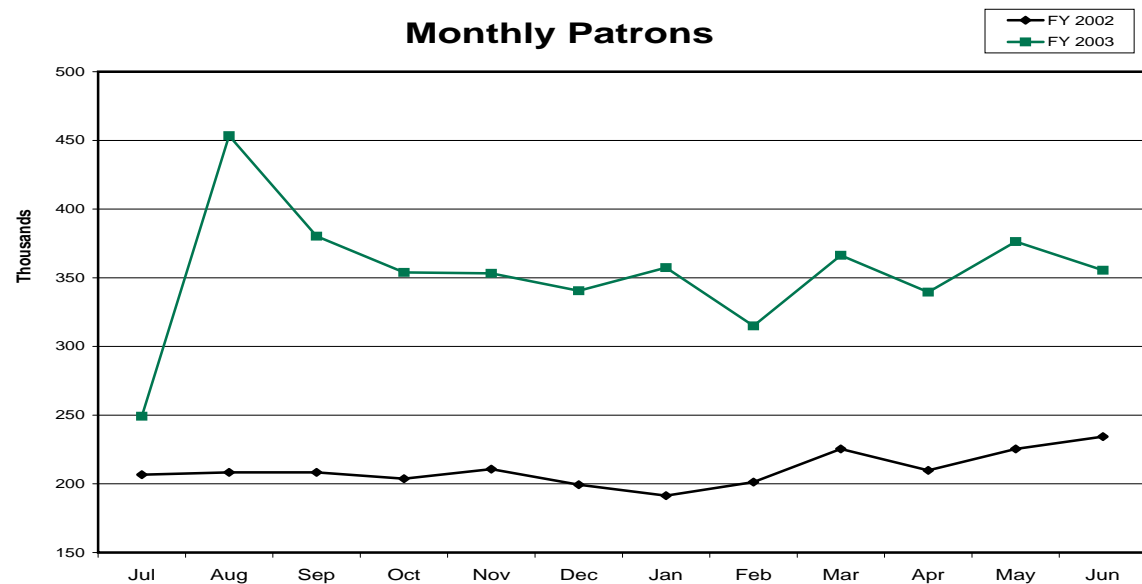
Date Licensed: December 19, 2000
Gaming Space: 130,000 Square Feet
Electronic Gaming Devices: 3,306
Table Games: 97
Restaurants: 7
Garage Parking
Compensation Directly Paid to Casino
Employees: \$39,269,000
Total Direct Payments, Benefits & Payroll
Related Expenses: \$54,312,000
Real Estate/Personal Property Tax: \$3,777,000
State Sales Tax: \$1,759,000
Charitable Donations: \$123,000
Total Employment: 1,832
Minority Employment: 485
Female Employment: 872

Ameristar St. Charles stole the show this year as their expanded casino drove revenues higher by 55% to \$243.4 million. They are now the leader in the St. Louis market, beating Harrah's MH by nearly \$7 million. The results exceeded the expectations of Ameristar and the Commission, and proves that a superior facility with exceptional amenities is the recipe for success in Missouri.

Monthly Gaming Revenue



Monthly Patrons



Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$14,438,895	\$1,464,685	23.89%	\$12,974,209	6.80%	249,158	\$57.95	597,948	\$1,191	\$253
Aug-02	\$22,207,088	\$2,385,089	18.19%	\$19,821,999	6.97%	453,380	\$48.98	1,036,538	\$837	\$200
Sep-02	\$19,419,538	\$2,455,478	20.88%	\$16,964,060	7.10%	380,286	\$51.07	868,727	\$862	\$171
Oct-02	\$19,164,556	\$2,377,884	21.61%	\$16,786,673	7.02%	353,943	\$54.15	809,811	\$834	\$170
Nov-02	\$20,053,702	\$2,323,034	20.36%	\$17,730,668	7.13%	353,183	\$56.78	826,460	\$815	\$179
Dec-02	\$19,820,339	\$2,300,427	20.70%	\$17,519,912	7.02%	340,559	\$58.20	810,774	\$807	\$176
Jan-03	\$21,203,473	\$2,551,451	22.54%	\$18,652,022	7.16%	357,349	\$59.34	846,305	\$895	\$187
Feb-03	\$19,791,037	\$2,531,601	24.75%	\$17,259,436	7.26%	315,003	\$62.83	755,496	\$888	\$173
Mar-03	\$22,627,309	\$2,761,400	24.05%	\$19,865,909	7.10%	366,402	\$61.76	871,454	\$969	\$199
Apr-03	\$20,737,127	\$2,370,953	22.42%	\$18,366,174	7.03%	339,530	\$61.08	791,559	\$832	\$185
May-03	\$23,319,878	\$2,713,836	23.55%	\$20,606,042	7.16%	376,361	\$61.96	868,843	\$933	\$208
Jun-03	\$20,633,520	\$2,378,868	22.62%	\$18,254,652	6.67%	355,447	\$58.05	819,439	\$817	\$184
TOTALS	\$243,416,463	\$28,614,705	21.98%	\$214,801,757	7.04%	4,240,601	\$57.40	9,903,354	\$890	\$190

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01	\$12,311,514	\$1,399,578	22.53%	\$10,911,936	6.47%	206,696	\$59.56	496,965	\$952	\$191
Aug-01	\$12,581,178	\$1,279,237	20.82%	\$11,301,941	6.72%	208,312	\$60.40	493,996	\$870	\$202
Sep-01	\$12,309,406	\$1,267,776	21.61%	\$11,041,631	6.57%	208,306	\$59.09	501,915	\$862	\$198
Oct-01	\$12,431,621	\$1,363,972	22.81%	\$11,067,649	6.72%	203,805	\$61.00	484,600	\$928	\$198
Nov-01	\$12,696,667	\$1,382,063	22.41%	\$11,314,604	6.59%	210,707	\$60.26	509,146	\$940	\$198
Dec-01	\$13,000,428	\$1,534,693	24.07%	\$11,465,734	6.80%	199,349	\$65.21	489,167	\$1,044	\$197
Jan-02	\$12,064,762	\$1,336,127	22.91%	\$10,728,635	6.45%	191,373	\$63.04	479,149	\$1,086	\$194
Feb-02	\$13,068,694	\$1,331,654	22.64%	\$11,737,040	6.91%	201,325	\$64.91	504,169	\$1,110	\$202
Mar-02	\$14,562,103	\$1,495,002	22.87%	\$13,067,101	6.67%	225,437	\$64.60	568,456	\$1,246	\$224
Apr-02	\$13,307,434	\$1,154,574	20.22%	\$12,152,860	6.67%	209,766	\$63.44	517,880	\$962	\$209
May-02	\$14,205,479	\$1,460,774	24.73%	\$12,744,706	6.90%	225,404	\$63.02	549,681	\$1,188	\$219
Jun-02	\$14,098,346	\$1,397,241	24.76%	\$12,701,106	6.88%	234,361	\$60.16	564,307	\$1,136	\$218
TOTALS	\$156,637,634	\$16,402,692	22.70%	\$140,234,942	6.70%	2,524,841	\$62.04	6,159,431	\$1,027	\$204

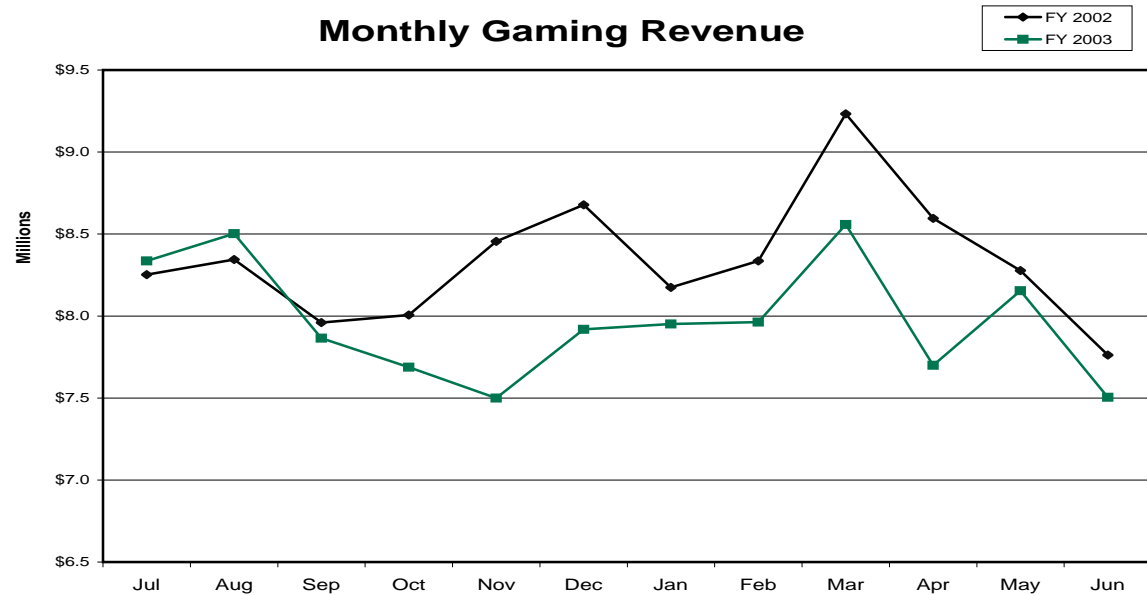
Argosy Riverside Casino

General Manager: Gary Johnson
777 NW Argosy Parkway
Riverside, Missouri 64150
(816) 746-3100

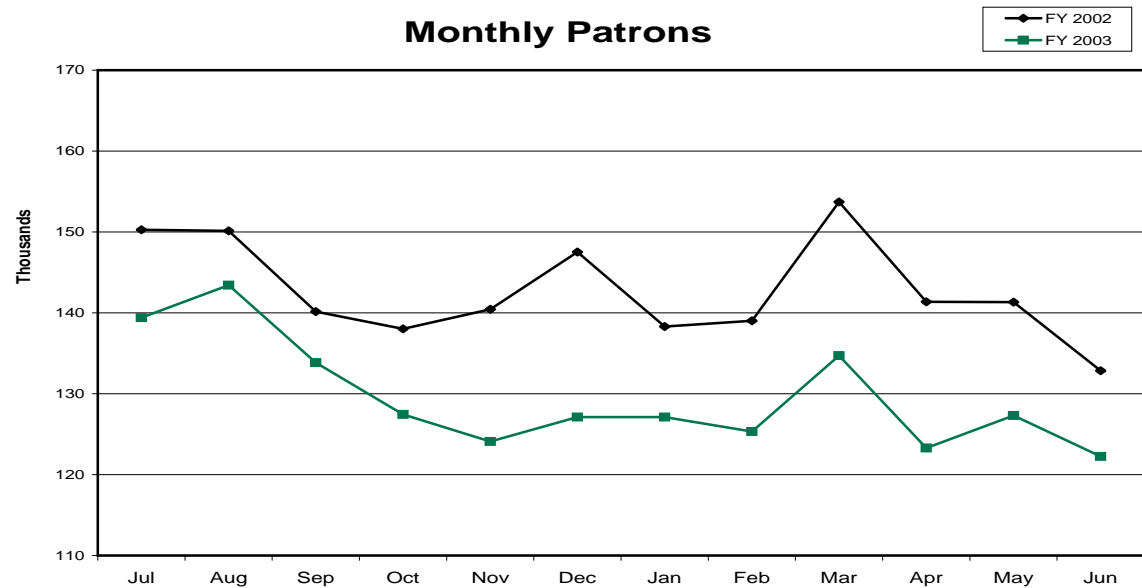
Date Licensed: June 22, 1994
Gaming Space: 30,000 Square Feet
Electronic Gaming Devices: 1,125
Table Games: 30
Restaurants: 3
Meeting Space
Parking Garage
Compensation Directly Paid to Casino
Employees: \$15,840,000
Total Direct Payments, Benefits & Payroll
Related Expenses: \$24,096,000
Real Estate/Personal Property Tax: \$1,207,000
State Sales Tax: \$354,000
City Lease Payments: \$3,348,000
Charitable Donations: \$64,000
Total Employment: 836
Minority Employment: 221
Female Employment: 450

Argosy suffered under intense competition as gaming revenue fell 4% to \$95.6 million for the fiscal year. Aggressive marketing and various property upgrades at the market's other casinos made it difficult for Argosy to draw customers. Argosy is fighting back with their own \$110 million expansion project, which is scheduled to open in late calendar year 2003. The expansion will feature a barge in a basin containing 50% more gaming space than the current boat, as well as additional amenities.

Monthly Gaming Revenue



Monthly Patrons



Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$8,335,799	\$892,260	21.01%	\$7,443,539	5.88%	139,406	\$59.80	303,361	\$991	\$219
Aug-02	\$8,501,921	\$944,249	21.65%	\$7,557,673	5.93%	143,423	\$59.28	310,267	\$1,049	\$222
Sep-02	\$7,865,297	\$818,434	20.57%	\$7,046,864	5.96%	133,852	\$58.76	288,555	\$909	\$207
Oct-02	\$7,687,826	\$772,062	19.34%	\$6,915,764	5.97%	127,437	\$60.33	277,042	\$858	\$204
Nov-02	\$7,499,981	\$950,063	22.94%	\$6,549,918	5.79%	124,104	\$60.43	273,197	\$1,056	\$193
Dec-02	\$7,918,829	\$1,056,524	24.36%	\$6,862,305	5.89%	127,119	\$62.29	280,473	\$1,174	\$202
Jan-03	\$7,951,292	\$987,955	23.69%	\$6,963,337	5.91%	127,107	\$62.56	284,479	\$1,098	\$205
Feb-03	\$7,962,594	\$925,924	23.08%	\$7,036,671	5.90%	125,319	\$63.54	283,816	\$1,029	\$208
Mar-03	\$8,557,698	\$1,006,999	23.60%	\$7,550,700	5.99%	134,702	\$63.53	301,068	\$1,119	\$223
Apr-03	\$7,700,052	\$798,979	20.97%	\$6,901,073	5.96%	123,285	\$62.46	270,466	\$888	\$204
May-03	\$8,154,463	\$753,050	19.47%	\$7,401,413	6.14%	127,317	\$64.05	280,466	\$837	\$221
Jun-03	\$7,504,619	\$850,093	22.44%	\$6,654,526	5.96%	122,255	\$61.38	268,515	\$945	\$197
TOTALS	\$95,640,371	\$10,756,590	21.96%	\$84,883,781	5.94%	1,555,326	\$61.49	3,421,705	\$996	\$209

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01	\$8,252,066	\$977,235	24.01%	\$7,274,831	5.52%	150,274	\$54.91	336,204	\$1,163	\$216
Aug-01	\$8,344,286	\$1,021,421	25.22%	\$7,322,865	5.51%	150,143	\$55.58	331,865	\$1,135	\$217
Sep-01	\$7,959,893	\$934,074	24.80%	\$7,025,820	5.49%	140,154	\$56.79	311,745	\$1,038	\$208
Oct-01	\$8,005,981	\$822,575	20.62%	\$7,183,406	5.55%	138,011	\$58.01	307,628	\$914	\$213
Nov-01	\$8,454,857	\$934,033	22.53%	\$7,520,825	5.65%	140,441	\$60.20	318,424	\$1,038	\$222
Dec-01	\$8,677,672	\$1,090,015	24.06%	\$7,587,657	5.63%	147,524	\$58.82	331,042	\$1,211	\$224
Jan-02	\$8,174,362	\$1,090,942	26.26%	\$7,083,420	5.53%	138,304	\$59.10	311,613	\$1,212	\$210
Feb-02	\$8,335,996	\$867,418	20.04%	\$7,468,578	5.70%	139,014	\$59.97	316,513	\$964	\$221
Mar-02	\$9,233,014	\$1,198,170	24.94%	\$8,034,844	5.53%	153,706	\$60.07	347,458	\$1,331	\$238
Apr-02	\$8,595,391	\$1,104,670	25.93%	\$7,490,720	5.69%	141,360	\$60.80	316,785	\$1,227	\$222
May-02	\$8,277,758	\$850,901	19.74%	\$7,426,856	5.61%	141,335	\$58.57	310,849	\$945	\$219
Jun-02	\$7,762,088	\$911,167	22.27%	\$6,850,922	5.67%	132,838	\$58.43	292,444	\$1,012	\$202
TOTALS	\$100,073,364	\$11,802,620	23.37%	\$88,270,744	5.59%	1,713,104	\$58.42	3,832,570	\$1,099	\$218

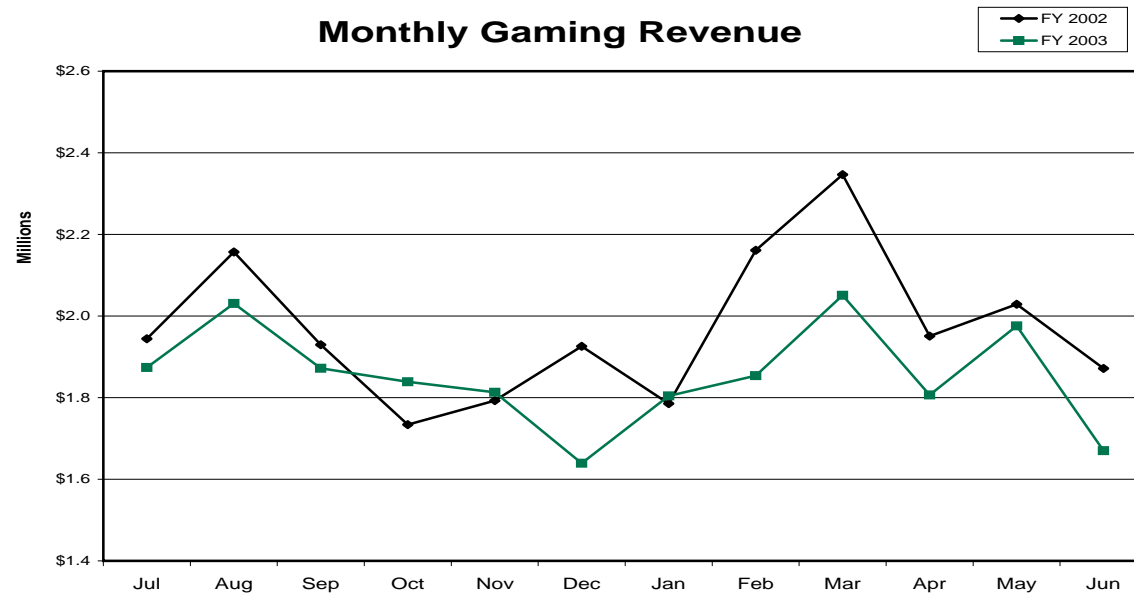
Aztar Casino - Caruthersville

General Manager: George Stadler
777 E 3rd Street
Caruthersville, Missouri 63830
(573) 333-1000

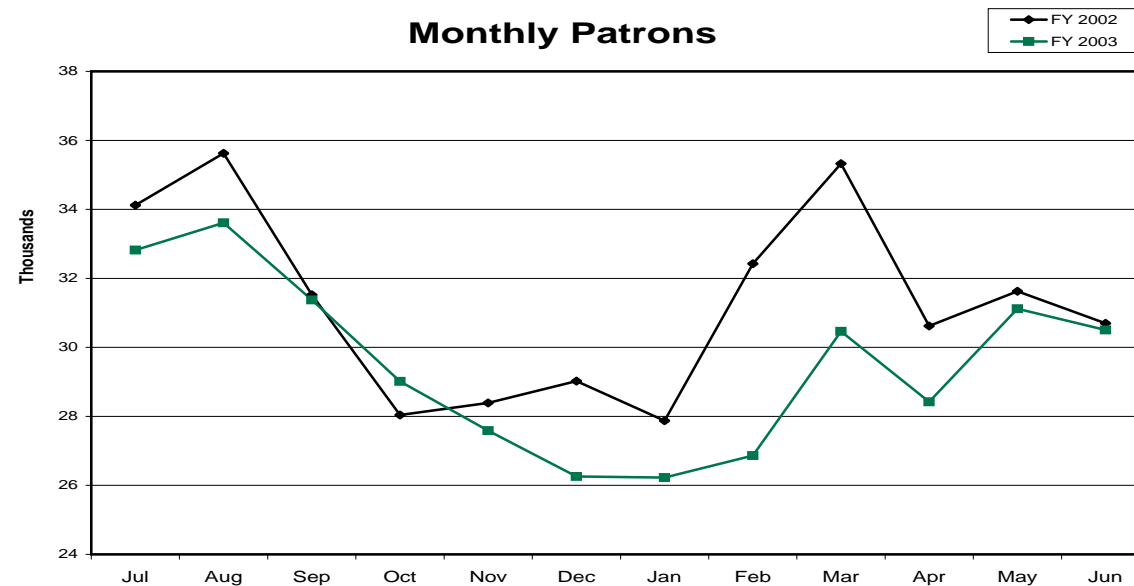
Date Licensed: April 27, 1995
Gaming Space: 20,800 Square Feet
Electronic Gaming Devices: 705
Table Games: 14
Restaurants: 1
RV Park
Surface Parking
Compensation Directly Paid to Casino
Employees: \$2,181,000
Total Direct Payments, Benefits & Payroll
Related Expenses: \$7,412,000
Real Estate/Personal Property Tax: \$424,000
State Sales Tax: \$70,000
City Lease Payments: \$100,000
Charitable Donations: \$35,000
Total Employment: 323
Minority Employment: 84
Female Employment: 187

Aztar posted weak results for the fiscal year as the regional Caruthersville economy continues to struggle. Gaming revenue declined 6% to \$22.2 million on a similar decline in patron volume. The absence of new catalysts for growth means tough times will likely continue into the next fiscal year.

Monthly Gaming Revenue



Monthly Patrons



Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$1,873,940	\$313,372	19.60%	\$1,560,568	9.91%	32,818	\$57.10	68,087	\$746	\$69
Aug-02	\$2,030,698	\$398,583	24.96%	\$1,632,115	10.21%	33,611	\$60.42	70,745	\$949	\$77
Sep-02	\$1,872,070	\$361,982	24.85%	\$1,510,088	10.00%	31,373	\$59.67	65,765	\$862	\$72
Oct-02	\$1,838,708	\$420,549	29.17%	\$1,418,159	9.93%	29,013	\$63.38	61,915	\$1,001	\$67
Nov-02	\$1,813,023	\$390,092	27.07%	\$1,422,931	10.00%	27,586	\$65.72	60,298	\$929	\$67
Dec-02	\$1,639,180	\$327,881	23.03%	\$1,311,299	10.00%	26,260	\$62.42	57,135	\$781	\$62
Jan-03	\$1,804,351	\$411,163	28.32%	\$1,393,188	9.94%	26,227	\$68.80	58,521	\$979	\$66
Feb-03	\$1,853,926	\$379,454	25.32%	\$1,474,472	10.16%	26,865	\$69.01	60,433	\$903	\$70
Mar-03	\$2,050,958	\$389,584	24.93%	\$1,661,374	10.22%	30,464	\$67.32	66,935	\$928	\$79
Apr-03	\$1,806,557	\$429,484	29.72%	\$1,377,073	9.33%	28,422	\$63.56	60,908	\$1,023	\$65
May-03	\$1,975,851	\$449,081	29.74%	\$1,526,770	9.73%	31,117	\$63.50	65,704	\$1,069	\$72
Jun-03	\$1,669,878	\$386,165	28.05%	\$1,283,713	8.65%	30,503	\$54.74	63,901	\$919	\$61
TOTALS	\$22,229,139	\$4,657,390	26.16%	\$17,571,749	9.84%	354,259	\$62.75	760,347	\$924	\$69

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01	\$1,944,415	\$347,344	22.31%	\$1,597,071	9.56%	34,123	\$56.98	70,392	\$827	\$70
Aug-01	\$2,156,906	\$466,557	27.81%	\$1,690,349	9.89%	35,626	\$60.54	73,320	\$1,111	\$74
Sep-01	\$1,929,537	\$379,332	27.67%	\$1,550,205	9.83%	31,525	\$61.21	65,573	\$903	\$68
Oct-01	\$1,733,819	\$364,603	26.61%	\$1,369,216	9.48%	28,041	\$61.83	58,622	\$868	\$60
Nov-01	\$1,792,766	\$333,954	22.42%	\$1,458,812	9.78%	28,391	\$63.15	60,878	\$795	\$64
Dec-01	\$1,925,601	\$402,965	24.85%	\$1,522,636	10.35%	29,022	\$66.35	63,243	\$959	\$67
Jan-02	\$1,785,524	\$341,345	21.81%	\$1,444,179	10.08%	27,873	\$64.06	60,528	\$813	\$64
Feb-02	\$2,161,014	\$426,882	25.93%	\$1,734,132	10.15%	32,427	\$66.64	71,013	\$1,016	\$77
Mar-02	\$2,346,432	\$497,550	27.21%	\$1,848,882	10.27%	35,323	\$66.43	76,258	\$1,185	\$82
Apr-02	\$1,950,934	\$359,930	24.10%	\$1,591,004	10.11%	30,619	\$63.72	64,429	\$857	\$70
May-02	\$2,028,864	\$372,337	23.36%	\$1,656,527	10.34%	31,625	\$64.15	66,747	\$887	\$73
Jun-02	\$1,871,585	\$390,071	27.32%	\$1,481,514	10.00%	30,695	\$60.97	63,437	\$929	\$65
TOTALS	\$23,627,399	\$4,682,870	25.12%	\$18,944,529	9.99%	375,290	\$62.96	794,440	\$929	\$70

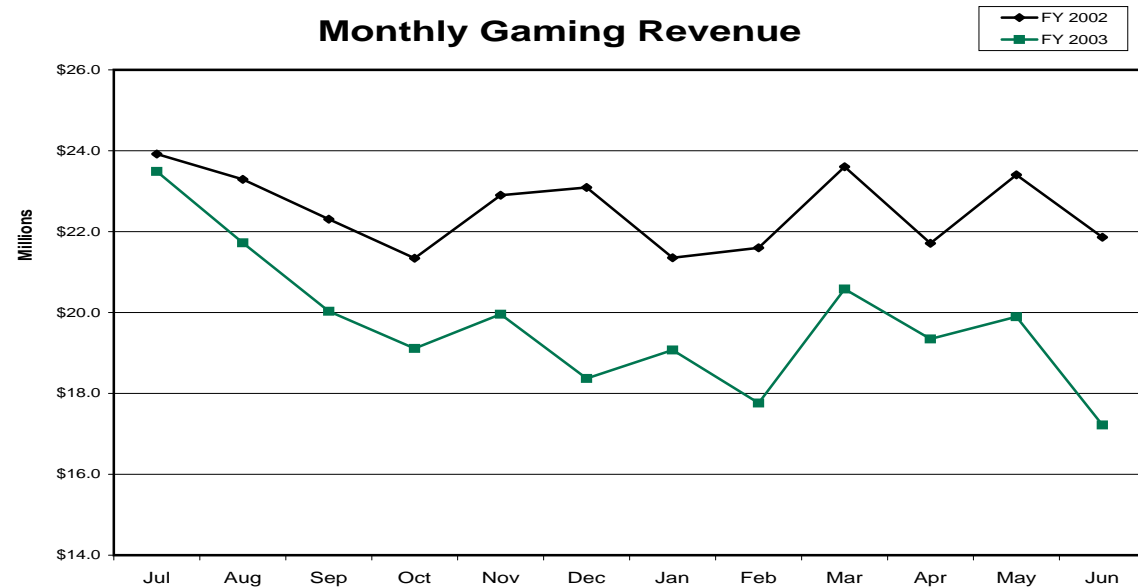
Harrah's Maryland Heights

General Manager: Bill Keena
777 Casino Center Drive
Maryland Heights, Missouri 63146
(314) 770-8100

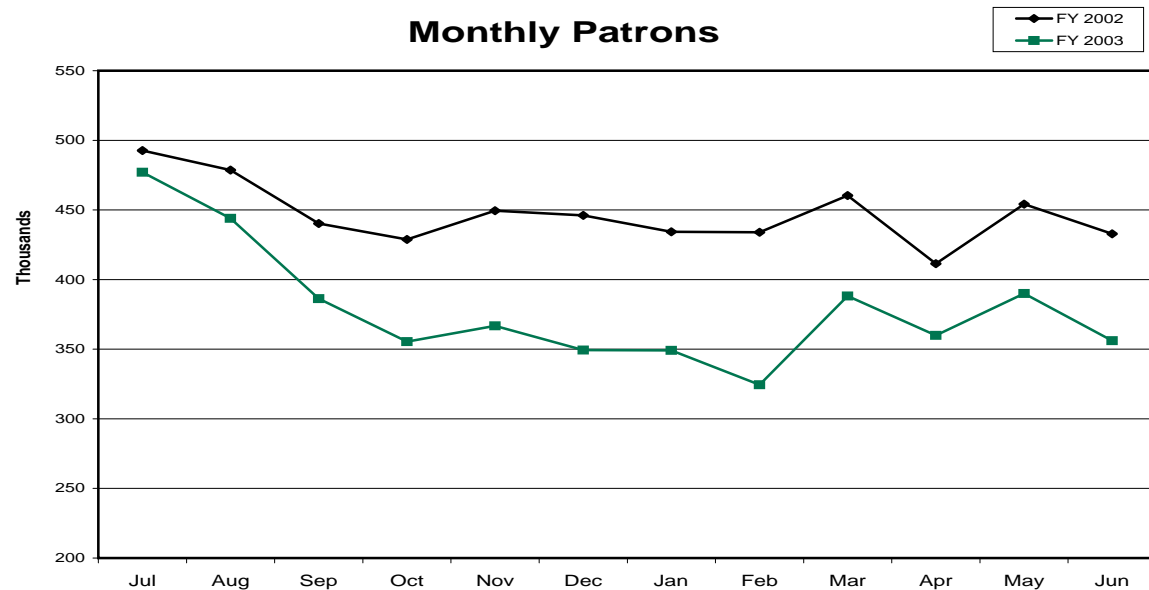
Date Licensed: March 11, 1997
Gaming Space: 120,000 Square Feet (2 casinos)
Electronic Gaming Devices: 2,583
Table Games: 56
Restaurants: 4
291 Room Hotel
Meeting Space
Garage Parking
Compensation Directly Paid to Casino
Employees: \$40,974,000
Total Direct Payments, Benefits & Payroll
Related Expenses: \$56,839,000
Real Estate/Personal Property Tax: \$5,404,000
State Sales Tax: \$1,364,000
Charitable Donations: \$181,000
Total Employment: 1,736
Minority Employment: 674
Female Employment: 961

Harrah's MH posted a sharp drop in gaming revenue as they lost significant market share to the newly expanded Ameristar SC casino. Gaming revenue fell 13% to \$236.6 million, compared to 7% growth in the prior fiscal year. Harrah's is trying to fight back with their own \$75 million expansion project featuring a 300-story hotel tower, scheduled to open in late calendar year 2004.

Monthly Gaming Revenue



Monthly Patrons



Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$23,490,157	\$2,845,212	20.08%	\$20,644,945	7.03%	477,019	\$49.24	901,260	\$1,530	\$219
Aug-02	\$21,722,688	\$2,546,846	19.51%	\$19,175,842	6.75%	443,984	\$48.93	831,827	\$1,369	\$207
Sep-02	\$20,029,128	\$2,489,956	21.31%	\$17,539,172	6.82%	386,269	\$51.85	731,511	\$1,339	\$189
Oct-02	\$19,113,268	\$2,363,832	21.38%	\$16,749,437	6.77%	355,437	\$53.77	677,164	\$1,271	\$181
Nov-02	\$19,958,489	\$2,726,318	23.51%	\$17,232,171	6.93%	366,769	\$54.42	697,979	\$1,623	\$192
Dec-02	\$18,370,654	\$1,913,541	16.99%	\$16,457,113	6.83%	349,402	\$52.58	669,956	\$1,139	\$184
Jan-03	\$19,071,377	\$2,417,676	21.20%	\$16,653,702	6.96%	349,082	\$54.63	671,015	\$1,439	\$185
Feb-03	\$17,762,223	\$2,442,288	23.41%	\$15,319,935	7.01%	324,452	\$54.75	619,688	\$1,454	\$180
Mar-03	\$20,581,123	\$2,375,380	21.14%	\$18,205,743	7.10%	388,163	\$53.02	734,505	\$1,414	\$219
Apr-03	\$19,346,292	\$2,246,172	21.33%	\$17,100,119	7.28%	359,925	\$53.75	670,354	\$1,337	\$206
May-03	\$19,896,042	\$2,444,707	21.94%	\$17,451,336	7.11%	390,020	\$51.01	717,348	\$1,455	\$229
Jun-03	\$17,220,606	\$2,148,047	20.70%	\$15,072,559	6.60%	356,096	\$48.36	655,358	\$1,279	\$195
TOTALS	\$236,562,047	\$28,959,974	20.99%	\$207,602,073	6.93%	4,546,618	\$52.03	8,577,965	\$1,387	\$199

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01	\$23,918,040	\$2,989,541	19.60%	\$20,928,499	6.63%	492,658	\$48.55	965,767	\$1,404	\$216
Aug-01	\$23,292,177	\$2,583,695	16.69%	\$20,708,482	6.76%	478,632	\$48.66	931,399	\$1,213	\$215
Sep-01	\$22,308,454	\$2,701,469	19.29%	\$19,606,986	6.90%	440,287	\$50.67	855,926	\$1,268	\$205
Oct-01	\$21,341,366	\$2,839,872	20.27%	\$18,501,494	6.77%	428,816	\$49.77	822,929	\$1,333	\$193
Nov-01	\$22,899,191	\$3,219,964	20.79%	\$19,679,227	6.97%	449,506	\$50.94	863,145	\$1,512	\$205
Dec-01	\$23,092,061	\$3,300,895	20.86%	\$19,791,167	7.04%	446,041	\$51.77	870,248	\$1,550	\$207
Jan-02	\$21,352,115	\$2,978,067	20.39%	\$18,374,048	6.75%	434,360	\$49.16	843,244	\$1,398	\$193
Feb-02	\$21,600,583	\$2,815,943	20.17%	\$18,784,640	6.95%	433,938	\$49.78	839,808	\$1,322	\$197
Mar-02	\$23,603,563	\$3,216,826	20.45%	\$20,386,737	6.75%	460,334	\$51.27	899,243	\$1,729	\$215
Apr-02	\$21,710,873	\$2,916,910	21.36%	\$18,793,963	6.79%	411,379	\$52.78	794,539	\$1,568	\$200
May-02	\$23,405,343	\$2,943,503	20.27%	\$20,461,840	6.85%	454,184	\$51.53	871,217	\$1,583	\$218
Jun-02	\$21,862,226	\$2,655,051	19.85%	\$19,207,175	6.85%	432,887	\$50.50	823,075	\$1,427	\$204
TOTALS	\$270,385,993	\$35,161,737	19.99%	\$235,224,256	6.83%	5,363,022	\$50.42	10,380,540	\$1,442	\$206

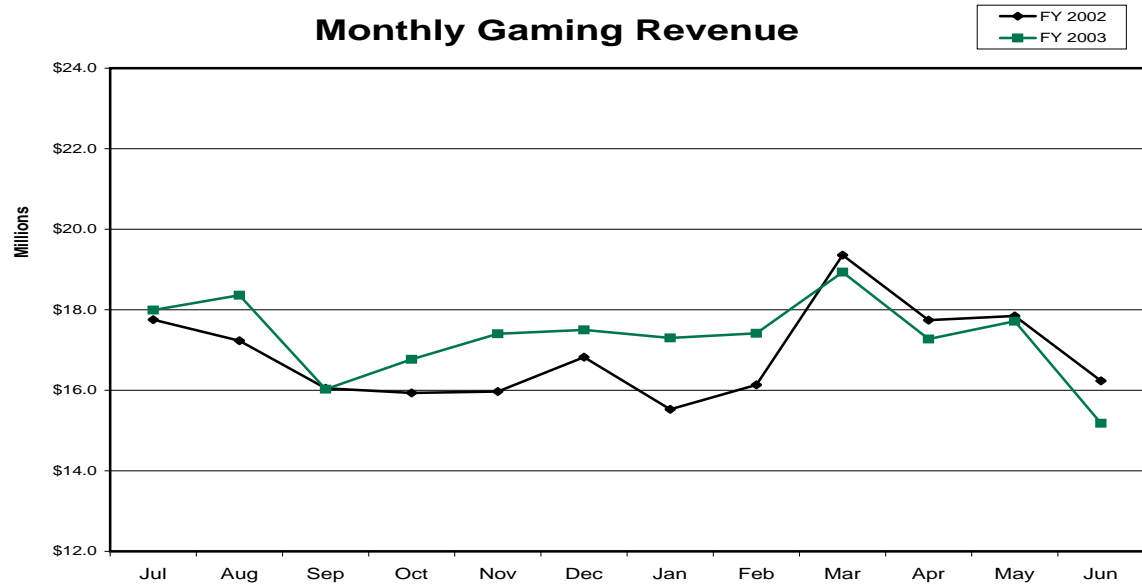
Harrah's North Kansas City

General Manager: Ted Bogich
One Riverboat Drive
North Kansas City, Missouri 64116
(816) 472-7777

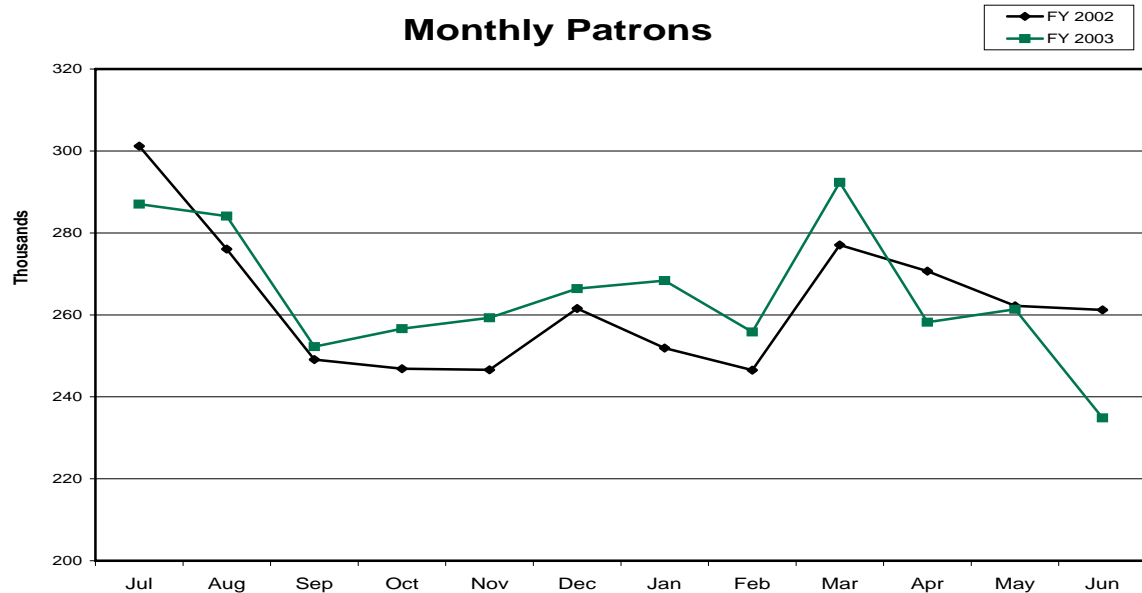
Date Licensed: September 22, 1994
Gaming Space: 60,100 Square Feet
Electronic Gaming Devices: 2,046
Table Games: 49
Restaurants: 3
200 Room Hotel
Meeting Space
Garage Parking
Compensation Directly Paid to Casino
Employees: \$31,900,000
Total Direct Payments, Benefits & Payroll
Related Expenses: \$44,728,000
Real Estate/Personal Property Tax: \$2,467,000
State Sales Tax: \$1,112,000
City Lease Payments: \$4,138,000
Charitable Donations: \$213,000
Total Employment: 1,589
Minority Employment: 475
Female Employment: 807

Harrah's North Kansas City reported only slight growth during the fiscal year despite aggressive marketing and higher slot hold and table win percentages. Gaming revenue increased 3% to \$207.9 million on flat patron volume, similar to the overall market. Next year will likely be a tough year for Harrah's as they battle the current lack of patron growth and the Argosy expansion.

Monthly Gaming Revenue



Monthly Patrons



Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$17,992,108	\$2,419,629	23.23%	\$15,572,480	7.16%	287,026	\$62.68	606,679	\$1,792	\$247
Aug-02	\$18,361,628	\$2,431,585	22.88%	\$15,930,043	7.13%	284,116	\$64.63	604,437	\$1,801	\$253
Sep-02	\$16,027,356	\$2,133,135	21.91%	\$13,894,222	6.97%	252,251	\$63.54	545,461	\$1,580	\$221
Oct-02	\$16,768,534	\$2,020,261	20.12%	\$14,748,274	6.98%	256,627	\$65.34	549,828	\$1,496	\$234
Nov-02	\$17,405,075	\$2,328,187	22.78%	\$15,076,887	7.16%	259,289	\$67.13	574,034	\$1,725	\$239
Dec-02	\$17,498,972	\$2,108,434	20.29%	\$15,390,537	7.04%	266,418	\$65.68	561,287	\$1,562	\$248
Jan-03	\$17,301,624	\$2,098,259	21.19%	\$15,203,365	7.22%	268,374	\$64.47	571,690	\$1,427	\$245
Feb-03	\$17,416,793	\$2,352,944	24.21%	\$15,063,849	7.38%	255,835	\$68.08	548,964	\$1,601	\$244
Mar-03	\$18,932,757	\$2,424,584	23.15%	\$16,508,173	7.22%	292,341	\$64.76	621,760	\$1,649	\$267
Apr-03	\$17,272,879	\$2,249,254	23.81%	\$15,023,625	7.40%	258,230	\$66.89	537,767	\$1,530	\$244
May-03	\$17,714,236	\$2,066,007	22.00%	\$15,648,229	7.53%	261,355	\$67.78	549,240	\$1,405	\$255
Jun-03	\$15,181,077	\$2,048,356	23.75%	\$13,132,722	7.03%	234,855	\$64.64	494,848	\$1,393	\$214
TOTALS	\$207,873,039	\$26,680,632	22.42%	\$181,192,407	7.19%	3,176,717	\$65.44	6,765,995	\$1,580	\$243

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01	\$17,754,559	\$2,156,522	19.01%	\$15,598,037	6.51%	301,174	\$58.95	677,631	\$1,672	\$248
Aug-01	\$17,232,298	\$2,181,288	20.27%	\$15,051,010	6.57%	276,075	\$62.42	615,990	\$1,691	\$238
Sep-01	\$16,050,032	\$2,154,533	21.50%	\$13,895,499	6.58%	249,102	\$64.43	550,230	\$1,670	\$219
Oct-01	\$15,934,992	\$1,995,355	20.15%	\$13,939,637	6.69%	246,849	\$64.55	550,221	\$1,547	\$222
Nov-01	\$15,970,290	\$1,945,436	19.24%	\$14,024,854	6.54%	246,585	\$64.77	550,753	\$1,441	\$224
Dec-01	\$16,823,950	\$2,289,208	21.21%	\$14,534,742	6.53%	261,557	\$64.32	582,746	\$1,696	\$230
Jan-02	\$15,526,462	\$2,016,300	20.51%	\$13,510,162	6.46%	251,920	\$61.63	559,914	\$1,494	\$216
Feb-02	\$16,136,376	\$1,976,430	20.08%	\$14,159,946	6.79%	246,499	\$65.46	552,128	\$1,464	\$224
Mar-02	\$19,358,283	\$2,612,082	23.81%	\$16,746,200	6.92%	277,078	\$69.87	621,469	\$1,935	\$265
Apr-02	\$17,742,551	\$2,139,141	20.89%	\$15,603,411	6.97%	270,663	\$65.55	588,011	\$1,585	\$247
May-02	\$17,844,638	\$2,264,090	22.29%	\$15,580,549	7.11%	262,203	\$68.06	569,335	\$1,677	\$247
Jun-02	\$16,235,042	\$1,961,155	19.63%	\$14,273,887	7.03%	261,231	\$62.15	556,120	\$1,453	\$226
TOTALS	\$202,609,471	\$25,691,537	20.73%	\$176,917,934	6.72%	3,150,936	\$64.30	6,974,548	\$1,610	\$234

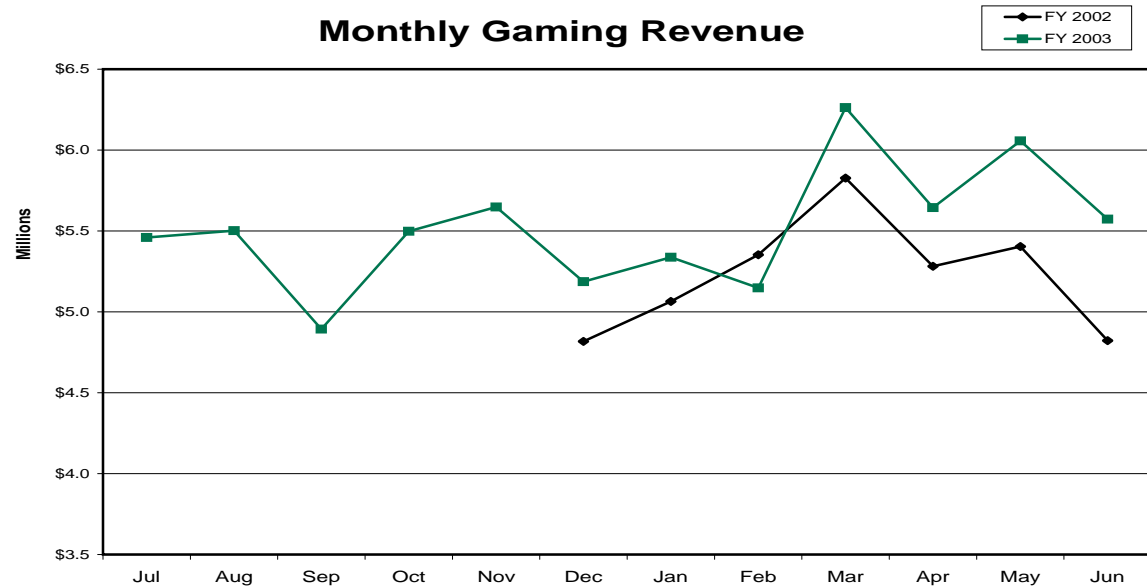
Isle of Capri - Boonville

General Manager: Kim Hardy
100 Isle of Capri Boulevard
Boonville, Missouri 65233
(660) 882-1200

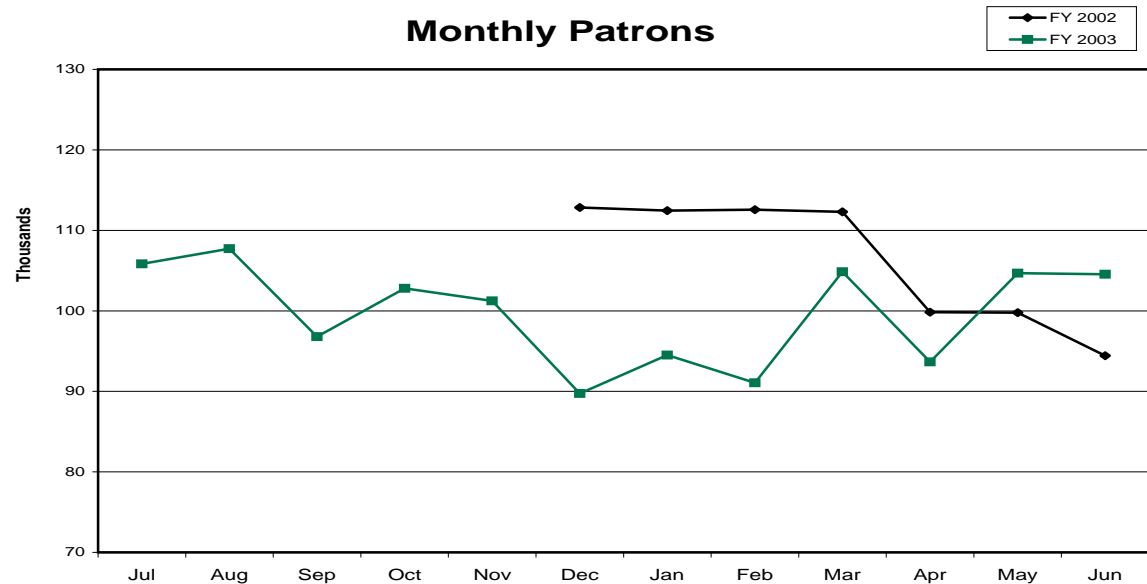
Date Licensed: December 6, 2001
Gaming Space: 28,000 Square Feet
Electronic Gaming Devices: 882
Table Games: 27
Restaurants: 3
Compensation Directly Paid to Casino
Employees: \$11,517,000
Total Direct Payments, Benefits & Payroll
Related Expenses: \$15,734,000
Real Estate/Personal Property Tax: \$523,000
State Sales Tax: \$159,000
Charitable Donations: \$40,000
Total Employment: 561
Minority Employment: 41
Female Employment: 270

The Isle of Capri in Boonville posted gaming revenue of \$66.2 million for their first full fiscal year in Missouri, which was slightly above our expectations. They are still showing moderate growth as they develop marketing strategies to fit the mid-Missouri gamer. Their Win Per Patron of \$55 was in line with the statewide average, while their slot hold percentage of 7.3% was slightly higher than the statewide average of 6.9%.

Monthly Gaming Revenue



Monthly Patrons



Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$5,459,698	\$721,536	21.77%	\$4,738,162	7.52%	105,848	\$51.58	247,765	\$829	\$175
Aug-02	\$5,501,487	\$809,046	24.72%	\$4,692,441	7.32%	107,732	\$51.07	248,455	\$930	\$173
Sep-02	\$4,893,520	\$644,264	23.18%	\$4,249,256	6.86%	96,801	\$50.55	233,655	\$741	\$156
Oct-02	\$5,497,977	\$708,801	23.97%	\$4,789,176	7.35%	102,803	\$53.48	222,821	\$788	\$177
Nov-02	\$5,647,796	\$729,969	23.78%	\$4,917,828	7.55%	101,247	\$55.78	235,478	\$901	\$182
Dec-02	\$5,186,159	\$765,172	25.90%	\$4,420,987	7.38%	89,733	\$57.80	208,917	\$945	\$163
Jan-03	\$5,337,452	\$692,487	23.27%	\$4,644,965	7.45%	94,514	\$56.47	222,436	\$855	\$172
Feb-03	\$5,148,285	\$616,544	21.55%	\$4,531,741	7.32%	91,072	\$56.53	219,148	\$761	\$168
Mar-03	\$6,262,874	\$706,019	22.11%	\$5,556,854	7.34%	104,860	\$59.73	247,417	\$872	\$206
Apr-03	\$5,644,068	\$659,773	24.01%	\$4,984,295	7.47%	93,659	\$60.26	215,789	\$815	\$185
May-03	\$6,057,116	\$638,465	22.40%	\$5,418,651	7.42%	104,684	\$57.86	239,213	\$788	\$201
Jun-03	\$5,573,314	\$609,817	22.13%	\$4,963,497	6.97%	104,549	\$53.31	237,953	\$753	\$188
TOTALS	\$66,209,745	\$8,301,891	23.23%	\$57,907,854	7.33%	1,197,502	\$55.29	2,779,047	\$831	\$179

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01										
Aug-01										
Sep-01										
Oct-01										
Nov-01										
Dec-01	\$4,817,467	\$800,807	20.70%	\$4,016,660	7.47%	112,842	\$42.69	250,727	\$953	\$149
Jan-02	\$5,064,687	\$871,173	21.67%	\$4,193,514	7.38%	112,453	\$45.04	256,142	\$1,037	\$155
Feb-02	\$5,353,090	\$856,597	21.83%	\$4,496,493	7.31%	112,576	\$47.55	252,604	\$1,020	\$167
Mar-02	\$5,827,065	\$725,070	18.10%	\$5,101,995	7.60%	112,295	\$51.89	253,472	\$863	\$189
Apr-02	\$5,282,012	\$799,525	22.24%	\$4,482,487	7.52%	99,839	\$52.91	227,878	\$919	\$166
May-02	\$5,403,572	\$854,143	23.93%	\$4,549,429	7.47%	99,773	\$54.16	228,968	\$982	\$167
Jun-02	\$4,822,441	\$657,506	22.06%	\$4,164,936	7.57%	94,435	\$51.07	210,824	\$756	\$153
TOTALS	\$36,570,334	\$5,564,820	21.43%	\$31,005,514	7.47%	744,213	\$49.14	1,680,615	\$933	\$164

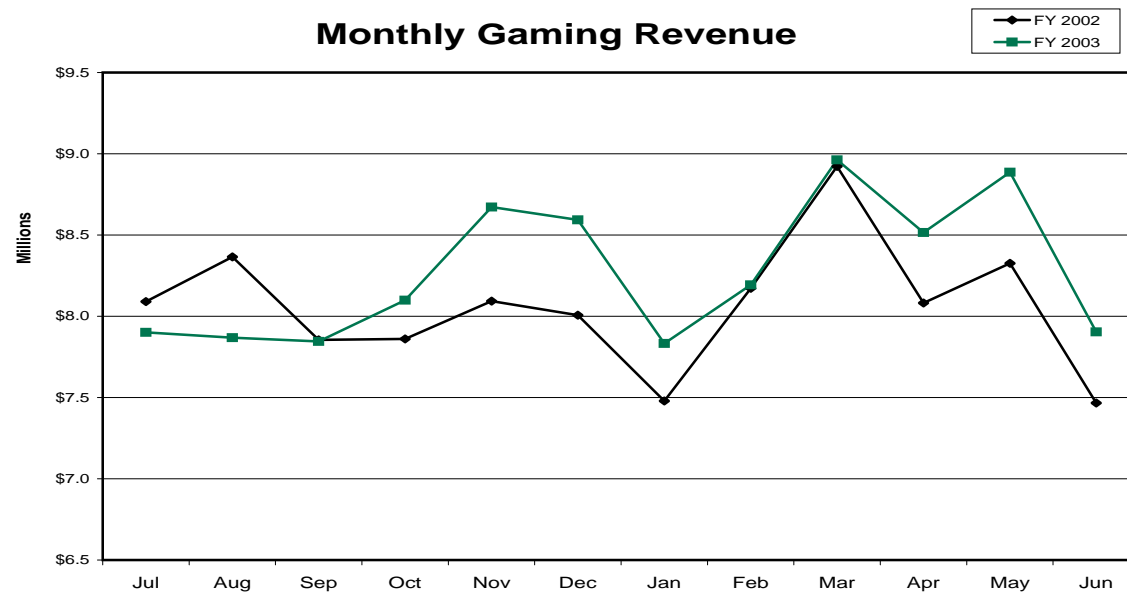
Isle of Capri - Kansas City

General Manager: Dan Weindruch
1800 E Front Street
Kansas City, Missouri 64120
(816) 855-7777

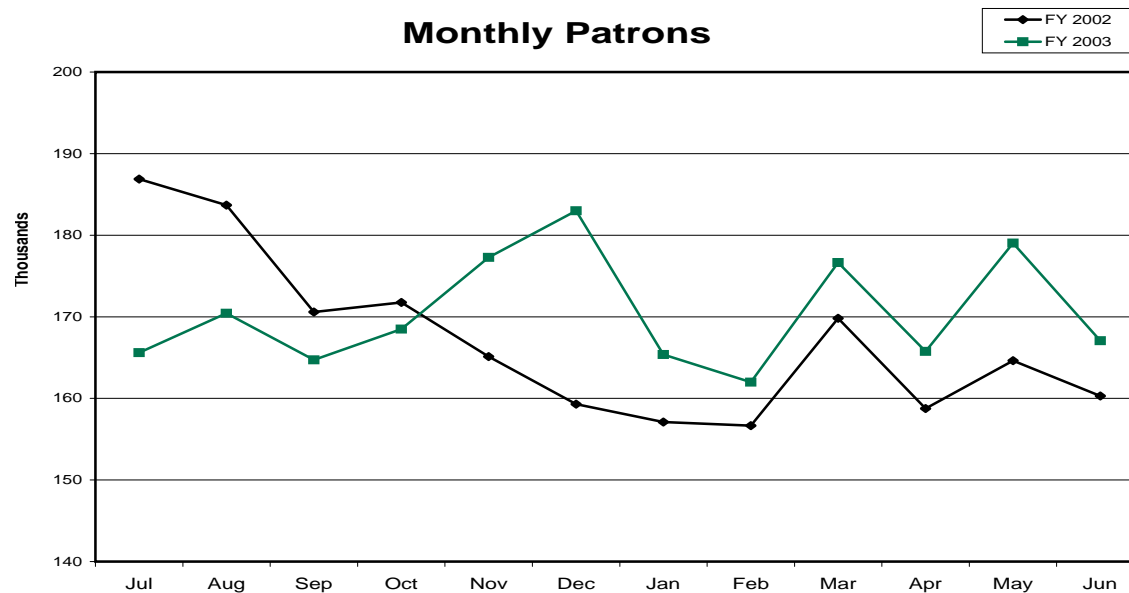
Date Licensed: June 6, 2000
Gaming Space: 30,000 Square Feet
Electronic Gaming Devices: 1,149
Table Games: 25
Restaurants: 3
Garage Parking
Compensation Directly Paid to Casino
Employees: \$16,961,000
Total Direct Payments, Benefits & Payroll
Related Expenses: \$21,809,000
Real Estate/Personal Property Tax: \$765,000
State Sales Tax: \$435,000
City Lease Payments: \$4,300,000
Charitable Donations: \$74,000
Total Employment: 734
Minority Employment: 385
Female Employment: 374

The Isle's gaming revenue increased 3% to \$99.3 million, overtaking Argosy in the Kansas City market for the first time in history. The gain reflects an increase in patron volume, while an increase in the slot hold percentage offset a decline in slot volume per patron. The Isle will likely lose considerable market share to the expanded Argosy casino in the coming fiscal year.

Monthly Gaming Revenue



Monthly Patrons



Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$7,900,835	\$908,299	21.30%	\$6,992,536	6.55%	165,608	\$47.71	327,220	\$1,211	\$212
Aug-02	\$7,868,394	\$943,021	22.09%	\$6,925,374	6.27%	170,438	\$46.17	337,301	\$1,257	\$210
Sep-02	\$7,845,093	\$935,049	23.53%	\$6,910,045	6.45%	164,724	\$47.63	329,218	\$1,247	\$209
Oct-02	\$8,099,268	\$904,432	22.41%	\$7,194,836	6.69%	168,491	\$48.07	339,951	\$1,206	\$212
Nov-02	\$8,671,750	\$963,222	23.44%	\$7,708,528	6.96%	177,277	\$48.92	360,786	\$1,235	\$228
Dec-02	\$8,593,164	\$990,232	23.03%	\$7,602,932	6.90%	182,997	\$46.96	376,066	\$1,270	\$224
Jan-03	\$7,832,850	\$819,783	21.27%	\$7,013,067	6.99%	165,367	\$47.37	336,310	\$1,051	\$206
Feb-03	\$8,192,831	\$794,106	20.64%	\$7,398,725	7.00%	161,981	\$50.58	331,441	\$1,059	\$215
Mar-03	\$8,962,269	\$1,008,058	22.94%	\$7,954,211	6.85%	176,639	\$50.74	361,907	\$1,344	\$231
Apr-03	\$8,515,099	\$1,019,574	24.85%	\$7,495,525	7.00%	165,758	\$51.37	334,483	\$1,307	\$217
May-03	\$8,886,542	\$981,075	23.05%	\$7,905,467	6.91%	179,032	\$49.64	367,123	\$1,308	\$229
Jun-03	\$7,903,808	\$944,609	23.46%	\$6,959,199	6.77%	167,066	\$47.31	333,483	\$1,259	\$202
TOTALS	\$99,271,902	\$11,211,457	22.68%	\$88,060,446	6.78%	2,045,378	\$48.53	4,135,289	\$1,230	\$216

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01	\$8,090,401	\$1,059,391	21.99%	\$7,031,011	6.11%	186,876	\$43.29	379,947	\$1,177	\$217
Aug-01	\$8,365,549	\$981,150	21.32%	\$7,384,399	6.23%	183,689	\$45.54	375,854	\$1,090	\$228
Sep-01	\$7,854,619	\$881,265	20.01%	\$6,973,355	6.20%	170,579	\$46.05	353,922	\$979	\$216
Oct-01	\$7,860,311	\$977,957	21.51%	\$6,882,354	6.32%	171,759	\$45.76	349,513	\$1,207	\$215
Nov-01	\$8,092,926	\$920,227	19.58%	\$7,172,699	6.29%	165,115	\$49.01	351,023	\$1,136	\$224
Dec-01	\$8,007,067	\$930,423	19.71%	\$7,076,644	6.36%	159,303	\$50.26	337,354	\$1,149	\$221
Jan-02	\$7,478,636	\$960,435	21.68%	\$6,518,201	6.04%	157,109	\$47.60	329,759	\$1,186	\$203
Feb-02	\$8,172,120	\$902,089	19.66%	\$7,270,032	6.54%	156,666	\$52.16	331,608	\$1,203	\$219
Mar-02	\$8,922,329	\$1,126,490	22.63%	\$7,795,839	6.32%	169,821	\$52.54	357,067	\$1,502	\$234
Apr-02	\$8,081,438	\$782,993	17.99%	\$7,298,445	6.44%	158,764	\$50.90	329,461	\$1,044	\$221
May-02	\$8,325,511	\$784,047	17.84%	\$7,541,464	6.44%	164,617	\$50.58	336,214	\$1,045	\$228
Jun-02	\$7,466,128	\$930,321	22.20%	\$6,535,807	6.00%	160,289	\$46.58	321,410	\$1,240	\$198
TOTALS	\$96,717,035	\$11,236,787	20.53%	\$85,480,248	6.28%	2,004,587	\$48.25	4,153,132	\$1,163	\$219

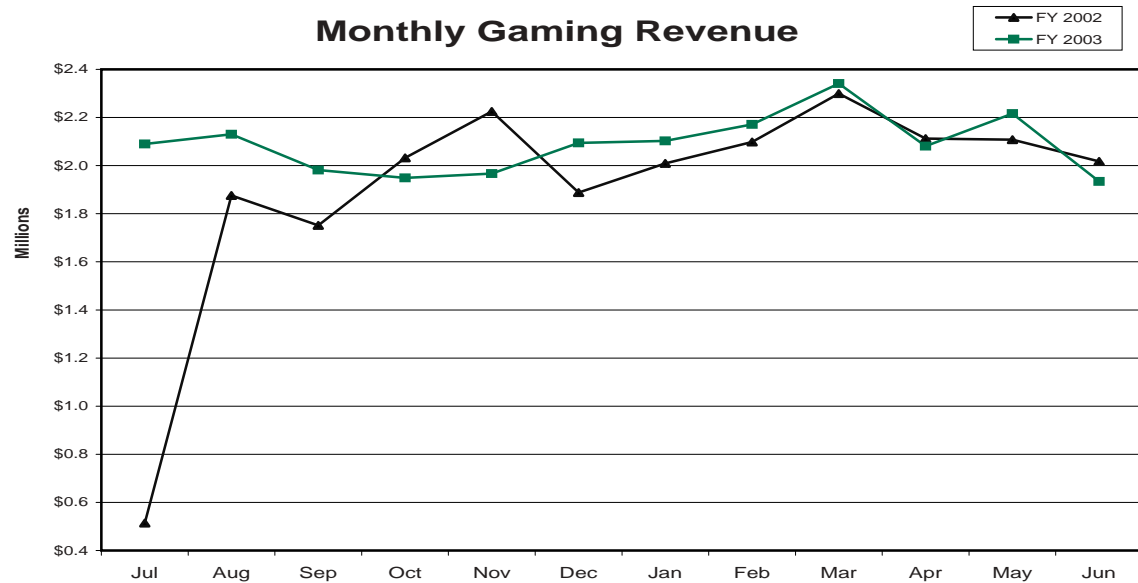
Mark Twain - LaGrange

General Manager: Robert Thursby
104 Pierce Street
LaGrange, Missouri 63448
(573) 655-4770

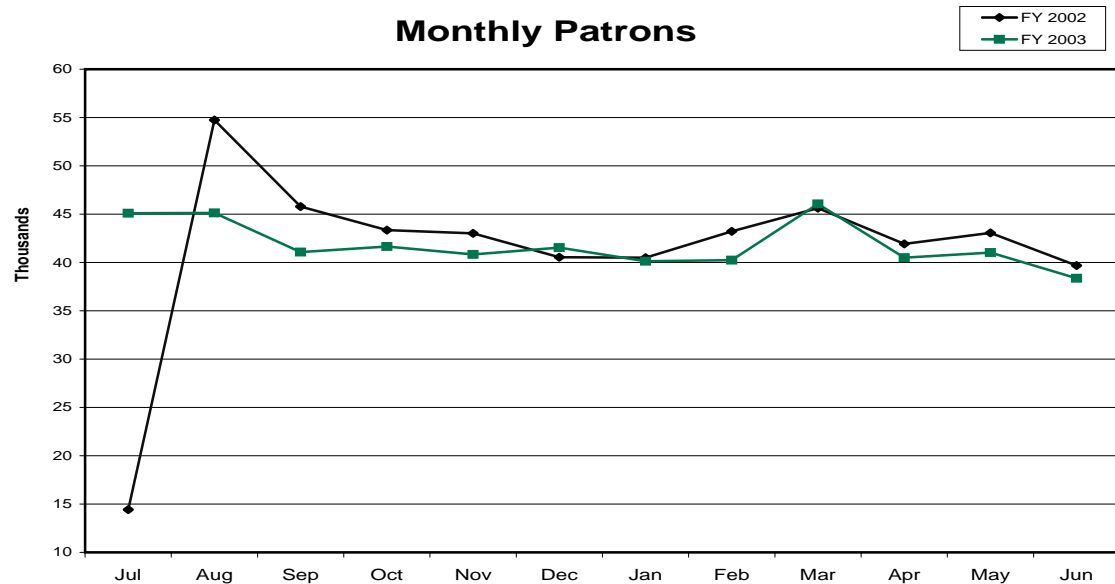
Date Licensed: July 25, 2001
Gaming Space: 18,000 Square Feet
Electronic Gaming Devices: 504
Table Games: 17
Restaurants: 1
Meeting Space
Compensation Directly Paid to Casino
Employees: \$2,929,000
Total Direct Payments, Benefits & Payroll
Related Expenses: \$5,742,000
Real Estate/Personal Property Tax: \$258,000
State Sales Tax: \$111,000
City Lease Payments: \$101,000
Charitable Donations: \$7,000
Total Employment: 286
Minority Employment: 16
Female Employment: 174

The Mark Twain Casino in LaGrange continues to meet expectations with gaming revenue of \$25.1 million for their first full fiscal year of operation. Their Win Per Patron of \$50 was moderately below the statewide average of \$55, while their slot hold percentage of 7.8% was moderately above the statewide average of 6.9%. Growth in the coming fiscal year will likely be on the slow side as the small markets wrestle with weak economies.

Monthly Gaming Revenue



Monthly Patrons



Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$2,089,939	\$227,574	17.97%	\$1,862,365	7.82%	45,097	\$46.34	96,414	\$446	\$124
Aug-02	\$2,130,179	\$300,612	23.22%	\$1,829,567	7.85%	45,134	\$47.20	97,287	\$589	\$122
Sep-02	\$1,981,787	\$260,130	23.01%	\$1,721,657	7.58%	41,072	\$48.25	89,136	\$510	\$115
Oct-02	\$1,948,790	\$254,531	20.80%	\$1,694,259	7.41%	41,650	\$46.79	90,767	\$499	\$113
Nov-02	\$1,966,851	\$222,896	16.47%	\$1,743,955	7.50%	40,831	\$48.17	90,707	\$437	\$116
Dec-02	\$2,094,596	\$326,957	22.03%	\$1,767,639	7.74%	41,536	\$50.43	90,931	\$641	\$118
Jan-03	\$2,102,368	\$299,373	22.97%	\$1,802,995	7.74%	40,130	\$52.39	89,046	\$587	\$120
Feb-03	\$2,171,130	\$293,330	22.88%	\$1,877,800	8.23%	40,239	\$53.96	89,135	\$575	\$125
Mar-03	\$2,341,109	\$375,375	28.07%	\$1,965,735	7.49%	46,060	\$50.83	102,209	\$736	\$131
Apr-03	\$2,080,795	\$214,473	18.41%	\$1,866,322	7.60%	40,496	\$51.38	89,613	\$421	\$124
May-03	\$2,216,019	\$241,247	20.42%	\$1,974,772	8.40%	41,030	\$54.01	89,667	\$473	\$132
Jun-03	\$1,934,394	\$229,540	21.89%	\$1,704,854	7.84%	38,370	\$50.41	82,770	\$450	\$113
TOTALS	\$25,057,956	\$3,246,034	21.54%	\$21,811,922	7.76%	501,645	\$49.95	1,097,682	\$530	\$121

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01	\$514,129	\$58,570	16.37%	\$455,560	6.11%	14,420	\$35.65	30,798	\$139	\$34
Aug-01	\$1,875,830	\$378,282	21.33%	\$1,497,548	4.72%	54,736	\$34.27	116,694	\$901	\$111
Sep-01	\$1,751,507	\$340,824	23.94%	\$1,410,683	5.58%	45,780	\$38.26	99,075	\$710	\$104
Oct-01	\$2,032,070	\$284,942	20.57%	\$1,747,129	7.20%	43,347	\$46.88	95,010	\$594	\$129
Nov-01	\$2,225,232	\$351,562	22.69%	\$1,873,670	7.65%	43,009	\$51.74	93,101	\$732	\$139
Dec-01	\$1,888,022	\$277,122	17.46%	\$1,610,901	6.99%	40,540	\$46.57	88,313	\$577	\$119
Jan-02	\$2,008,984	\$344,624	24.87%	\$1,664,361	7.19%	40,504	\$49.60	88,660	\$718	\$111
Feb-02	\$2,098,228	\$319,343	22.73%	\$1,778,885	7.16%	43,217	\$48.55	96,021	\$626	\$119
Mar-02	\$2,299,652	\$287,267	18.85%	\$2,012,385	7.71%	45,625	\$50.40	100,758	\$598	\$134
Apr-02	\$2,112,555	\$262,225	18.46%	\$1,850,330	7.65%	41,927	\$50.39	91,840	\$546	\$123
May-02	\$2,108,029	\$292,302	19.24%	\$1,815,727	7.40%	43,058	\$48.96	93,847	\$609	\$121
Jun-02	\$2,017,288	\$301,853	24.31%	\$1,715,436	8.01%	39,672	\$50.85	85,123	\$629	\$114
TOTALS	\$22,931,527	\$3,498,913	21.11%	\$19,432,614	6.93%	495,835	\$46.25	1,079,240	\$615	\$113

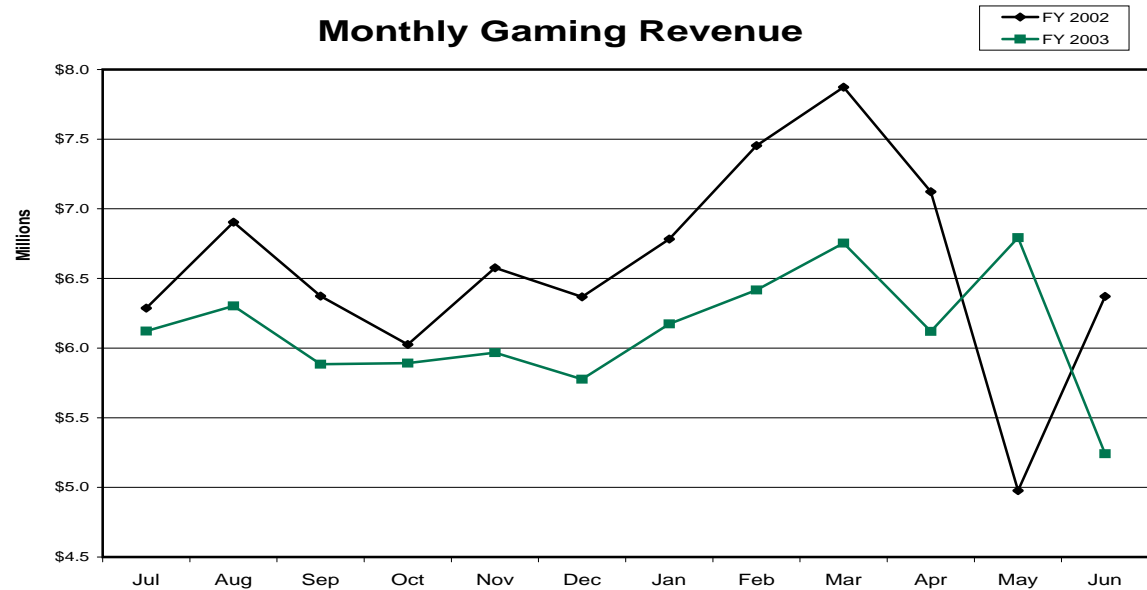
President Casino on the Admiral

General Manager: Chris Strobbe
800 N First Street
St. Louis, Missouri 63102
(314) 622-3000

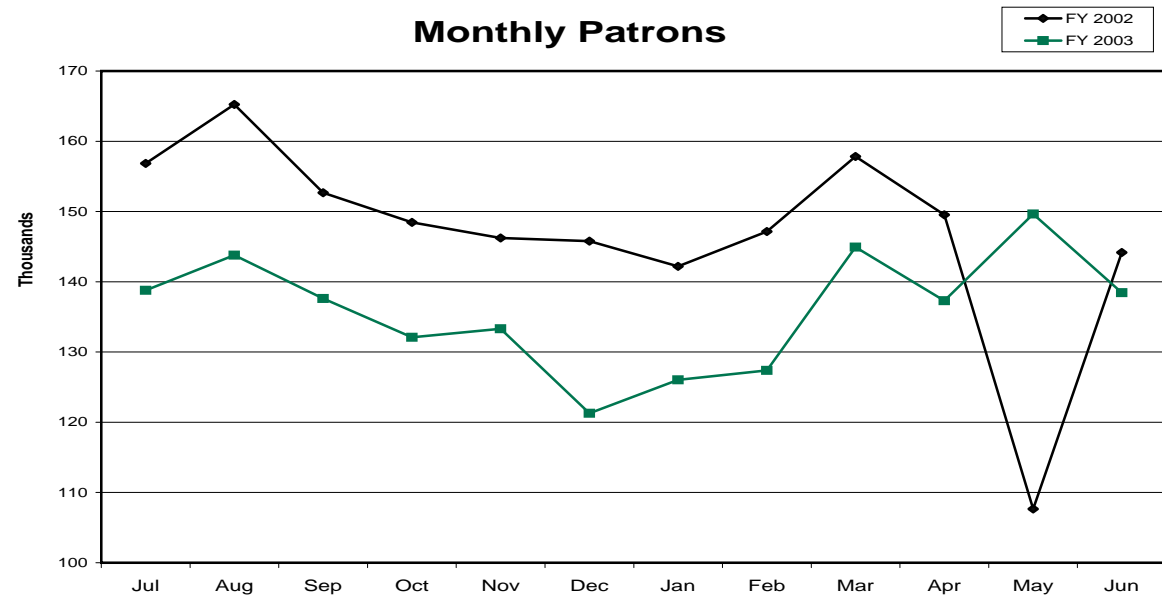
Date Licensed: May 27, 1994
Gaming Space: 58,000 Square Feet
Electronic Gaming Devices: 1,372
Table Games: 38
Restaurants: 2
Compensation Directly Paid to Casino Employees: \$16,039,000
Total Direct Payments, Benefits & Payroll Related Expenses: \$21,539,000
Real Estate/Personal Property Tax: \$312,000
State Sales Tax: \$206,000
City Lease Payments: \$1,469,000
Charitable Donations: \$9,000
Total Employment: 656
Minority Employment: 412
Female Employment: 358

The President posted weak results as gaming revenue fell 7% to \$73.4 million, compared to 22% growth in the prior year. The decline was due in part to the Ameristar SC expansion, which diverted table revenue, and a more competitive Casino Queen. On a bright note, the President reported higher slot volume per patron, due to an improved slot product. Nonetheless, the coming fiscal year will likely be another tough year in this very competitive St. Louis market.

Monthly Gaming Revenue



Monthly Patrons



Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$6,122,453	\$1,004,200	26.21%	\$5,118,253	6.55%	138,772	\$44.12	323,285	\$712	\$136
Aug-02	\$6,302,978	\$838,515	21.74%	\$5,464,464	6.56%	143,791	\$43.83	337,191	\$665	\$144
Sep-02	\$5,884,855	\$805,706	22.13%	\$5,079,149	6.62%	137,625	\$42.76	319,410	\$639	\$132
Oct-02	\$5,891,699	\$832,355	23.28%	\$5,059,344	6.43%	132,083	\$44.61	307,568	\$603	\$131
Nov-02	\$5,967,512	\$789,457	21.43%	\$5,178,056	6.57%	133,307	\$44.77	310,661	\$572	\$136
Dec-02	\$5,776,298	\$931,975	26.73%	\$4,844,323	6.42%	121,275	\$47.63	295,885	\$647	\$119
Jan-03	\$6,173,182	\$731,746	20.51%	\$5,441,436	6.51%	126,035	\$48.98	315,657	\$508	\$133
Feb-03	\$6,416,931	\$623,529	18.80%	\$5,793,402	6.75%	127,371	\$50.38	316,765	\$433	\$142
Mar-03	\$6,753,491	\$592,436	15.37%	\$6,161,055	6.63%	144,927	\$46.60	349,166	\$403	\$150
Apr-03	\$6,119,974	\$609,663	16.78%	\$5,510,311	6.53%	137,301	\$44.57	319,104	\$415	\$137
May-03	\$6,793,096	\$783,438	19.82%	\$6,009,658	6.78%	149,634	\$45.40	344,496	\$687	\$148
Jun-03	\$5,241,476	\$711,808	20.88%	\$4,529,668	5.74%	138,434	\$37.86	312,173	\$624	\$110
TOTALS	\$73,443,945	\$9,254,826	21.13%	\$64,189,119	6.51%	1,630,555	\$45.04	3,851,361	\$576	\$135

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01	\$6,287,415	\$1,034,335	25.21%	\$5,253,079	6.54%	156,852	\$40.09	367,822	\$690	\$140
Aug-01	\$6,904,120	\$1,098,068	24.41%	\$5,806,052	6.61%	165,250	\$41.78	389,130	\$732	\$156
Sep-01	\$6,373,316	\$1,060,098	25.08%	\$5,313,218	6.41%	152,663	\$41.75	361,515	\$736	\$143
Oct-01	\$6,026,043	\$809,437	19.23%	\$5,216,606	6.39%	148,447	\$40.59	350,950	\$540	\$140
Nov-01	\$6,576,819	\$1,106,270	24.90%	\$5,470,549	6.46%	146,226	\$44.98	351,844	\$785	\$144
Dec-01	\$6,367,736	\$1,050,325	23.50%	\$5,317,412	6.27%	145,789	\$43.68	353,494	\$745	\$141
Jan-02	\$6,782,545	\$1,060,382	23.77%	\$5,722,164	6.53%	142,203	\$47.70	348,172	\$752	\$152
Feb-02	\$7,453,443	\$1,117,144	25.31%	\$6,336,299	6.49%	147,155	\$50.65	366,783	\$776	\$168
Mar-02	\$7,873,706	\$1,141,670	22.24%	\$6,732,037	6.59%	157,839	\$49.88	384,140	\$793	\$179
Apr-02	\$7,122,863	\$1,059,844	23.78%	\$6,063,019	6.59%	149,525	\$47.64	354,591	\$736	\$161
May-02	\$4,977,204	\$691,918	21.71%	\$4,285,285	6.50%	107,648	\$46.24	256,453	\$480	\$114
Jun-02	\$6,370,722	\$918,159	21.91%	\$5,452,564	6.41%	144,176	\$44.19	347,544	\$651	\$145
TOTALS	\$79,115,932	\$12,147,648	23.46%	\$66,968,284	6.49%	1,763,773	\$44.86	4,232,438	\$701	\$149

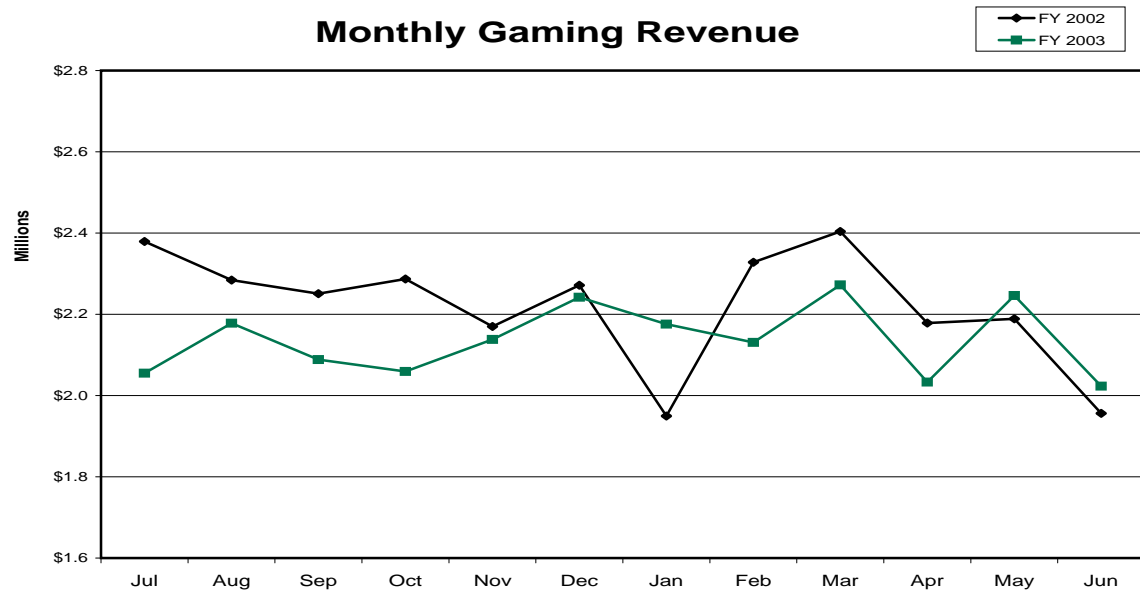
St. Jo Frontier Casino

General Manager: Nina Moreno-Gensamer
777 Winners Circle
St. Joseph, Missouri 64505
(816) 279-5514

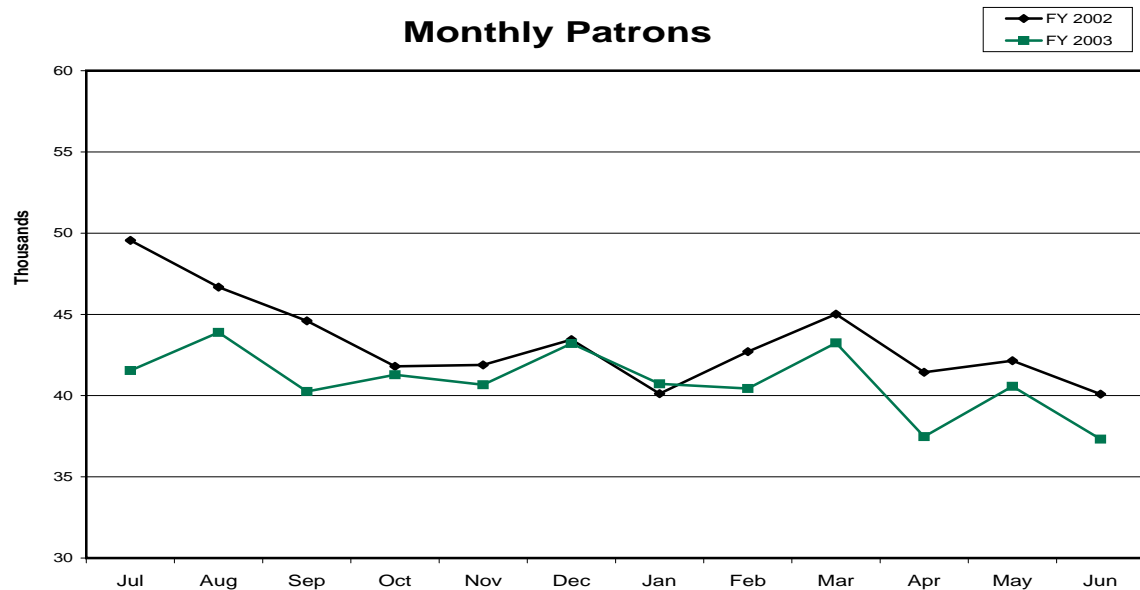
Date Licensed: June 24, 1994
Gaming Space: 18,000 Square Feet
Electronic Gaming Devices: 514
Table Games: 16
Restaurants: 2
Meeting Space
Compensation Directly Paid to Casino
Employees: \$6,736,000
Total Direct Payments, Benefits & Payroll
Related Expenses: \$6,194,000
Real Estate/Personal Property Tax: \$235,000
State Sales Tax: \$98,440
City/County Lease Payments: \$622,000
Charitable Donations: \$49,000
Total Employment: 257
Minority Employment: 18
Female Employment: 153

St. Jo posted weak results as gaming revenues fell 4% to \$25.6, their first decline since their 1998 expansion. The results reflect a decline in patron volume thanks to a weak regional economy and poor results from the table game sector. Nonetheless, gaming revenue at this level still makes them a very successful operation.

Monthly Gaming Revenue



Monthly Patrons



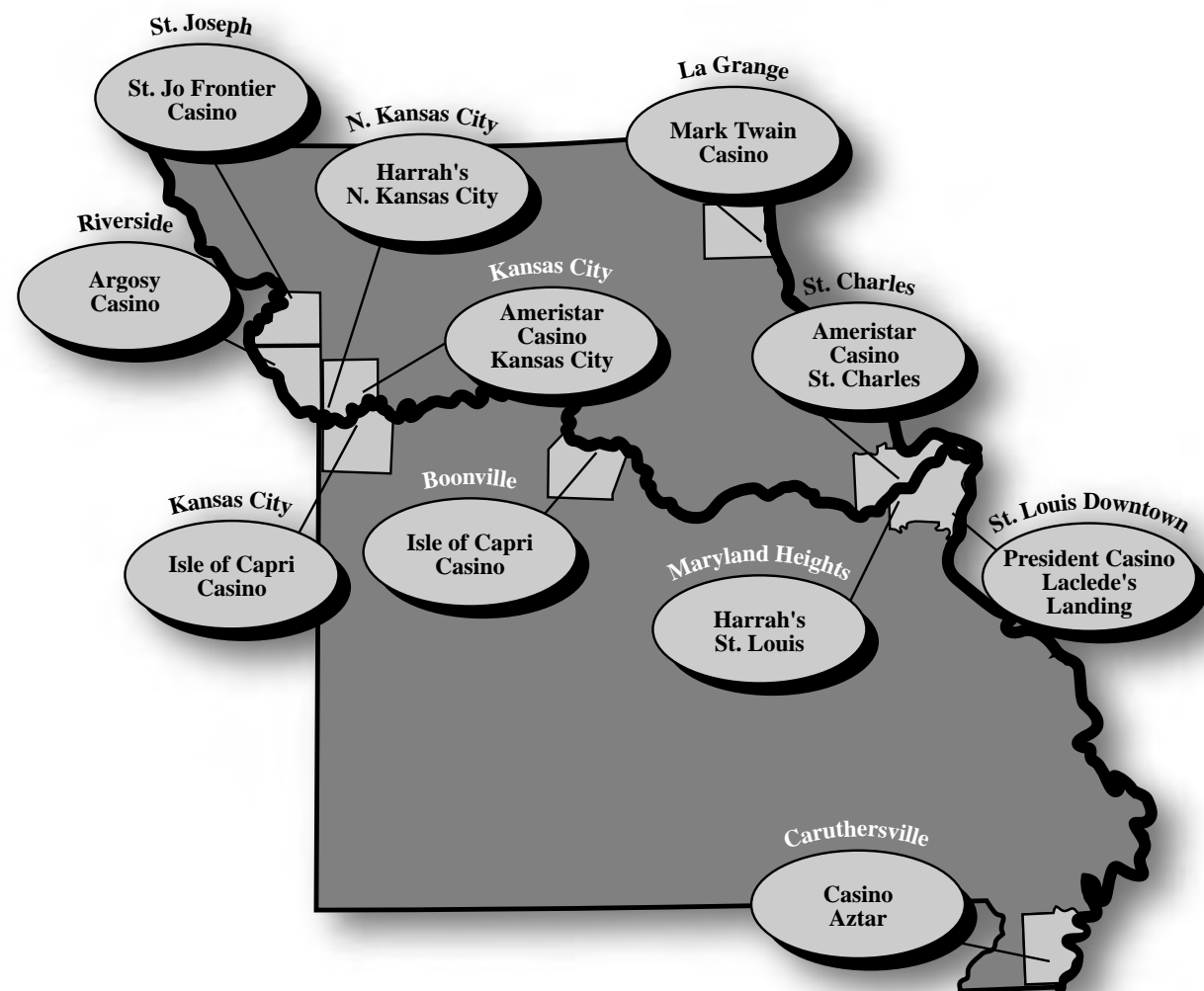
Fiscal year ended June 30, 2003

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-02	\$2,055,015	\$241,718	23.49%	\$1,813,297	7.10%	41,538	\$49.47	82,735	\$504	\$118
Aug-02	\$2,178,113	\$223,848	20.71%	\$1,954,265	7.03%	43,892	\$49.62	87,936	\$466	\$127
Sep-02	\$2,088,282	\$225,920	22.59%	\$1,862,362	7.13%	40,258	\$51.87	80,549	\$471	\$121
Oct-02	\$2,059,332	\$236,063	21.45%	\$1,823,270	7.01%	41,281	\$49.89	82,711	\$463	\$118
Nov-02	\$2,138,112	\$244,509	22.82%	\$1,893,603	7.33%	40,664	\$52.58	82,570	\$479	\$123
Dec-02	\$2,241,873	\$241,071	21.59%	\$2,000,802	7.52%	43,203	\$51.89	86,539	\$473	\$130
Jan-03	\$2,175,857	\$240,459	22.24%	\$1,935,399	7.26%	40,722	\$53.43	83,485	\$501	\$126
Feb-03	\$2,130,819	\$256,770	24.78%	\$1,874,049	7.45%	40,432	\$52.70	82,785	\$535	\$122
Mar-03	\$2,272,428	\$208,846	18.90%	\$2,063,582	7.29%	43,241	\$52.55	88,694	\$435	\$134
Apr-03	\$2,033,150	\$201,483	20.75%	\$1,831,667	7.50%	37,478	\$54.25	75,529	\$395	\$119
May-03	\$2,246,243	\$252,234	23.84%	\$1,994,010	7.77%	40,573	\$55.36	81,100	\$525	\$129
Jun-03	\$2,023,205	\$223,463	25.22%	\$1,799,742	7.83%	37,317	\$54.22	73,797	\$466	\$117
TOTALS	\$25,642,429	\$2,796,381	22.31%	\$22,846,048	7.34%	490,599	\$52.27	988,430	\$476	\$123

Fiscal year ended June 30, 2002

MONTH	TOTAL AGR	TABLE AGR	TABLE WIN %	SLOT AGR	SLOT HOLD %	PATRONS	WIN PER PATRON	ADMISSIONS	DAILY WIN PER TABLE	DAILY WIN PER SLOT
Jul-01	\$2,379,236	\$340,137	27.83%	\$2,039,099	7.04%	49,554	\$48.01	98,741	\$630	\$140
Aug-01	\$2,284,379	\$266,952	23.79%	\$2,017,428	7.20%	46,679	\$48.94	93,786	\$556	\$138
Sep-01	\$2,250,582	\$271,939	24.72%	\$1,978,644	7.22%	44,597	\$50.46	90,746	\$567	\$136
Oct-01	\$2,287,022	\$304,376	27.40%	\$1,982,647	7.79%	41,803	\$54.71	84,349	\$634	\$136
Nov-01	\$2,169,877	\$287,590	24.49%	\$1,882,288	7.10%	41,887	\$51.80	84,865	\$599	\$129
Dec-01	\$2,271,554	\$321,085	24.90%	\$1,950,470	7.18%	43,447	\$52.28	87,957	\$669	\$130
Jan-02	\$1,949,609	\$116,418	10.63%	\$1,833,192	7.42%	40,117	\$48.60	81,743	\$243	\$122
Feb-02	\$2,328,047	\$312,239	27.49%	\$2,015,809	7.45%	42,702	\$54.52	87,550	\$650	\$134
Mar-02	\$2,403,902	\$303,671	24.56%	\$2,100,231	7.27%	45,018	\$53.40	92,026	\$633	\$139
Apr-02	\$2,178,411	\$252,652	23.85%	\$1,925,760	7.03%	41,432	\$52.58	84,269	\$526	\$128
May-02	\$2,188,710	\$246,543	23.35%	\$1,942,167	7.08%	42,150	\$51.93	85,335	\$514	\$129
Jun-02	\$1,956,116	\$221,646	23.09%	\$1,734,470	6.81%	40,091	\$48.79	80,329	\$435	\$113
TOTALS	\$26,647,446	\$3,245,244	23.93%	\$23,402,202	7.21%	519,477	\$51.30	1,051,696	\$555	\$131

Licensed Casino Locations



HOME DOCK COMMUNITIES' USE of GAMING FUNDS

CITY OF BOONVILLE

Expenditures	FY 2003	Expenditures	FY 2003
Howard County Sheriff	\$ 50,000	Airport Expansion/Replacement	\$ 118,091
Howard County Prosecutor	\$ 25,005	Star Loan Retirement (Airport Hangars)	\$ 230,020
New Franklin Police Dept	\$ 25,000	Annexation/Storm Drain Engineering	\$ 3,483
Cooper County Sheriff	\$ 50,000	Vehicle Replacement	\$ 183,506
Cooper County Prosecutor	\$ 25,000	Equipment Replacement	\$ 172,426
Moniteau County Sheriff	\$ 20,000	Office Equipment (Computers)	\$ 2,093
Pettis County Sheriff	\$ 20,000		
Saline County Sheriff	\$ 20,000		
MUSTANG	\$ 25,000		
YMCA	\$ 30,000		
Kemper Military School Purchase	\$ 533,632		
Sedimentation Basin Covers (Waterplant)	\$ 262,903		
Jackson Road Intersection	\$ 114,778		
Locust Street Widening	\$ 75,263		
Police Dept/Furniture & Fixtures	\$ 293,555		
Fire Department Expansion Planning	\$ 9,914		
		Total Expenditures 2002-2003	<u>\$ 2,289,669</u>

SOURCE: City of Boonville

CITY OF CARUTHERSVILLE

EXPENDITURES	2001-2002 Actual	2002-2003 Actual	2003-2004 Estimated
Drainage			
16th Street	\$ 120,000	\$ 62,813	
Schult Avenue and 4th Street		\$ 9,777	
Water/Wastewater Improvements			
Water Tower Maintenance			\$ 130,000
6th Street Water Lines		\$ 124,898	
Street Improvements			
Miscellaneous Street Improvements		\$ 97,327	\$ 80,000
Recreation			
Library Improvements	\$ 6,000		

EXPENDITURES	2001-2002 Actual	2002-2003 Actual	2003-2004 Estimated
Public Safety			
Additional Police Officers	\$ 80,000	\$ 82,441	\$ 80,000
Humane Shelter Building		\$ 1,279	\$ 100,000
3rd & Truman Signal Light		\$ 154,616	
Drug Task Force			\$ 50,000
Other Infrastructure			
Sidewalks	\$ 5,000	\$ 1,022	\$ 5,000
Airport Improvements	\$ 130,000		
Cemetery Fencing			\$ 55,000
TOTALS	<u>\$ 341,000</u>	<u>\$ 534,173</u>	<u>\$ 500,000</u>

SOURCE: City of Caruthersville
NOTE: Numbers were rounded off

CITY OF KANSAS CITY

	Adopted FY 2003-04		Adopted FY 2003-04
Equipment/Deferred Maintenance		Capital Improvements	
Information Technology		Roadways	
Citywide Personal Computer Replacement Program	\$ 1,390,374	Boulevard Reconstruction	\$ 770,000
GIS Upgrade	\$ 497,171	Street Preservation	\$ 182,873
Police Department		Streetlight System	
Fleet Operations	\$ 505,408	Streetlight System Expansion	\$ 8,000,000
Radio Maintenance	\$ 225,000	MOPUB Streetlight Purchase	\$ 256,560
Public Safety Radio Improvements	\$ 442,129		
Fire Department		Public Facilities	
Fire Apparatus and Equipment Replacement	\$ 941,859	Municipal Service Center Debt Retirement	\$ 1,400,635
Locker Room Upgrades	\$ 400,000	City Market Debt Retirement	\$ 1,385,682
Neighborhood and Community Services		Kansas City Zoo Buildings & Grounds	\$ 400,000
Equipment Replacement	\$ 270,486	Playground Equipment	\$ 100,000
Parks and Recreation Department		Park Maintenance	\$ 800,000
Equipment Replacement	\$ 120,370	Swimming Pool Maintenance	\$ 200,000
Environmental Management		City Fountain Maintenance	\$ 100,000
Solid Waste Fleet Replacement	\$ 73,985	Ballfield Renovation	\$ 50,000
Department of Public Works		Community Center Maintenance	\$ 200,000
Equipment Replacement	\$ 381,349	1% Fountain/Monument Restoration	\$ 100,000
Bruce R Watkins Maintenance	\$ 225,000	Parks Road and Parking Lots	\$ 150,000
Public Safety Radio Improvements	\$ 422,032	Streetscape Maintenance	\$ 50,000
		Tree Trimming	\$ 1,444,087
		Lake Restoration	\$ 100,000
Total Equipment/Deferred Maintenance	\$ 5,895,163		
		Total Gaming Funds Allocated	\$ 21,585,000

SOURCE: City of Kansas City

CITY OF LAGRANGE

	2003-2004 Adopted Budget
Water/Waste Water	
Supplementation of Rates	\$ 99,310
Purchase of Sludge Truck	\$ 90,000
Water Main Replacement	\$ 85,586
Sewer Main Replacement	\$ 49,673
Streets	
Street Improvements	\$ 261,661
New Equipment	\$ 80,000
Sidewalk Program	\$ 9,000
Maintenance Building Improvements	\$ 22,000
Salaries and Additional Positions	\$ 130,000
General Operations (Asphalt Overlay, Mosquito Control, etc.)	\$ 75,000
Public Safety	
Police Station Renovations	\$ 81,000
Two New Police Vehicles	\$ 38,000
Police Department Expanded Operations	\$ 320,000
NEMO Task Force	\$ 9,800
Emergency Warning Sirens	\$ 30,000
Parks/Recreation	
Downtown Antique Lighting	\$ 25,000
Washington Park Shelter Renovations	\$ 30,000
Mineral Well Park Shelter and Renovations	\$ 24,000
Economic Development	\$ 100,000
TOTAL	<u>\$ 1,560,030</u>

SOURCE: City of LaGrange

CITY OF MARYLAND HEIGHTS

During 1999 the City adopted a policy on the distribution of gaming tax revenues which was revised in 2002. For 2003, 50% of the Gaming taxes are designated for Capital Improvements, 30% for the City of Maryland Heights Expressway Fund which provides for infrastructure around the casinos, 15% for General Fund Operations and 5% for the Reserve Fund.

2003 General Fund		2003 Capital Improvement Projects	
Police Department Expanded Operations	\$ 1,200,000	City of Maryland Heights Expressway	\$ 1,700,000
Finance Department Expanded Operations	\$ 110,000	Street Slab Replacement Program	\$ 1,560,000
GIS System Support	\$ 220,000	Microsurfacing (Asphalt Streets)	\$ 100,000
Public Relations	\$ 90,000	Asphalt Street Resurfacing	\$ 200,000
Administrative (Human Resources)	\$ 75,000	Adie Road Improvements	\$ 4,070,000
Planning Department Expanded Operations	\$ 55,000	Edgeworth Rd. Improvements	\$ 1,550,000
Unspecified Operating Costs	\$ 500,000	Dorsett/I-270 Interchange Planning	\$ 500,000
Total Operating Expenses	\$ 2,250,000	Midland Ave Reconstruction Phase II	\$ 1,020,000
		City Hall/Police Station Design	\$ 1,300,000
2003 Reserve Fund	\$ 750,000	Sidewalk Improvements	\$ 100,000
		McKelvey Road	\$ 150,000
		Eldon Avenue (Lakeport to Hollycrest)	\$ 350,000
		Bennington Place	\$ 100,000
		Weldon Parkway	\$ 250,000
		River Valley Road	\$ 300,000
		Capital Improvement Management	\$ 505,000
		City-wide Identification Program	\$ 100,000
		Total Capital Improvement Expenditures	\$ 13,855,000
		Total Expenditures of Gaming Funds	\$ 16,855,000
		Repayments to Reserve Fund*	\$ 2,520,000
		Total 2003 Uses of Gaming Funds	\$ 19,375,000
		2003 Estimated Gaming Tax Revenue	\$ 15,000,000
		Use of Prior Year's Gaming Taxes **	\$ 4,375,000
		Total Sources of Gaming Funds	\$ 19,375,000

* Represents advances from the City's Reserve Fund in prior years to finance construction of the Maryland Heights Expressway.

** Amounts that had accumulated in the City's Capital Improvement Fund to finance projects in 2003.

SOURCE: City of Maryland Heights

CITY OF NORTH KANSAS CITY

	FY 01-02	FY 02-03		FY 01-02	FY 02-03
Contributions/Partnerships			Buildings		
Broadway Beautification-Northland Foyer		\$ 89,960	City Hall Sidewalk Repair	\$	8,775
Broadway Beautification-Landscaping	\$ 100,000		Raze Pool & Building - 32nd & Cherry	\$	48,800
Missouri River Bridges Lighting		\$ 150,000	City Hall Expansion	\$	415,000
Northland HazMat Equipment		\$ 300,000	Firing Range Lead Abatement	\$	4,000
NKC Schools HVAC	\$ 2,235,860	\$ 1,235,860	Community Center Kitchen	\$	29,000
NKC Schools Stadium Wall	\$ 40,000	\$ 100,000	Rewire and Light Street Barn	\$	60,000
			Retaining Wall - Salt/Sand Shed	\$	10,000
Services			Buildings & Grounds	\$ 162,000	
Professional Services		\$ 110,000	Community Center Kitchen	\$ 16,200	
Senior Citizen Program - P.R.		\$ 5,000	Library Renovation	\$ 1,456,148	
Snake Saturday Parade - P.R.	\$ 45,000	\$ 45,000	Equipment		
Winter Wonderland - P.R.	\$ 7,100	\$ 7,100	Administration		\$ 1,449,300
Barbeque & Funfest - P.R.	\$ 25,000	\$ 25,000	Fire Department	\$ 186,000	\$ 60,000
Business Council - P.R.	\$ 25,500	\$ 25,500	Police Department	\$ 103,000	\$ 157,986
Historical Committee - P.R.	\$ 2,500	\$ 2,500	Codes Enforcement		\$ 29,000
Saturday in the Square - P.R.		\$ 5,500	Buildings & Grounds	\$ 53,000	\$ 30,000
Corporate Challenge - P.R.		\$ 6,500	Community Center	\$ 197,000	\$ 100,000
Employee Wellness Program - P.R.		\$ 4,500	Water		\$ 67,000
Safety Committee - P.R.	\$ 4,500	\$ 4,500	Infrastructure		
Other Services		\$ 5,000	M-210 Median Improvement		\$ 150,000
City of Dearborn - Children's Park Lights		\$ 5,000	Reline Bedford Storm Sewer		\$ 2,370,000
City of Gladstone - Ampitheatre	\$ 10,000	\$ 50,000	Other Improvements		
Conversa Rape Crisis Center		\$ 18,000	Fire Department	\$ 60,800	
Other	\$ 190,000	\$ 143,200	Parks & Recreation	\$ 104,000	
Land Acquisition	\$ 500,000	\$ 2,225,000	Water Pollution Control	\$ 2,150,000	
Land Improvements			Interfund Transfers Out		
Replace Outdoor Lights		\$ 35,000	Transfer to Library Endowment	\$ 500,000	\$ 500,000
Station #1 Parking Lot Fence		\$ 10,000	Transfer to Community Center	\$ 1,000,000	\$ 1,000,000
Memorial Park/Library Sprinklers		\$ 36,000	Transfer to Building Maintenance	\$ 500,000	
Reservoir Fencing		\$ 22,290	Transfer to Major Equipment	\$ 1,000,000	
Reservoir Security		\$ 100,000	Transfer to Water Maint. & Equip.	\$ 133,900	\$ 133,900
Pave Church Parking Lot		\$ 28,000	Transfer to WPC Maint. & Equip.	\$ 381,100	\$ 381,000
Community Beautification	\$ 500,000	\$ 500,000	Transfer to Northgate Redevelop.	\$ 17,411,472	\$ 7,000,000
Demolitions	\$ 50,000		Total Expenditures	\$ 28,600,080	\$ 18,566,881

SOURCE: City of North Kansas City

CITY OF RIVERSIDE

	FY 2002-2003		FY 2002-2003
Administration		Assistance to Other Entities	
New Accounting Software Program	\$ 20,000	Tornado Clean-up	\$ 100,000
Projector	\$ 2,000	KC Bridge Lighting	\$ 15,000
Computer Monitors	\$ 3,500	Northland Health Care	\$ 25,000
Alert Equipment	\$ 1,100	Salvation Army	\$ 20,000
Sound System for Chambers	\$ 13,000	Transit Services for Residents	\$ 15,000
		Northland Symphony	\$ 1,000
Public Safety Department		Assist Houston Lake with Fire Serv.	\$ 4,700
Tactical Response Team Equipment	\$ 50,000	City Sponsored Fall Festival	\$ 25,000
3- Vehicles	\$ 80,000		
Updated Electronic Office Equipment	\$ 20,000	Horizon Development Commitment	
Fire Department Apparatus	\$ 60,000	900 Acre Commercial/Ind. Park	\$ 352,618
New Public Safety Facility (Scheduled completion June 2004)		Major Thoroughfare Improvements	
Planning & Design Work for Facility	\$ 400,000	Gateway	\$ 625,000
Property Acquisition	\$ 800,000	Infrastructure	
		50th St.-Paved, Curbs & Landscaping	\$ 691,000
Parks		Upper Gateway	\$ 95,338
Landscaping, Plants, Flowers & Shrubs	\$ 30,000		
Picnic Tables, Grills & Tables	\$ 13,000		
New Shelter House	\$ 67,000		
Improvements to Capital Items	\$ 53,000		
Levee Project	\$ 3,496,000	TOTAL	<u>\$ 7,078,256</u>

SOURCE: City of Riverside

CITY OF ST. CHARLES

	FY 00-01*	CY 2002	CY 2003		FY 00-01*	CY 2002	CY 2003
Stormwater Projects				Police Department			
Debt Service - Stormwater Bonds	\$ 1,085,000	\$ 845,000	\$ 845,000	Personnel Costs	\$ 811,500	\$ 795,000	\$ 2,381,000
Miscellaneous Stormwater Projects	\$ 381,700	\$ 20,000	\$ 50,000	Personnel Costs-Dare/SRO			\$ 650,000
Jet Rodder/Catch Basin Cleaner	\$ 60,000			Radio System Replacement	\$ 93,000	\$ 93,000	
North Main Levee Project	\$ 500,000			New Police Facility	\$ 1,100,800		
Southern Oaks Project		\$ 550,000		Debt Service-Radio System			\$ 590,000
Mapping		\$ 157,000	\$ 400,000	Police Facility-Temp Space	\$ 399,200		
Street Projects				Fire			
Street Surface Repairs			\$ 498,000	Personnel Costs	\$ 1,094,000	\$ 509,000	\$ 1,862,000
Debt Service - Streets			\$ 127,100	Parks			
Alley Maintenance	\$ 50,000		\$ 25,000	Eco-Park Projects	\$ 99,200	\$ 215,600	
Sidewalk Maintenance			\$ 25,000	Skateboard Park	\$ 100,000		
Overlay Parking Lot			\$ 250,000	Land Acquisition	\$ 623,000	\$ 815,000	\$ 968,400
1st Cap. Improvmnts./Beautification			\$ 100,000	Water/Water Pollution Control			
Hemsath Road	\$ 965,000	\$ 2,055,000		Debt Service - Water Bonds	\$ 300,000		\$ 400,000
5th Street Extension	\$ 275,000		\$ 1,050,000	Debt Service - Sewer Bonds	\$ 400,000	\$ 300,000	\$ 300,000
Randolph Street Reconstruction			\$ 270,000	Economic Development/Redevelopment			
Boone's Lick Improvements			\$ 380,000	Economic Development Fund	\$ 306,700	\$ 300,000	\$ 300,000
North Main Sidewalks			\$ 200,000	Convention Center Project	\$ 1,531,500	\$ 300,000	\$ 187,500
Intersection Improvements			\$ 477,500	Arena Project	\$ 600,000	\$ 300,000	\$ 300,000
5th & Riverbluff Improvements			\$ 600,000	Website/Other Improvements		\$ 45,000	
Traffic Signalization Projects			\$ 333,000	Other			
Welcome Signage			\$ 28,000	Personnel Costs	\$ 51,000	\$ 507,000	\$ 328,000
Pralle Road Reconstruction	\$ 1,750,000			Additions to (Use of) Reserves	\$ 25,600	\$ 1,267,224	\$ (1,271,500)
Old Muegge Reconstruction		\$ 800,000		Frenchtown Facade Program			\$ 25,000
Paula & Zumbahl		\$ 100,000		Lewis & Clark 2004 Event		\$ 30,000	\$ 100,000
Eagle Pines Sound Wall		\$ 20,000		Arts & Culture Activities		\$ 200,000	\$ 200,000
Building Maintenance				Riverfront Plan		\$ 150,000	
Parking Garage Work			\$ 150,000	Veterans Memorial			\$ 300,000
Parking Lot Renovation			\$ 171,000	Arts & Culture Center			\$ 200,000
				Lewis & Clark Boathouse			\$ 200,000
				TOTALS			
					\$12,602,200	\$11,473,824	\$14,000,000

*18 month period - converting to calendar year end

SOURCE: City of St. Charles

CITY OF ST. JOSEPH

	FY02	FY03		FY02	FY03
Public Safety			Employee Initiatives/Programs		
Police Capital Equipment	\$ 39,135		Deferred Comp. Initiative-City Match	\$ 157,995	
Fire Capital Equipment	\$ 117,409				
Economic Development			Public Service Initiatives/Miscellaneous		
Chamber of Commerce/Econ			Youth Soccer League-Field		
Development Contract	\$ 135,000	\$ 135,000	Improvements	\$ 25,000	\$ 25,000
MO-KAN Contribution	\$ 25,000	\$ 25,000	Computer Network Upgrade	106,342	
Community Strategic Plan		\$ 12,000	Other Capital Equipment-GF/Parks	36,075	
Local & Federal Leg. Lobbyists	\$ 10,000	\$ 19,000	Festivals Support/Celebrations	42,000	46,000
			Midland Empire Resources-ADA		
Infrastructure			Accessibility Manual		3,000
Downtown Revitalization	\$ 50,700	\$ 29,700	Red Cross "United We Stand"	5,000	
Riverfront Park/Rec Complex/Walking					
Trails	\$ 428,885	\$ 85,290			
Phil Welsh Stadium Renovations	\$ 24,631				
Bode Complex/Skateboard Parks	\$ 51,708				
McArthur Drive Improvements	\$ 1,540	\$ 1,540			
Neighborhood Initiatives					
LINC & Neighborhood Matching Grants	\$ 23,507				
Community Appearance Plan					
Implementations		\$ 186,511			
			Total Expenditures	\$ 1,279,927	\$ 568,041

SOURCE: City of St. Joseph

COUNTY OF BUCHANAN

	2001 Actual Expenditures	2002 Actual Expenditures	2003 Budget
Juvenile Office			
Academy Improvements & Equipment		\$ 53,585	\$ 20,000
Juvenile Equipment		\$ 15,283	
Project Payoff Match		\$ 59,518	\$ 50,582
Health and Welfare			
Health Department		\$ 113,816	\$ 130,370
Mercy Hospital		\$ 22,500	\$ 22,500
Soil & Water Conservation District		\$ 10,000	\$ 10,000
General Accounts			
Community Support	\$ 144,733	\$ 151,881	\$ 150,000
Levee Feasibility Study		\$ 133,500	
New Radio System		\$ 53,177	\$ 53,177
Dept. of Natural Resources		\$ 24,276	
Public Defender Lease	\$ 16,920	\$ 35,548	\$ 35,600
Law Enforcement Center Repair	\$ 62,255		
Postage		\$ 185,320	\$ 200,000
Professional Services		\$ 112,337	\$ 148,000
Radio Antenna Contract		\$ 12,075	\$ 12,000
General Expenses	\$ 555,433	\$ 264,238	\$ 171,034
General Fund	\$ 60,000		

	2001 Actual Expenditures	2002 Actual Expenditures	2003 Budget
Circuit Court			
Circuit Court Equipment	\$ 59,859	\$ 22,851	\$ 60,700
Drug Strike Force Vehicles	\$ 40,596	\$ 6,511	
DSF Office Equipment/Bldg.	\$ 44,570	\$ 8,856	
Sheriff			
Sheriff's Equipment	\$ 4,161		
Data Processing			
Commercial Telecom Service	\$ 13,132	\$ 8,256	\$ 7,200
Computer Equip./Service	\$ 367,557	\$ 252,129	\$ 317,924
TOTALS	\$ 1,369,215	\$ 1,545,656	\$ 1,389,087

SOURCE: Buchanan County

NOTE: Numbers were rounded off

CITY OF ST. LOUIS

Three Primary Sources:

2% AGR Tax: Allocated to support police patrols, fire marine unit supplies and conduct public safety related capital improvements on the riverfront.

Admission Fee: Allocated to the City's Capital Fund. These funds are budgeted each year for items such as arterial street paving, bridge repair, rolling stock replacement, public building improvements, etc.

Port Authority Lease (2% of AGR): In addition to gaming taxes, this revenue is in the form of a lease payment paid to the Port Authority. These funds are generally appropriated for furthering housing and economic development efforts of the St. Louis Development Corporation (SLDC).

	FY99	FY00	FY01	FY02	FY03	FY04b
Public Safety						
Riverfront Street Lighting Improvements	\$ 260,000				\$ 50,000	
Riverfront Street Improvements	\$ 260,000					
Payment to Port Authority (Admiral Relocation)		\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
Police Patrols	\$ 478,918	\$ 497,721	\$ 496,175	\$ 499,726	\$ 650,000	\$ 650,000
Fire Department Marine Unit Supplies	\$ 9,750	\$ 6,865	\$ 22,005	\$ 23,010	\$ 40,273	\$ 25,000
Compulsive Gamblers' Fund	\$ 25,000					\$ 50,000
Subtotal	\$ 1,033,668	\$ 1,104,586	\$ 1,118,180	\$ 1,122,736	\$ 1,340,273	\$ 1,325,000
Capital Improvements						
Capital Fund Contribution	\$ 2,800,000	\$ 3,000,000	\$ 4,000,000	\$ 4,000,000	\$ 5,445,000	\$ 3,900,000
Rams Practice Facility Debt Retirement			\$ 250,000			
Subtotal	\$ 2,800,000	\$ 3,000,000	\$ 4,250,000	\$ 4,000,000	\$ 5,445,000	\$ 3,900,000
Economic Development						
SLDC Economic Development	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,400,000	\$ 1,500,000
Subtotal	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,200,000	\$ 1,400,000	\$ 1,500,000
Total	\$ 5,033,668	\$ 5,304,586	\$ 6,568,180	\$ 6,322,736	\$ 8,185,273	\$ 6,725,000

FY99 riverfront street and light improvement figures represent budget amounts for the fiscal year. (Appropriations for capital items rollover each year and expenditures in any given fiscal year may include prior year appropriations.)

SOURCE: City of St. Louis

Summary of Missouri Gaming Commission (MGC) Actions During FY 2003

# of Occurrences	Action Type	Subject Matter
15	Approval of Minutes	Commission Meetings
15	License Renewed	Bingo Related
6	License Renewed	Gaming License for Casinos
1	Temporary License Renewed	Gaming License for Casinos
6	License Renewed	Suppliers
3	Temporary License Renewed	Suppliers
4	License Renewed	Occupational
1	License Issued	Suppliers
1	License Denied	Suppliers
1	License Amended	Gaming License for Casinos
35	Occupational License Issued	Individuals
11	Occupational License Issued	Business Entity Key Person
2	Occupational License Amended	Individuals
1	Occupational License Suspended	Individuals
1	Occupational License Denied	Individuals
6	Rules and Regulations	Final Order of Rulemaking
12	Rules and Regulations	Proposed Amendment
5	Rules and Regulations	Proposed Rule
34	Hearing Officer Recommendation	Occupational License
1	Hearing Officer Recommendation	Bingo Related
7	Hearing Officer Recommendation	Casino Related
3	Hearing Officer Recommendation	Revocation of License
2	Hearing Officer Recommendation	Denial of License
18	Disciplinary Action	Casino Related
1	Disciplinary Action	Occupational License
5	Settlement	Bingo Related
9	Settlement	Casino Related
1	Settlement	Occupational License
1	Budget	Approval of FY 2004 Budget
2	Change in Control	Bally Gaming Mo, Inc.; President Riverboat Casino - MO.Inc.

Contacting the Missouri Gaming Commission

The Missouri Gaming Commission offices are located in Jefferson City, Kansas City and St. Louis. The offices are open Monday through Friday except on state holidays.

Jefferson City:	Missouri Gaming Commission Headquarters 3417 Knipp Drive (Mailing Address: PO Box 1847) Jefferson City MO 65102 Telephone: (573) 526-4080 Fax: (573) 526-1999
Kansas City:	Missouri Gaming Commission Kansas City Office 6300 Enterprise Road, Suite 125 Kansas City MO 64120 Telephone: (816) 482-5700 Fax: (816) 482-5704
St. Louis:	Missouri Gaming Commission St. Louis Office 11775 Borman Drive, Suite 104 St. Louis MO 63146 Telephone: (314) 340-4400 Fax: (314) 340-4404
Web site address:	http://www.mgc.dps.mo.gov

